

ROCKLIN

CALIFORNIA



Annual Budget

Fiscal Year

2020-21

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The City of Rocklin Annual Budget Fiscal Year 2020-21

Rocklin City Council



Greg Janda, Mayor
Jill Gayaldo, Vice Mayor
Ken Broadway, Councilmember
Bill Halldin, Councilmember
Joe Patterson, Councilmember

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ROCKLIN
CALIFORNIA

Vision Statement

To become a City that provides its citizens with exceptional quality of life, while maintaining its small town sense of community.

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Introduction



Letter from the City Manager

Rocklin at a Glance

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Honorable Mayor and City Council Members:

Please accept on behalf of myself and the City's Executive Management Team the Budget for Fiscal Year 2020-2021.

Introduction

The Budget for Fiscal Year 2020-2021 was prepared during national and local efforts to combat COVID-19. The physical and fiscal challenges and uncertainties associated with the impacts of COVID-19 are anticipated to continue through this Fiscal Year and into the next budget year.

Much of the fiscal uncertainty for the City of Rocklin relates to revenue losses resulting from widespread business closures, required by a statewide stay-at-home order that has been in place since late March. Some easing of the business and personal restrictions appears to be under consideration for the May through June 2020 timeframe.

This Budget anticipates an 8% decline in Sales Tax revenues for FY 2019-2020 (\$1,219,400) from budget and a 4.4% decline between FY 2019-2020 budget and FY 2020-2021 due to the Shelter in Place order and state authorized deferral programs. Transient Occupancy Taxes are projected to be down by fifty six percent (56%) or \$516,000 for FY 2020-2021. Gas Tax Fund (201) revenues from the state are anticipated to be down \$135,000 in this Fiscal Year. SB 325 – Sales Tax revenues are projected to be down 29% (\$1,376,900) for FY 2020-2021. On the bright side, Property Taxes are projected to be up approximately 8.9% (\$1,601,100) for FY 2020-2021. Other taxes, fees and payments have been projected to be approximately \$200,000 less than last fiscal year. Additional reductions in some of the above categories is probable, but unpredictable at this time. We will continue to monitor and refine our projections, as the year progresses.

Despite the significant challenges outlined above, City of Rocklin remains fiscally sound due to prudent and conservative planning by the City Council. Our General Fund and Risk Management reserves are fully funded. We have taken steps to control or reduce operating costs, and have deferred non-essential capital expenses.

The total number of authorized full-time and permanent part-time positions has decreased by eight positions for the proposed budget.

The budget for Fiscal Year 2020-2021 is a balanced budget. We remain committed to “balanced budgeting” and sustaining our reserve funds, so that we can continue to provide a high level of services to our citizens.

Current Fiscal Year 2019-2020

The Fiscal Year 2019-2020 budget totaled \$90,146,200 across all funds, with \$72,714,500 for operations, \$12,944,500 for capital expenditures and \$4,487,200 for transfers out. Budgeted revenues totaled \$85,824,600, including interest and transfers in.

General Fund expenditures were budgeted at \$50,363,400, with \$49,849,500 for operations, \$169,600 for capital expenditures and \$344,300 for transfers out. General Fund budgeted revenues totaled \$50,385,500, including transfers in to the General Fund of \$3,624,800.

General Fund budgeted revenues for Fiscal Year 2019-2020 included a 9.9% increase in property taxes for a total of \$18,104,400, and an 8.4% increase in sales tax for a total of \$15,401,400.

Some of the significant expenditures in the current Fiscal Year included:

- A total of \$5,973,500 was expended, or will be expended on various street construction and repair projects.
- A water park and new pavilions are being constructed at Johnson Springview Park for a total amount of \$1,029,000.
- Lease revenue bonds were used to complete the remodel of Fire Station #1 in the amount of \$712,900. The remodel of Fire Station #2 is nearing completion, and costs for the current year are estimated at \$570,000.
- SWRA trails repairs and reopening of a portion of the property was completed for a cost of \$101,400, and paid from Capital Construction Tax and General Fund.
- The City purchased a new Tiller truck for the Fire Department for the amount of \$1,525,100, with funds coming from Lease Revenue Bonds in the amount of \$1,121,700 and Fleet reserves in the amount of \$403,400.
- Pursuant to Key Management Practices an additional \$174,500 will be paid towards the Pension Unfunded Liability and an additional \$174,500 will be paid towards the Retiree's Health Benefit Unfunded Liability.

Fiscal Year 2020-2021

The Fiscal Year 2020-2021 budget totals \$91,240,900 across all funds, with \$76,039,900 for operations, \$9,156,700 for capital expenditures and \$6,044,300 for

transfers out. Anticipated Revenues total \$87,423,900, including interest and transfers in.

General Fund expenditures are budgeted at \$51,217,500, with \$50,700,000 for operation, \$145,000 for capital expenditures and \$372,500 for transfers out. Anticipated General Fund revenues are \$51,223,500, including transfers in to the General Fund of \$4,815,100.

General Fund revenue projections for Fiscal Year 2020-2021 include an 8.9% increase in property taxes for a total increase of \$1,601,100, and a 4.4% decrease in sales tax for a total decrease of \$671,100.

Some of the significant planned expenditures in Fiscal Year 2020-2021 include:

- Lease revenue bonds will be used for the City Hall refurbishment (\$571,600).
- A payment of \$535,600 will be made towards the purchase of the Sunset Whitney Recreation Area, funded from Community Park Fees (\$68,100), Oak Tree Mitigation (\$249,600), and Park Development Fund (\$217,900). The remaining debt on the purchase of this property is \$1,536,881, after the payment scheduled for the upcoming Fiscal Year.

The priority in this year's budget is to pay our mandatory obligations first, such as CalPERS costs, salaries, debt and existing contracts, and then to prioritize services with remaining resources. Employee union negotiated wage increases are fully funded, which includes a 2% increase for Rocklin Firefighters and a 2.5% increase for AFSCME public service employees in July 2020. Management and Confidential employees will not be receiving any salary increases this year.

No positions have been added this year. Several vacant positions are being eliminated from the budget, including the Deputy Director of Public Services, Recreation Coordinator, and a Building Trades Worker position. The total savings from eliminating the above positions is approximately \$421,400.

Additionally, five positions are not being funded, for a total savings of approximately \$753,200. As funds become available and/or as the organizational needs change, we may request Council to fund some of these positions.

Assumptions

The Fiscal Year 2020-2021 budget was built upon certain assumptions:

- General Fund revenue projections were prepared utilizing trend analysis, economic and development data and Developer insights.
- Gas Tax revenue projections were obtained from California City Finance

- SB 325 – Sales Tax revenue projections were prepared after discussions with Placer County Transportation Planning Agency and reviewing Sales Tax trends.
- Special Tax district revenue projections were based on known inflation factors and new annexations.

Fiscal Sustainability

Consistent with City Council direction, long-term fiscal sustainability is reflected in this budget. By year end, General Fund operating reserves will be approximately \$12.6 million with an unreserved fund balance of approximately \$12.7 million. Reserved funds for self - insured losses and disaster contingency will be \$2 million and \$1 million, respectively.

An additional one percent was added to the CalPERS payment, consistent with past practices. This practice will result in additional payment of \$247,200 being made to CalPERS, which will reduce future costs.

The ratio between personnel expenditures and operations/maintenance for all funds is “64:36”, in keeping with the “75:25” operating expenditure rule. This is another indicator of strong fiscal stability.

Conclusion/Acknowledgements

This budget represents a sound operational plan for a challenging and uncertain year ahead. It is based on the expectation that the local economy will start to recover in early Fall of 2020, and return to a level of stability for the balance of the year. It reflects a conservative approach by controlling service expansion and limiting capital acquisitions.

This budget document is the result of budget review, analysis and discussion with all department heads and their staff over the past several months. The professional recommendations of City staff were vital in developing our fiscal plan for the coming year. I appreciate the desire and willingness of our employees to stay focused on our key mission of providing a high quality of service to our community, especially during these unprecedented times.

I would also like to thank City staff that prepared this document. The preparation of this budget document would not have been possible without the dedicated efforts of Assistant City Manager/Chief Financial Officer Kimberly Sarkovich and her dedicated team: Finance Manager Mary Rister, Principle Management Analyst Andrew Schiltz, Financial Analyst Ted Williams, Senior Accountant Angela Doyle and Natalya Lakhno, Accountant II.

Finally, I also want to thank the City Council for their guidance and support of this office and City staff. The leadership of the City Council has resulted in the City of Rocklin being in a stable financial position that enables the City to maintain its high level of core services during challenging economic cycles.

Respectfully submitted,



Steven P. Rudolph
City Manager

Rocklin at a Glance

GENERAL INFORMATION

County.....Placer
 State.....California
 Incorporated.....1893
 Type of Government
 General Law Municipal Corporation
 Council-Manager form of government
 5-member Council with annual Mayor rotation



GEOGRAPHY

Size.....19.87 square miles
 Elevation.....249' above sea level
 Average Annual Rainfall.....20.4 inches
 Fire Protection (Top 5% in Nation).....ISO Rating 2

DEMOGRAPHICS

Population.....70,350
 Median Age.....36.3
 Median Household Income (2018).....\$97,508
 Unemployment Rate (3/20).....3.7%
 Labor Force (3/20).....33,244
 Employment (3/20).....32,000
 Crime Rate (2019).....15.2 per 1000 residents

EDUCATION

Percentage of Population with 4-year Degrees.....44%

ECONOMICS

Sales Tax.....7.25%
 Bond Rating
 Fitch Rating.....AA+
 Standard & Poors.....AA+
 Sales Tax per Capita.....\$210
 Sales Tax Revenue.....\$14,730,300

Labor Force - Top Ten Major Employers in Rocklin

1. Sierra Joint Community College District
2. Rocklin Unified School District
3. Oracle America, Inc.
4. American Healthcare Administrative Services, Inc.
5. S.E. Scher Corporation
6. Walmart Stores, Inc.
7. Chevron Corporation
8. United Natural Foods West, Inc.
9. Ace Hardware Corporation
10. Mullin & Worrall, LLC

Top Ten Property Taxpayers in Rocklin

1. Meridian Apartments LP
2. DS Properties 17 LP
3. MGP X Properties LLC
4. Evergreen SR 1011 LP
5. Roseville Parkway 20 LLC
6. Garnet Creek LLC
7. Walmart Real Estate Business Trust
8. Winsted Apartments LLC
9. Demmon Rocklin Ranch Partners LP
10. Williams Portfolio 8

Sources:

California Department of Finance
 City of Rocklin Community Development Department
 City of Rocklin Finance Department
 Rocklin Police Annual Report 2019
 State of California Employment Development Department
 U.S. Bureau of Labor Statistics
 U.S. Census Bureau

City Structure



City of Rocklin Overview Organizational Charts Salary Schedules

CITY OF ROCKLIN OVERVIEW

Structure of the Government Body

The City of Rocklin operates under a Council-Manager form of government, which vests authority in an elected City Council. The City Council is the City's legislative and policy-making body and appoints the City Manager who is responsible for the overall administration of the City. In addition to the appointment of the City Manager, the City Council also appoints the City Attorney, City Treasurer, City Clerk and members of the Board of Appeals, Planning Commission, and Parks, Recreation & Arts Commission.

The city-wide organizational charts display the relationships between organizational units of the City government. Day-to-day operations are handled by the City's departments. The departments are run by Department Directors who report to the City Manager. This organization ensures the City Manager can keep the City Council aware of operational issues of importance and of city-wide concern.

City Profile and History

The City of Rocklin is located at the junction of Interstate 80 and State Highway 65, near the base of the Sierra foothills in California's Gold Country. It is part of the Sacramento-Roseville-Arden-Arcade Metropolitan Statistical Area (MSA), which includes the four counties of El Dorado, Placer, Sacramento, and Yolo. Rocklin is ideally located in proximity to many tourist locations and recreational amenities. It is within 20 minutes of Folsom Lake, 30 minutes of

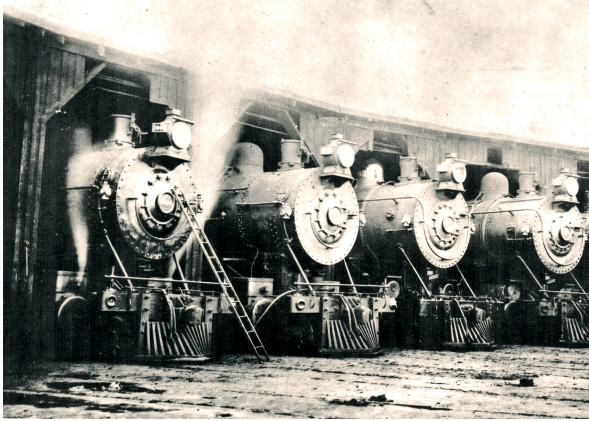
downtown and Old Sacramento, and less than 2 hours from Lake Tahoe, the Pacific Ocean, and San Francisco.



Rocklin, which encompasses 19.87 square miles with a population of 70,350 as of January 1, 2020, is the second largest incorporated area by population in Placer County. The City has long been known as a safe community with low crime rates, excellent schools and beautiful parks. The City's Insurance Protection Class Code or ISO Rating is 2, putting the Rocklin Fire Department in the top 5% in the nation. Rocklin also continues to enjoy one of the lowest crime rates in the Greater Sacramento Area. The Rocklin Police Department is one of only 9 accredited municipal law enforcement agencies in California and among only 5% in the entire nation.

Schools in Rocklin are highly rated. The Rocklin Unified School District and Rocklin Academy Charter Schools were ranked respectively as the third and second best school districts in the Sacramento area in 2020 by niche.com. Sierra College is ranked first in Northern California for transfers to UC and CSU universities and has almost 18,000 students taking for-credit courses at

their campuses. Additionally, the City of Rocklin is home to the William Jessup University, the Greater Sacramento region's only private four-year, residential university.



The City of Rocklin has a long history, but much of the growth has been within the last 30 years. Rocklin was first recognized as a destination along the transcontinental railroad in 1864, about the same time granite mining began. Rocklin was incorporated in 1893 during the heyday of railroad and granite mining activity. But both industries declined in the early 1900s when Rocklin's railroad round house operations moved from Rocklin to nearby Roseville and cement largely replaced granite as a building material of choice.

North of Rocklin's core was Spring Valley Ranch, founded in 1855 by the Whitney family. Whitney's ranch included sheep and a wide variety of agricultural products and grew from 12,000 acres to 27,000 acres by 1913. This land was eventually subdivided and sold off to various development interests including the Sunset International Petroleum Corporation in 1960. This group developed what is known as the Sunset Whitney neighborhood, located

around a beautiful golf course.

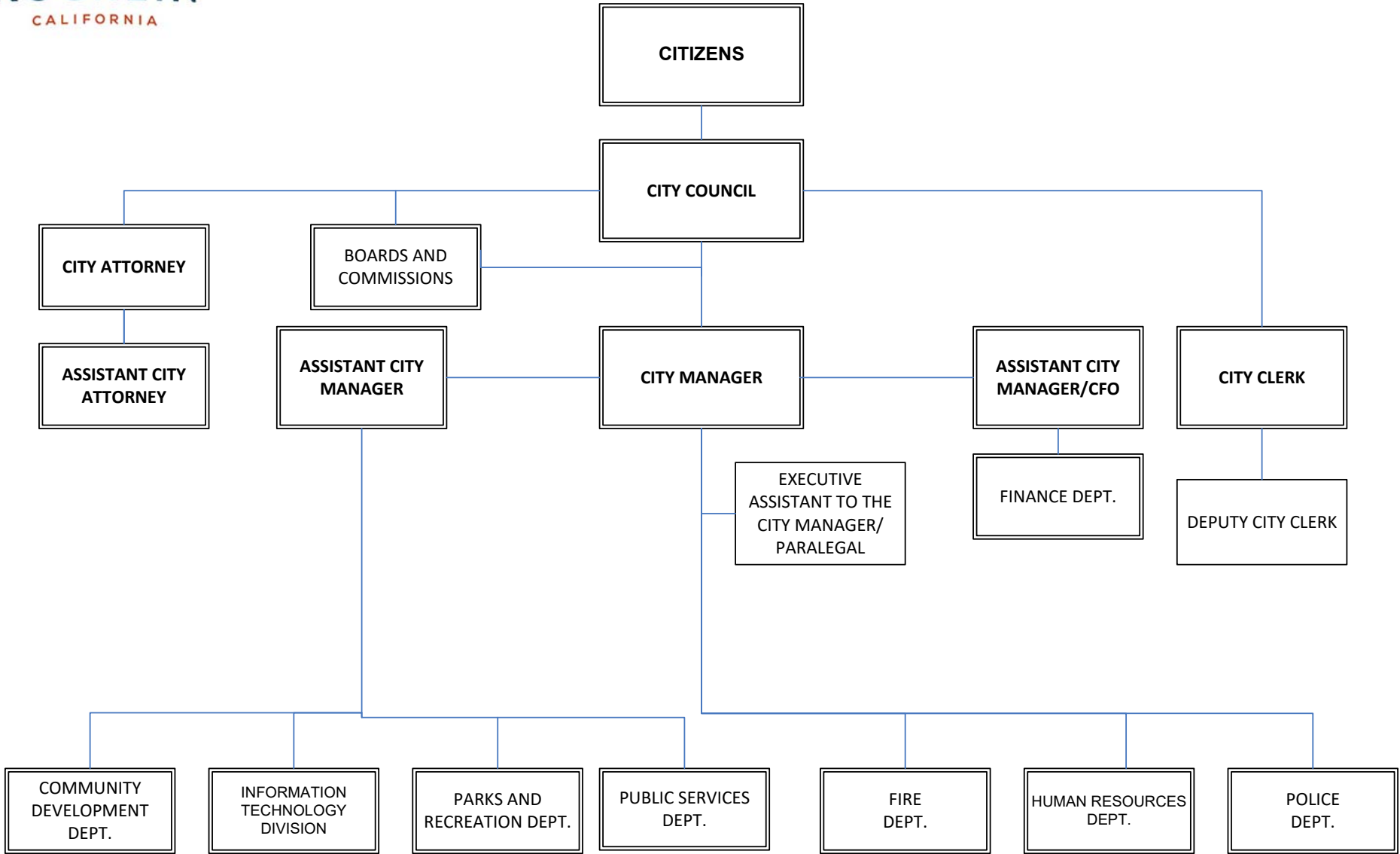
The mid 1980s, marked the initial development of Stanford Ranch, a 3,000 acre master planned community that had been part of Whitney's Spring Valley Ranch. This began a period of steady growth for Rocklin that continues today with additional master plan areas including Whitney Oaks (1,000 acres) and Whitney Ranch (1,300 acres) as well as other quality developments that fill Rocklin's almost 20 square miles. Growth in Rocklin has not only included residential, but retail, office and industrial development as well. Rocklin is home to local, national and international businesses providing jobs in a wide variety of industries including high-tech, logistics, communications and professional and business services. Rocklin is now nearing the end of its growth phase. With few remaining large, undeveloped parcels and no opportunities for large-scale annexations, City leaders are shifting their focus from one of growth to long-term sustainability.



Rocklin is rich in traditions and history. Throughout the years, the City continues to be a leader in providing excellent services, a safe community, and maintaining a high quality of life.

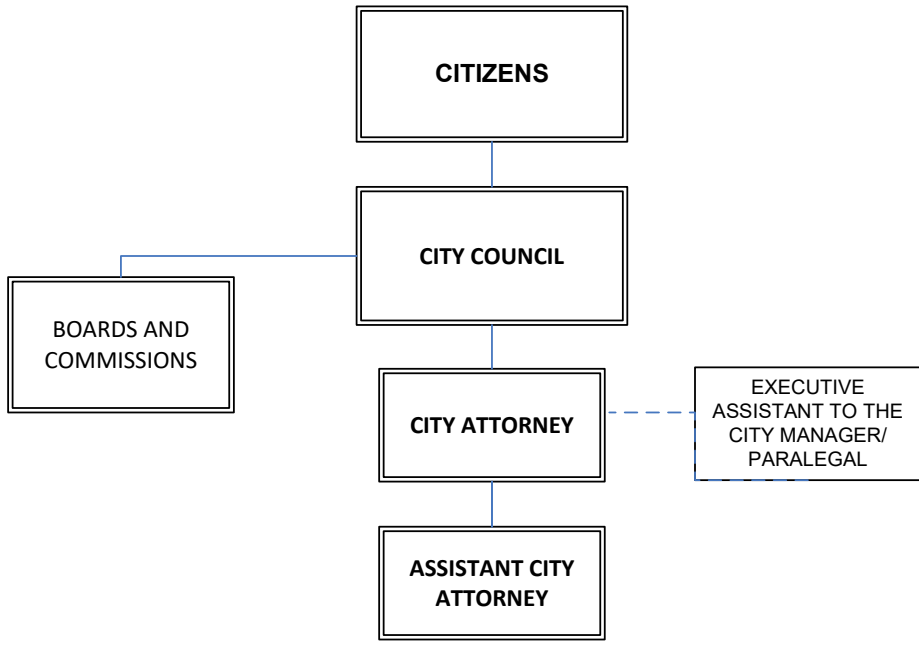


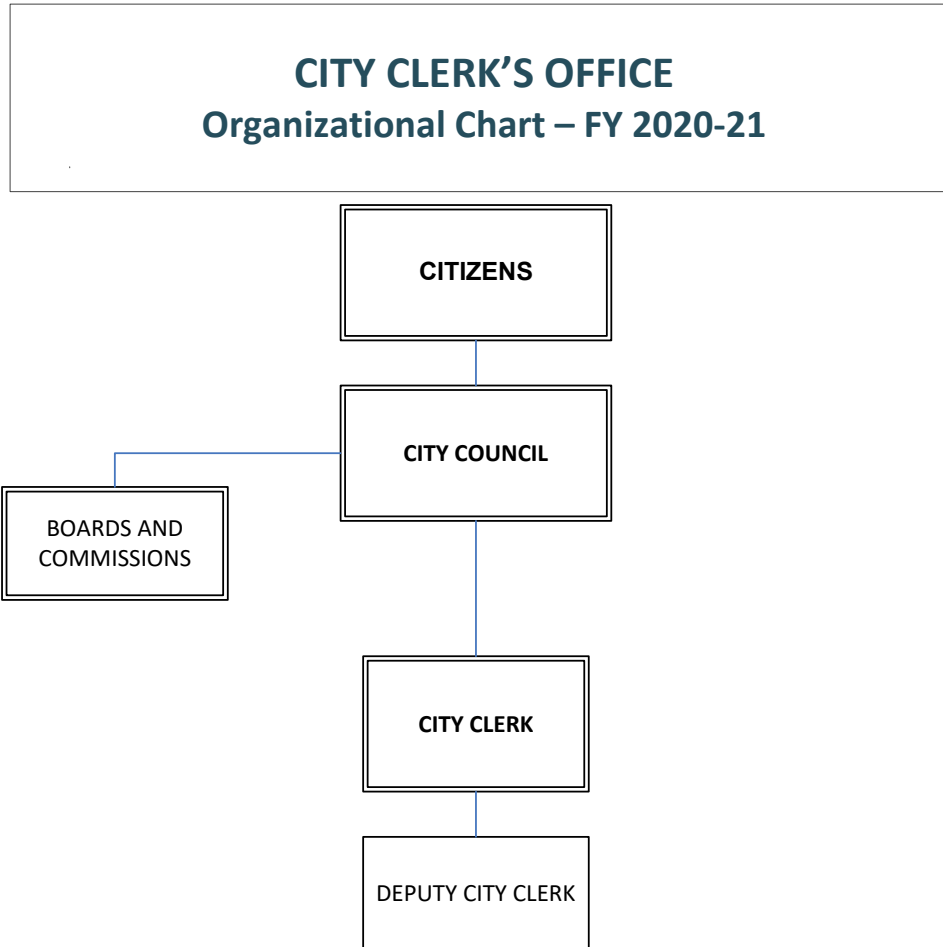
CITY OF ROCKLIN
Organizational Chart – FY 2020-21





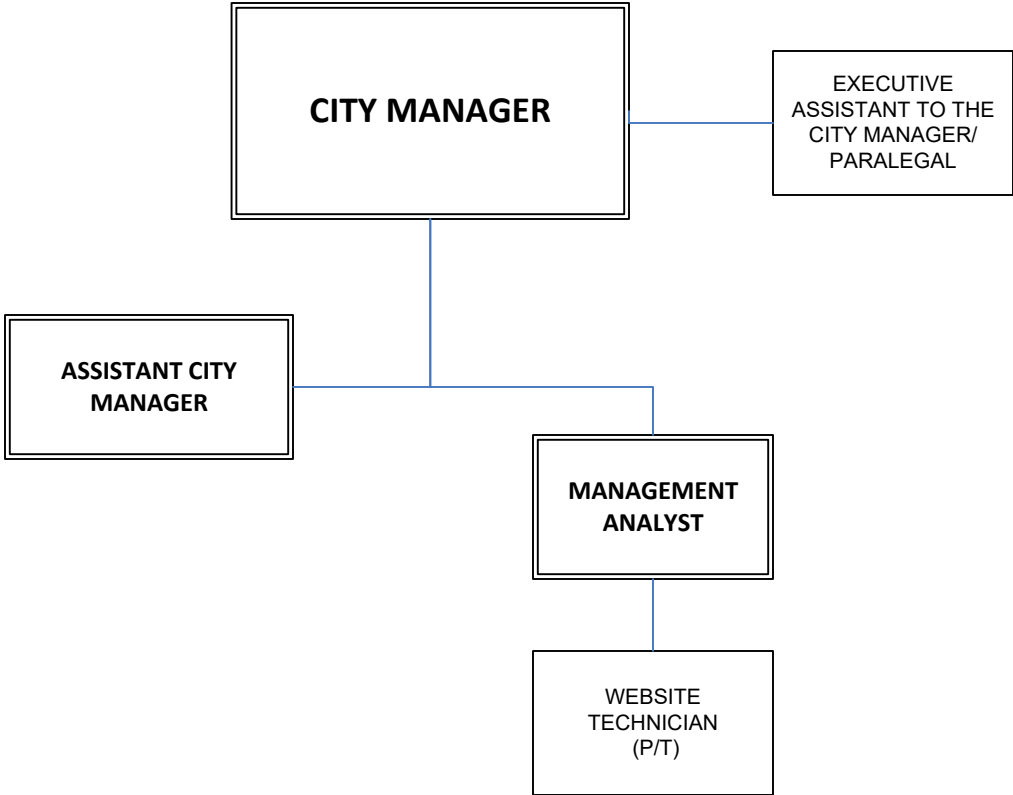
CITY ATTORNEY'S OFFICE
Organizational Chart – FY 2020-21







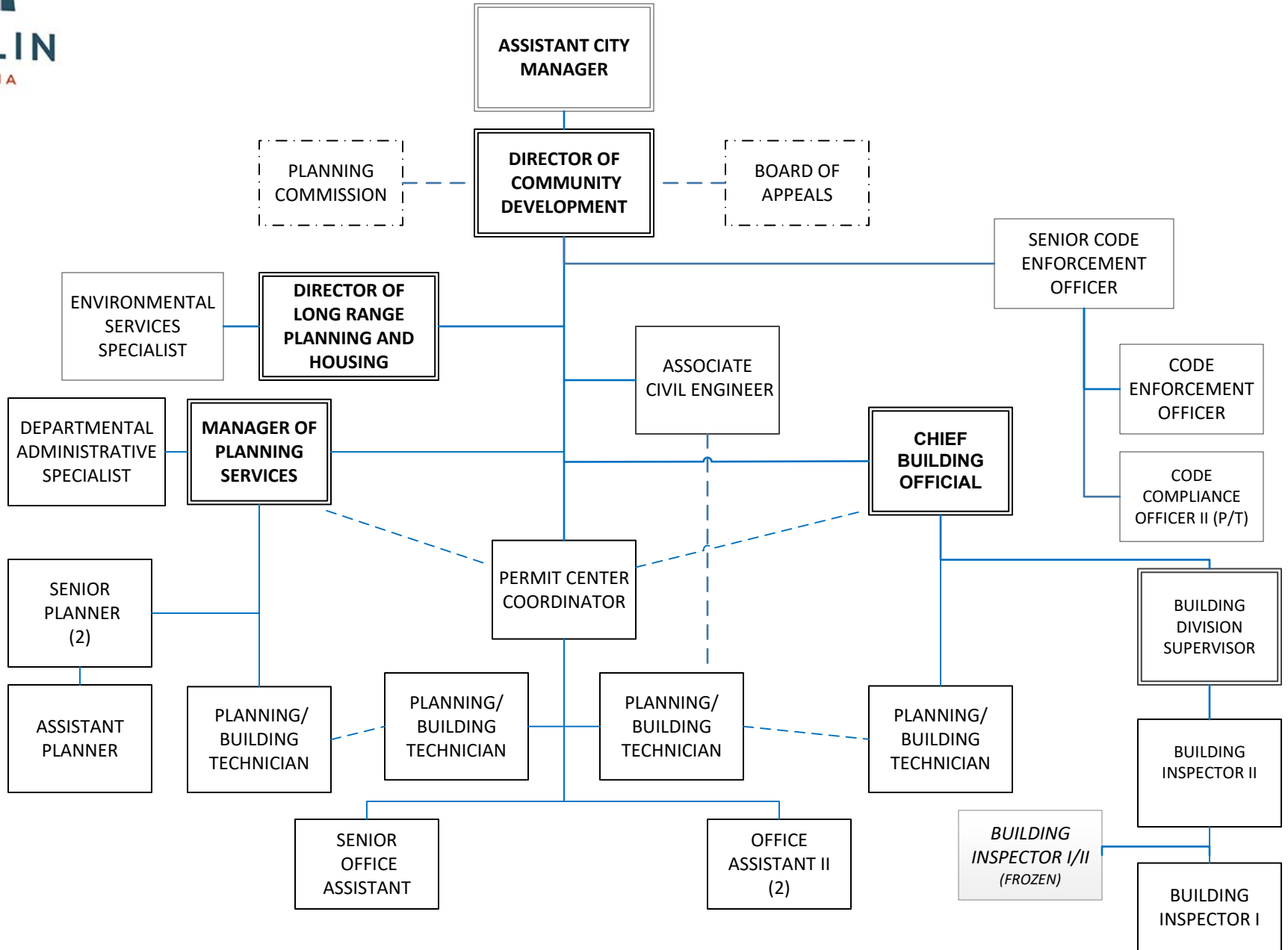
CITY MANAGER'S OFFICE
Organizational Chart – FY 2020-21



NOTE: P/T = Part Time
4/2/2020

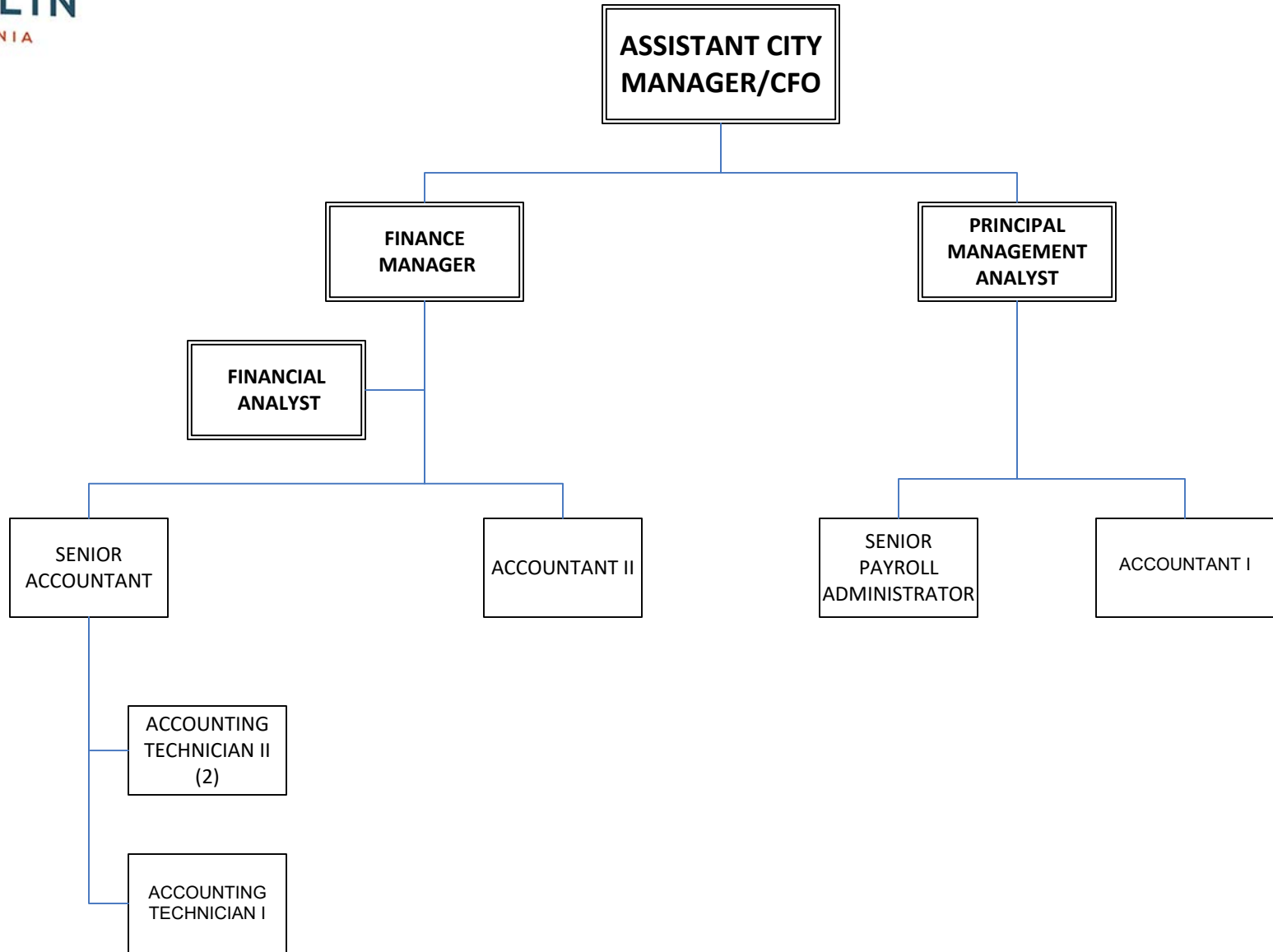


COMMUNITY DEVELOPMENT DEPARTMENT Organizational Chart – FY 2020-21



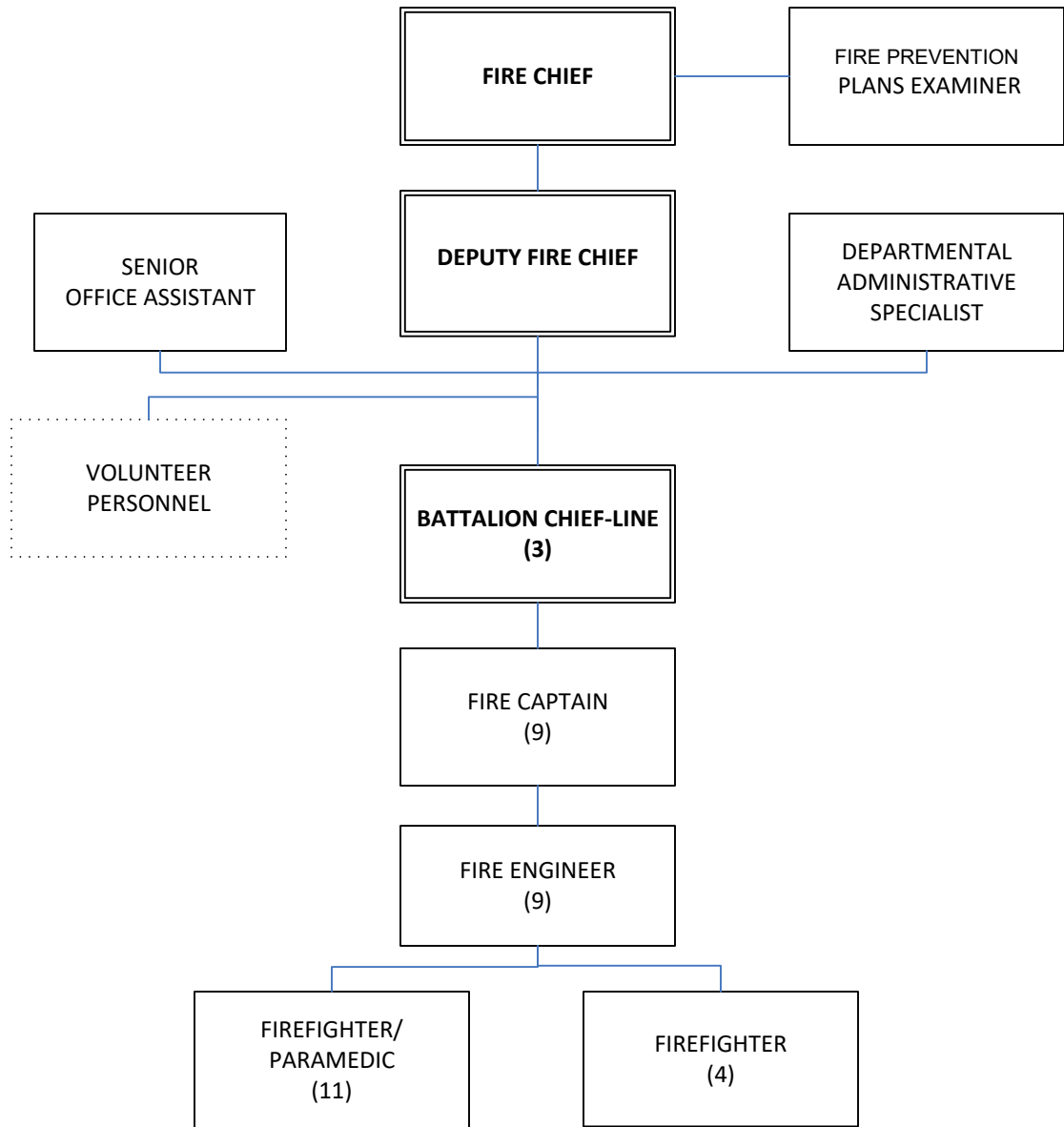


FINANCE DEPARTMENT
Organizational Chart – FY 2020-21



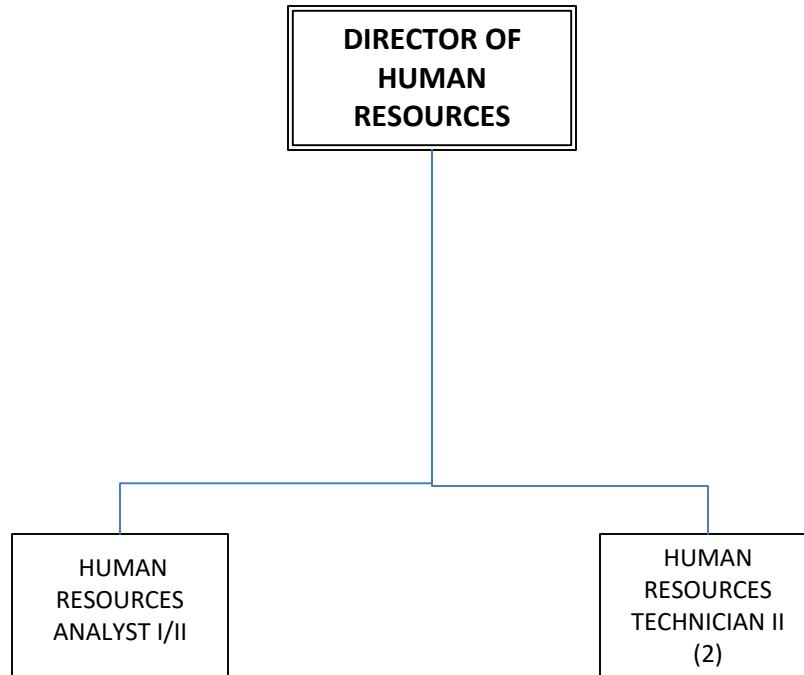


FIRE DEPARTMENT
Organizational Chart – FY 2020-21





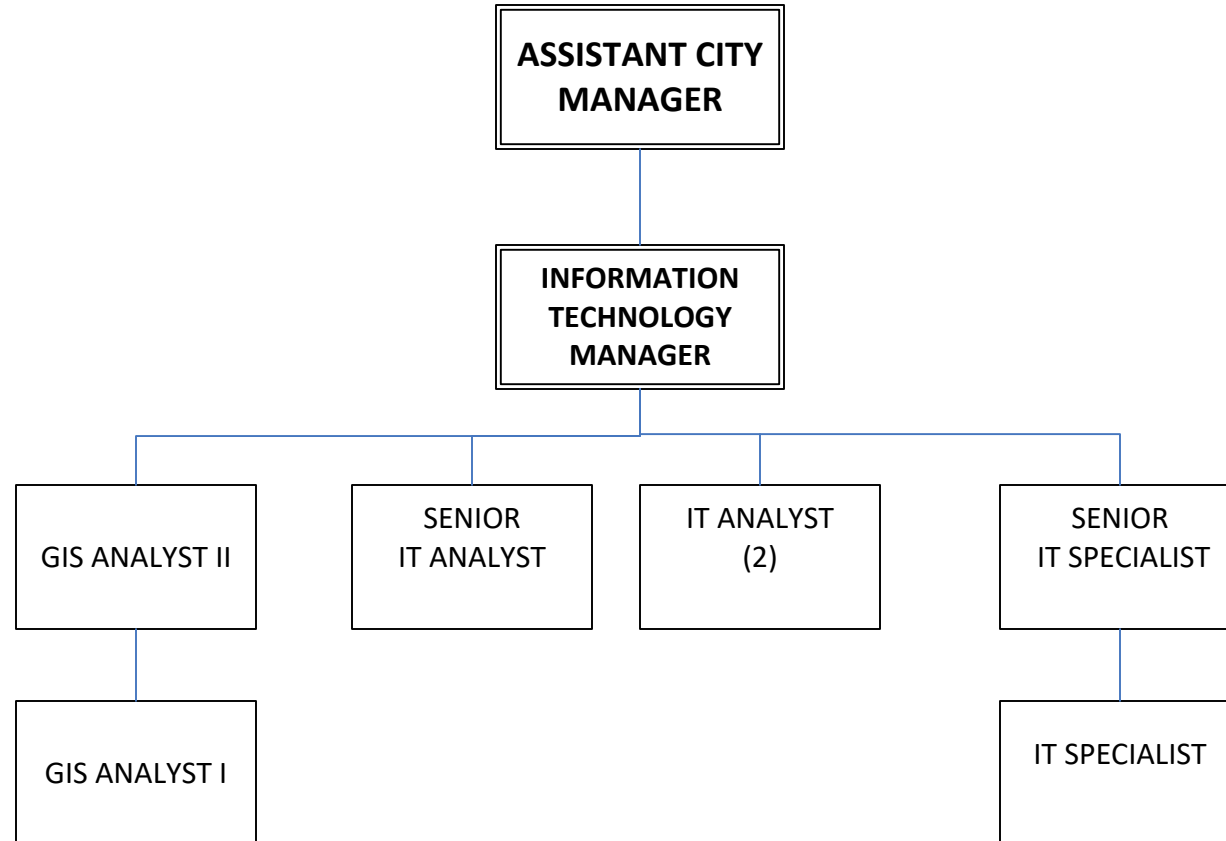
HUMAN RESOURCES DEPARTMENT
Organizational Chart – FY 2020-21



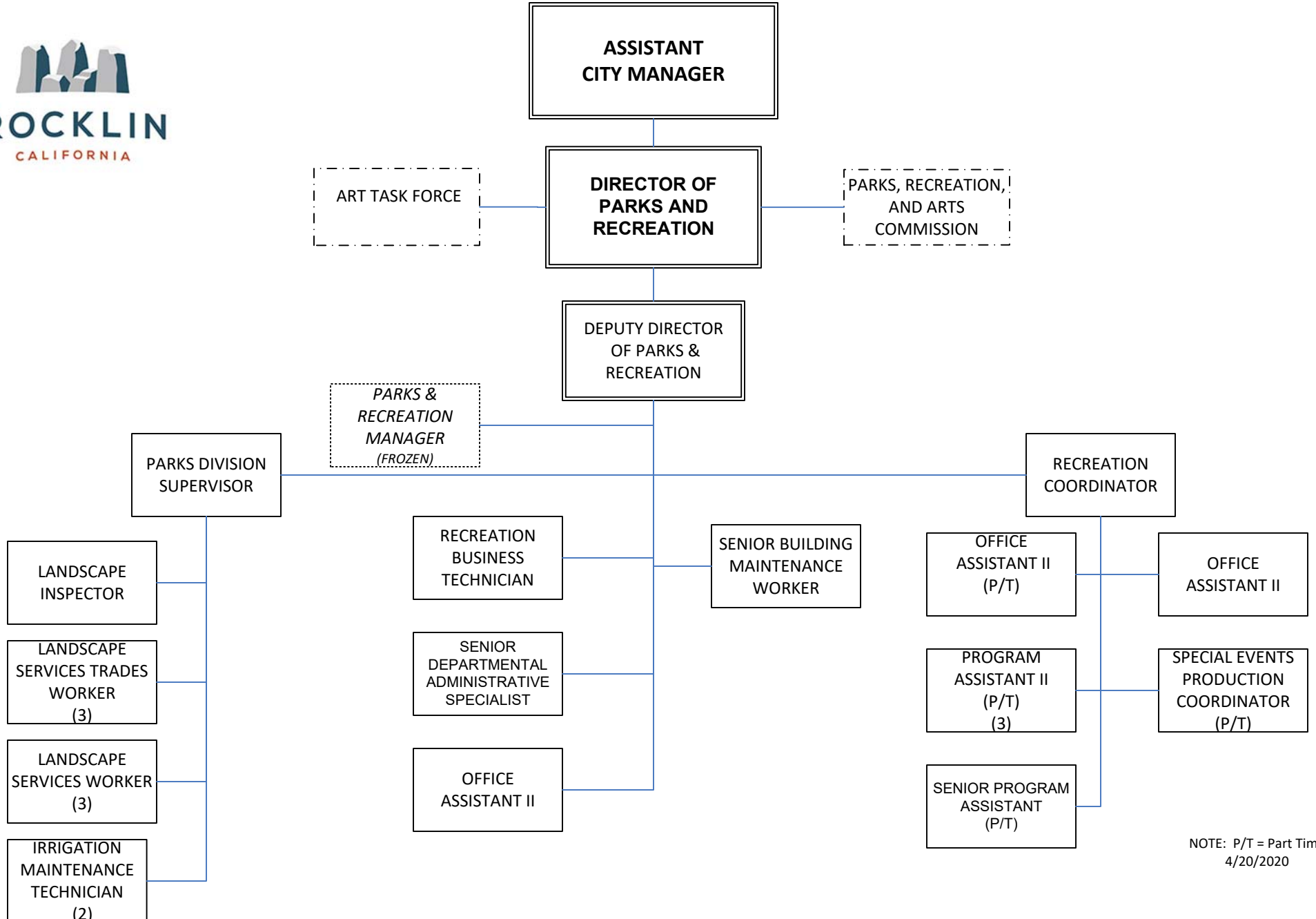


INFORMATION TECHNOLOGY DIVISION

Organizational Chart – FY 2020-21



PARKS AND RECREATION DEPARTMENT Organizational Chart – FY 2020-21

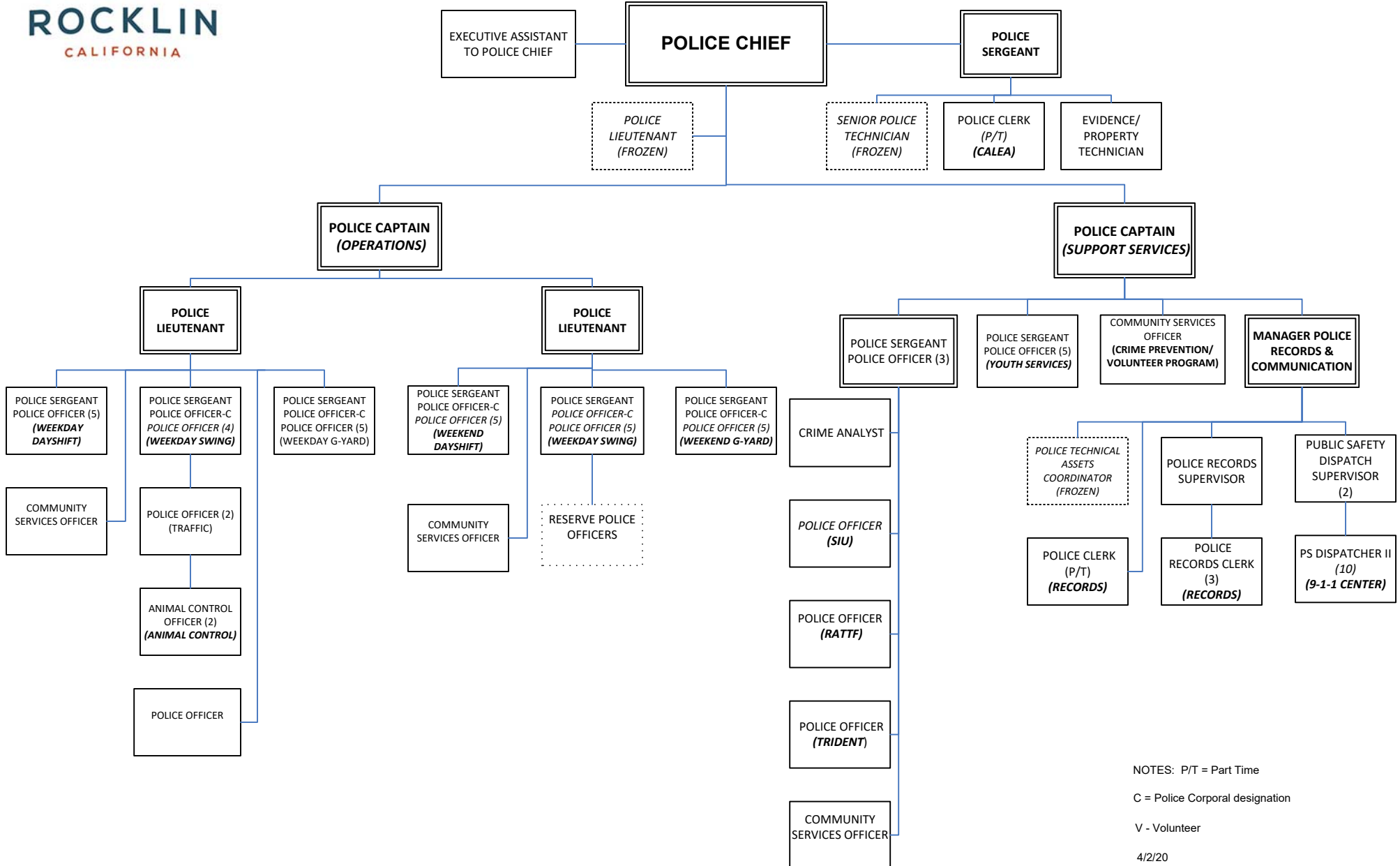


NOTE: P/T = Part Time
4/20/2020



POLICE DEPARTMENT

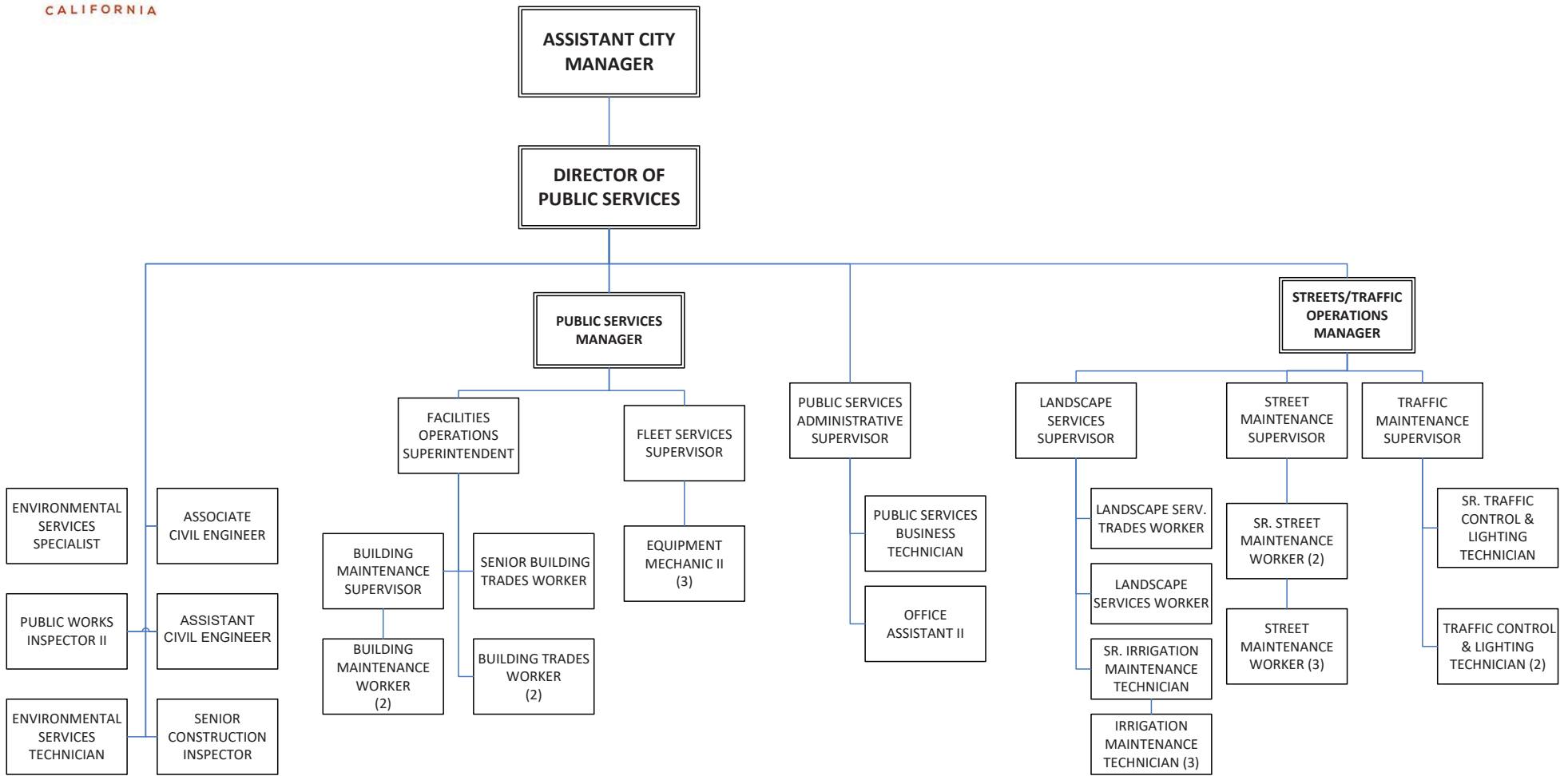
Organizational Chart – FY 2020-21



NOTES: P/T = Part Time
 C = Police Corporal designation
 V - Volunteer
 4/2/20



PUBLIC SERVICES DEPARTMENT
Organizational Chart – FY 2020-21



4/2/2020

**CITY OF ROCKLIN
ELECTED AND APPOINTED POSITION SALARY SCHEDULE
(Annual Salary)
Effective April 10, 2018**

POSITION	ANNUAL COMPENSATION
Elected: City Council	8,220
Appointed: Community Recognition Commission	400
Planning Commission	3,600
Parks, Recreation & Arts Commission	1,800

**CITY OF ROCKLIN
MANAGEMENT SALARY SCHEDULE A
(Annual Salary)
Effective July 4, 2020**

Classification	Range	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
Associate Management Analyst Human Resources Analyst I	5	69,382	72,851	76,494	80,319	84,335	88,552
Human Resources Analyst II	9	76,585	80,414	84,435	88,657	93,090	97,745
Financial Analyst Parks and Recreation Manager Public Services Manager Streets/Traffic Operations Manager	12	82,475	86,599	90,929	95,475	100,249	105,261
Management Analyst Manager of Police Records and Communications	15	88,816	93,257	97,920	102,816	107,957	113,355
Senior Network Services Administrator	16	91,036	95,588	100,367	105,385	110,654	116,187
Manager of Building Services Senior Engineer	18	95,645	100,427	105,448	110,720	116,256	122,069
Manager of Planning Services	19	98,036	102,938	108,085	113,489	119,163	125,121
Principal Management Analyst	20	100,487	105,511	110,787	116,326	122,142	128,249
Deputy City Attorney Information Technology Manager	22	105,574	110,853	116,396	122,216	128,327	134,743
Chief Building Official Deputy Director of Parks and Recreation Director of Long-Range Planning and Housing Finance Manager	23	108,213	113,624	119,305	125,270	131,534	138,111

**CITY OF ROCKLIN
MANAGEMENT SALARY SCHEDULE A
(Annual Salary)
Effective July 4, 2020**

Classification	Range	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
Assistant City Attorney	26	116,533	122,360	128,478	134,902	141,647	148,729
Deputy Fire Chief	30	128,630	135,062	141,815	148,906	156,351	164,169
Director of Community Development Director of Human Resources Director of Parks and Recreation	32	135,142	141,899	148,994	156,444	164,266	172,479
Police Captain	33	138,521	145,447	152,719	160,355	168,373	176,792
Director of Public Services	34	141,984	149,083	156,537	164,364	172,582	181,211
Assistant City Manager Fire Chief	38	156,724	164,560	172,788	181,427	190,498	200,023
Assistant City Manager/Chief Financial Officer	39	160,642	168,674	177,108	185,963	195,261	205,024
Police Chief	43	177,318	186,184	195,493	205,268	215,531	226,308
		Salary	Resolution No.	Date Adopted			
City Manager		234,840	2019-191	07/23/2019			
City Attorney		209,029	2020-17	01/28/2020			
City Clerk		107,000	2020-43	03/10/2020			

**CITY OF ROCKLIN
MANAGEMENT SALARY SCHEDULE B
(Annual Salary)
Effective July 4, 2020**

Classification	Range	Step A	Step B	Step C	Step D	Step E	Step F	Step G	Step H	Step I	Step J	Step K	Step L	Step M	Step N
Associate Management Analyst Human Resources Analyst I	5	69,382	71,117	72,895	74,717	76,585	78,500	80,463	82,475	84,537	86,650	88,816	91,036	93,312	95,645
Human Resources Analyst II	9	76,585	78,500	80,463	82,475	84,537	86,650	88,816	91,036	93,312	95,645	98,036	100,487	102,999	105,574
Financial Analyst Parks and Recreation Manager Public Services Manager Streets/Traffic Operations Manager	12	82,475	84,537	86,650	88,816	91,036	93,312	95,645	98,036	100,487	102,999	105,574	108,213	110,918	113,691
Management Analyst Manager of Police Records and Communications	15	88,816	91,036	93,312	95,645	98,036	100,487	102,999	105,574	108,213	110,918	113,691	116,533	119,446	122,432
Senior Network Services Administrator	16	91,036	93,312	95,645	98,036	100,487	102,999	105,574	108,213	110,918	113,691	116,533	119,446	122,432	125,493
Manager of Building Services Senior Engineer	18	95,645	98,036	100,487	102,999	105,574	108,213	110,918	113,691	116,533	119,446	122,432	125,493	128,630	131,846
Manager of Planning Services	19	98,036	100,487	102,999	105,574	108,213	110,918	113,691	116,533	119,446	122,432	125,493	128,630	131,846	135,142
Principal Management Analyst	20	100,487	102,999	105,574	108,213	110,918	113,691	116,533	119,446	122,432	125,493	128,630	131,846	135,142	138,521
Deputy City Attorney Information Technology Manager	22	105,574	108,213	110,918	113,691	116,533	119,446	122,432	125,493	128,630	131,846	135,142	138,521	141,984	145,534
Chief Building Official Deputy Director of Parks and Recreation Director of Long-Range Planning and Housing Finance Manager	23	108,213	110,918	113,691	116,533	119,446	122,432	125,493	128,630	131,846	135,142	138,521	141,984	145,534	149,172
Assistant City Attorney	26	116,533	119,446	122,432	125,493	128,630	131,846	135,142	138,521	141,984	145,534	149,172	152,901	156,724	160,642
Deputy Fire Chief	30	128,630	131,846	135,142	138,521	141,984	145,534	149,172	152,901	156,724	160,642	164,658	168,774	172,993	177,318
Director of Community Development Director of Human Resources Director of Parks and Recreation	32	135,142	138,521	141,984	145,534	149,172	152,901	156,724	160,642	164,658	168,774	172,993	177,318	181,751	186,295
Police Captain	33	138,521	141,984	145,534	149,172	152,901	156,724	160,642	164,658	168,774	172,993	177,318	181,751	186,295	190,952
Director of Public Services	34	141,984	145,534	149,172	152,901	156,724	160,642	164,658	168,774	172,993	177,318	181,751	186,295	190,952	195,726
Assistant City Manager Fire Chief	38	156,724	160,642	164,658	168,774	172,993	177,318	181,751	186,295	190,952	195,726	200,619	205,634	210,775	216,044
Assistant City Manager/Chief Financial Officer	39	160,642	164,658	168,774	172,993	177,318	181,751	186,295	190,952	195,726	200,619	205,634	210,775	216,044	221,445
Police Chief	43	177,318	181,751	186,295	190,952	195,726	200,619	205,634	210,775	216,044	221,445	226,981	232,656	238,472	244,434
		Salary	Resolution No.	Date Adopted											
City Manager		234,840	2019-191	07/23/2019											
City Attorney		209,029	2020-17	01/28/2020											
City Clerk		107,000	2020-43	03/10/2020											

**CITY OF ROCKLIN
PUBLIC SAFETY MANAGEMENT SALARY SCHEDULE A
(Annual Salary)
Effective February 1, 2020**

Classification	Range	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
Police Services Manager	PM8	77,591	81,471	85,545	89,822	94,313	99,029
Police Lieutenant	PM23	127,080	133,434	140,106	147,111	154,467	162,190

CITY OF ROCKLIN
 PUBLIC SAFETY MANAGEMENT SALARY SCHEDULE B
 (Annual Salary)
 Effective February 1, 2020

Classification	Range	Step A	Step B	Step C	Step D	Step E	Step F	Step G	Step H	Step I	Step J	Step K	Step L	Step M	Step N
Police Services Manager	PM8	77,591	79,531	81,519	83,557	85,646	87,787	89,982	92,232	94,538	96,901	99,324	101,807	104,352	106,961
Police Lieutenant	PM23	127,080	130,257	133,513	136,851	140,272	143,779	147,373	151,057	154,833	158,704	162,672	166,739	170,907	175,180

**CITY OF ROCKLIN
CONFIDENTIAL SALARY SCHEDULE A
(Annual Salary)
Effective January 18, 2020**

Classification	Range	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
Secretary	11	46,040	48,342	50,759	53,297	55,962	58,760
Departmental Administrative Specialist Human Resources Technician I	17	53,393	56,063	58,866	61,809	64,899	68,144
Deputy City Clerk Human Resources Technician II Legal Secretary Senior Departmental Administrative Specialist Senior Police Technician	20	57,498	60,373	63,392	66,562	69,890	73,385
Executive Assistant to the Police Chief Payroll Administrator Senior Human Resources Technician	24	63,466	66,639	69,971	73,470	77,144	81,001
Executive Assistant to the City Manager/Paralegal Senior Payroll Administrator	28	70,055	73,558	77,236	81,098	85,153	89,411

**CITY OF ROCKLIN
CONFIDENTIAL SALARY SCHEDULE B
(Annual Salary)
Effective January 18, 2020**

Classification	Range	Step A	Step B	Step C	Step D	Step E	Step F	Step G	Step H	Step I	Step J	Step K	Step L	Step M	Step N
Secretary	11	46,040	47,191	48,371	49,580	50,820	52,091	53,393	54,728	56,096	57,498	58,935	60,408	61,918	63,466
Departmental Administrative Specialist Human Resources Technician I	17	53,393	54,728	56,096	57,498	58,935	60,408	61,918	63,466	65,053	66,679	68,346	70,055	71,806	73,601
Deputy City Clerk Human Resources Technician II Legal Secretary Senior Departmental Administrative Specialist Senior Police Technician	20	57,498	58,935	60,408	61,918	63,466	65,053	66,679	68,346	70,055	71,806	73,601	75,441	77,327	79,260
Executive Assistant to the Police Chief Payroll Administrator Senior Human Resources Technician	24	63,466	65,053	66,679	68,346	70,055	71,806	73,601	75,441	77,327	79,260	81,242	83,273	85,355	87,489
Executive Assistant to the City Manager/Paralegal Senior Payroll Administrator	28	70,055	71,806	73,601	75,441	77,327	79,260	81,242	83,273	85,355	87,489	89,676	91,918	94,216	96,571

**CITY OF ROCKLIN
POLICE SALARY SCHEDULE A
(Annual Salary)
Effective February 1, 2020**

Classification	Range	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
Police Sergeant	SP 1	103,319	108,485	113,909	119,604	125,584	131,863
Police Officer	SP 2	84,039	88,241	92,653	97,286	102,150	107,258
Public Safety Dispatch Supervisor	NSP0	72,618	76,249	80,061	84,064	88,267	92,680
Crime Analyst	NSP1	70,380	73,899	77,594	81,474	85,548	89,825
Senior Public Safety Dispatcher	NSP2	67,552	70,930	74,477	78,201	82,111	86,217
Community Service Officer Police Community Program Coordinator Police Records Supervisor Police Technical Assets Coordinator Public Safety Dispatcher II	NSP3	62,839	65,981	69,280	72,744	76,381	80,200
Senior Records Clerk	NSP4	60,064	63,067	66,220	69,531	73,008	76,658
Evidence/Property Technician	NSP5	58,613	61,544	64,621	67,852	71,245	74,807
Public Safety Dispatcher I Animal Control Officer	NSP6	54,364	57,082	59,936	62,933	66,080	69,384
Police Records Clerk	NSP7	51,774	54,363	57,081	59,935	62,932	66,079
Police Officer Trainee	NSP7	51,774					

**CITY OF ROCKLIN
POLICE SALARY SCHEDULE B
(Annual Salary)
Effective February 1, 2020**

Classification	Range	Step A	Step B	Step C	Step D	Step E	Step F	Step G	Step H	Step I	Step J	Step K	Step L	Step M	Step N
Police Sergeant	SP 1	103,319	105,902	108,550	111,264	114,046	116,897	119,819	122,814	125,884	129,031	132,257	135,563	138,952	142,426
Police Officer	SP 2	84,039	86,140	88,294	90,501	92,764	95,083	97,460	99,897	102,394	104,954	107,578	110,267	113,024	115,850
Public Safety Dispatch Supervisor	NSP0	72,618	74,433	76,294	78,201	80,156	82,160	84,214	86,319	88,477	90,689	92,956	95,280	97,662	100,104
Crime Analyst	NSP1	70,380	72,140	73,944	75,793	77,688	79,630	81,621	83,662	85,754	87,898	90,095	92,347	94,656	97,022
Senior Public Safety Dispatcher	NSP2	67,552	69,241	70,972	72,746	74,565	76,429	78,340	80,299	82,306	84,364	86,473	88,635	90,851	93,122
Community Service Officer Police Community Program Coordinator Police Records Supervisor Police Technical Assets Coordinator Public Safety Dispatcher II	NSP3	62,839	64,410	66,020	67,671	69,363	71,097	72,874	74,696	76,563	78,477	80,439	82,450	84,511	86,624
Senior Records Clerk	NSP4	60,064	61,566	63,105	64,683	66,300	67,958	69,657	71,398	73,183	75,013	76,888	78,810	80,780	82,800
Evidence/Property Technician	NSP5	58,613	60,078	61,580	63,120	64,698	66,315	67,973	69,672	71,414	73,199	75,029	76,905	78,828	80,799
Public Safety Dispatcher I Animal Control Officer	NSP6	54,364	55,723	57,116	58,544	60,008	61,508	63,046	64,622	66,238	67,894	69,591	71,331	73,114	74,942
Police Records Clerk	NSP7	51,774	53,068	54,395	55,755	57,149	58,578	60,042	61,543	63,082	64,659	66,275	67,932	69,630	71,371
Police Officer Trainee	NSP7	51,774													

**CITY OF ROCKLIN
FIRE SALARY SCHEDULE A
(Annual Salary)
Effective July 4, 2020**

Classification	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
Firefighter	76,263	80,076	84,080	88,284	92,698	97,333
Fire Engineer	84,708	88,943	93,390	98,060	102,963	108,111
Fire Captain	96,833	101,675	106,759	112,097	117,702	123,587
Battalion Chief-Line Fire Marshal	114,527	120,253	126,266	132,579	139,208	146,168

CITY OF ROCKLIN
 FIRE SALARY SCHEDULE B
 (Annual Salary)
 Effective July 4, 2020

Classification	Step A	Step B	Step C	Step D	Step E	Step F	Step G	Step H	Step I	Step J	Step K	Step L	Step M	Step N
Firefighter	76,263	78,170	80,124	82,127	84,180	86,285	88,442	90,653	92,919	95,242	97,623	100,064	102,566	105,130
Fire Engineer	84,708	86,826	88,997	91,222	93,503	95,841	98,237	100,693	103,210	105,790	108,435	111,146	113,925	116,773
Fire Captain	96,833	99,254	101,735	104,278	106,885	109,557	112,296	115,103	117,981	120,931	123,954	127,053	130,229	133,485
Battalion Chief-Line Fire Marshal	114,527	117,390	120,325	123,333	126,416	129,576	132,815	136,135	139,538	143,026	146,602	150,267	154,024	157,875

**CITY OF ROCKLIN
PUBLIC SERVICE EMPLOYEES SALARY SCHEDULE A
(Annual Salary)
Effective July 4, 2020**

Classification	Range	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
Office Assistant I	5	34,885	36,629	38,460	40,383	42,402	44,522
Office Assistant II	11	40,456	42,479	44,603	46,833	49,175	51,634
Senior Office Assistant	15	44,656	46,889	49,233	51,695	54,280	56,994
Landscape Services Worker Street Maintenance Worker	17	46,916	49,262	51,725	54,311	57,027	59,878
Equipment Mechanic I Planning/Building Technician I Traffic Maintenance Assistant	19	49,292	51,757	54,345	57,062	59,915	62,911
Building Maintenance Worker Irrigation Maintenance Technician	20	50,524	53,050	55,703	58,488	61,412	64,483
Accounting Technician I Senior Street Maintenance Worker	21	51,787	54,376	57,095	59,950	62,948	66,095
Landscape Services Trades Worker Public Services Technician Senior Building Maintenance Worker	22	53,082	55,736	58,523	61,449	64,521	67,747
Administrative Assistant Engineering Technician I Planning/Building Technician Recreation Coordinator	23	54,409	57,129	59,985	62,984	66,133	69,440
Equipment Mechanic II	24	55,769	58,557	61,485	64,559	67,787	71,176
Accounting Technician II Community Development Technician Environmental Services Technician	25	57,163	60,021	63,022	66,173	69,482	72,956

**CITY OF ROCKLIN
PUBLIC SERVICE EMPLOYEES SALARY SCHEDULE A
(Annual Salary)
Effective July 4, 2020**

Classification	Range	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
Building Inspector I Construction Inspector I Fire Inspector I Landscape Inspector Public Works Inspector I Senior Irrigation Maintenance Technician	26	58,592	61,522	64,598	67,828	71,219	74,780
Engineering Technician II GIS/Engineering Technician Permit Center Coordinator Public Services Business Technician Recreation Business Technician	27	60,057	63,060	66,213	69,524	73,000	76,650
Accountant I Building Trades Worker Code Enforcement Officer	28	61,558	64,636	67,868	71,261	74,824	78,565
Building Maintenance Supervisor Traffic Control and Lighting Technician	29	63,097	66,252	69,565	73,043	76,695	80,530
Community Development Inspector Construction Inspector II Environmental Services Specialist Public Works Inspector II Senior Building Trades Worker	30	64,675	67,909	71,304	74,869	78,612	82,543
Building Plans Examiner GIS Analyst I Information Technology Specialist Recreation Supervisor	31	66,292	69,607	73,087	76,741	80,578	84,607

**CITY OF ROCKLIN
PUBLIC SERVICE EMPLOYEES SALARY SCHEDULE A
(Annual Salary)
Effective July 4, 2020**

Classification	Range	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
Building Inspector II Fire Inspector II Senior Code Enforcement Officer Senior Construction Inspector Senior Traffic Control and Lighting Technician	32	67,949	71,346	74,913	78,659	82,592	86,722
Accountant II Assistant Planner Fleet Services Supervisor Landscape Services Supervisor Permit Services Supervisor Public Services Administrative Supervisor Street Maintenance Supervisor	33	69,648	73,130	76,787	80,626	84,657	88,890
Assistant Civil Engineer Facilities Maintenance Supervisor Public Services Operations Supervisor Senior Information Technology Specialist	35	73,174	76,833	80,675	84,709	88,944	93,391
Assistant Land Surveyor Parks Division Supervisor Traffic Maintenance Supervisor	37	76,878	80,722	84,758	88,996	93,446	98,118
Administrative Analyst Associate Planner Building Division Supervisor Facilities Operations Superintendent Fire Prevention Plans Examiner GIS Analyst II Information Technology Analyst Senior Accountant	39	80,770	84,809	89,049	93,501	98,176	103,085
Senior Information Technology Analyst	42	86,980	91,329	95,895	100,690	105,725	111,011

**CITY OF ROCKLIN
PUBLIC SERVICE EMPLOYEES SALARY SCHEDULE A
(Annual Salary)
Effective July 4, 2020**

Classification	Range	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
Associate Civil Engineer Deputy Fire Marshal	43	89,155	93,613	98,294	103,209	108,369	113,787
Plan Check Engineer Senior Planner	44	91,384	95,953	100,751	105,789	111,078	116,632

**CITY OF ROCKLIN
PUBLIC SERVICE EMPLOYEES SALARY SCHEDULE B
(Annual Salary)
Effective July 4, 2020**

Classification	Range	Step A	Step B	Step C	Step D	Step E	Step F	Step G	Step H	Step I	Step J	Step K	Step L	Step M	Step N
Office Assistant I	5	34,885	35,757	36,651	37,567	38,506	39,469	40,456	41,467	42,504	43,567	44,656	45,772	46,916	48,089
Office Assistant II	11	40,456	41,467	42,504	43,567	44,656	45,772	46,916	48,089	49,291	50,523	51,786	53,081	54,408	55,768
Senior Office Assistant	15	44,656	45,772	46,916	48,089	49,291	50,523	51,786	53,081	54,408	55,768	57,162	58,591	60,056	61,557
Landscape Services Worker Street Maintenance Worker	17	46,916	48,089	49,291	50,523	51,786	53,081	54,408	55,768	57,162	58,591	60,056	61,557	63,096	64,673
Equipment Mechanic I Planning/Building Technician I Traffic Maintenance Assistant	19	49,292	50,524	51,787	53,082	54,409	55,769	57,163	58,592	60,057	61,558	63,097	64,674	66,291	67,948
Building Maintenance Worker Irrigation Maintenance Technician	20	50,524	51,787	53,082	54,409	55,769	57,163	58,592	60,057	61,558	63,097	64,674	66,291	67,948	69,647
Accounting Technician I Senior Street Maintenance Worker	21	51,787	53,082	54,409	55,769	57,163	58,592	60,057	61,558	63,097	64,674	66,291	67,948	69,647	71,388
Landscape Services Trades Worker Public Services Technician Senior Building Maintenance Worker	22	53,082	54,409	55,769	57,163	58,592	60,057	61,558	63,097	64,674	66,291	67,948	69,647	71,388	73,173
Administrative Assistant Engineering Technician I Planning/Building Technician Recreation Coordinator	23	54,409	55,769	57,163	58,592	60,057	61,558	63,097	64,674	66,291	67,948	69,647	71,388	73,173	75,002
Equipment Mechanic II	24	55,769	57,163	58,592	60,057	61,558	63,097	64,674	66,291	67,948	69,647	71,388	73,173	75,002	76,877
Accounting Technician II Community Development Technician Environmental Services Technician	25	57,163	58,592	60,057	61,558	63,097	64,674	66,291	67,948	69,647	71,388	73,173	75,002	76,877	78,799
Building Inspector I Construction Inspector I Fire Inspector I Landscape Inspector Public Works Inspector I Senior Irrigation Maintenance Technician	26	58,592	60,057	61,558	63,097	64,674	66,291	67,948	69,647	71,388	73,173	75,002	76,877	78,799	80,769
Engineering Technician II GIS/Engineering Technician Permit Center Coordinator Public Services Business Technician Recreation Business Technician	27	60,057	61,558	63,097	64,674	66,291	67,948	69,647	71,388	73,173	75,002	76,877	78,799	80,769	82,788
Accountant I Building Trades Worker Code Enforcement Officer	28	61,558	63,097	64,674	66,291	67,948	69,647	71,388	73,173	75,002	76,877	78,799	80,769	82,788	84,858
Building Maintenance Supervisor Traffic Control and Lighting Technician	29	63,097	64,674	66,291	67,948	69,647	71,388	73,173	75,002	76,877	78,799	80,769	82,788	84,858	86,979

**CITY OF ROCKLIN
PUBLIC SERVICE EMPLOYEES SALARY SCHEDULE B
(Annual Salary)
Effective July 4, 2020**

Classification	Range	Step A	Step B	Step C	Step D	Step E	Step F	Step G	Step H	Step I	Step J	Step K	Step L	Step M	Step N
Community Development Inspector Construction Inspector II Environmental Services Specialist Public Works Inspector II Senior Building Trades Worker	30	64,675	66,292	67,949	69,648	71,389	73,174	75,003	76,878	78,800	80,770	82,789	84,859	86,980	89,155
Building Plans Examiner GIS Analyst I Information Technology Specialist Recreation Supervisor	31	66,292	67,949	69,648	71,389	73,174	75,003	76,878	78,800	80,770	82,789	84,859	86,980	89,155	91,384
Building Inspector II Fire Inspector II Senior Code Enforcement Officer Senior Construction Inspector Senior Traffic Control and Lighting Technician	32	67,949	69,648	71,389	73,174	75,003	76,878	78,800	80,770	82,789	84,859	86,980	89,155	91,384	93,669
Accountant II Assistant Planner Fleet Services Supervisor Landscape Services Supervisor Permit Services Supervisor Public Services Administrative Supervisor Street Maintenance Supervisor	33	69,648	71,389	73,174	75,003	76,878	78,800	80,770	82,789	84,859	86,980	89,155	91,384	93,669	96,011
Assistant Civil Engineer Facilities Maintenance Supervisor Public Services Operations Supervisor Senior Information Technology Specialist	35	73,174	75,003	76,878	78,800	80,770	82,789	84,859	86,980	89,155	91,384	93,669	96,011	98,411	100,871
Assistant Land Surveyor Parks Division Supervisor Traffic Maintenance Supervisor	37	76,878	78,800	80,770	82,789	84,859	86,980	89,155	91,384	93,669	96,011	98,411	100,871	103,393	105,978
Administrative Analyst Associate Planner Building Division Supervisor Facilities Operations Superintendent Fire Prevention Plans Examiner GIS Analyst II Information Technology Analyst Senior Accountant	39	80,770	82,789	84,859	86,980	89,155	91,384	93,669	96,011	98,411	100,871	103,393	105,978	108,627	111,343
Senior Information Technology Analyst	42	86,980	89,155	91,384	93,669	96,011	98,411	100,871	103,393	105,978	108,627	111,343	114,127	116,980	119,905
Associate Civil Engineer Deputy Fire Marshal	43	89,155	91,384	93,669	96,011	98,411	100,871	103,393	105,978	108,627	111,343	114,127	116,980	119,905	122,903
Plan Check Engineer Senior Planner	44	91,384	93,669	96,011	98,411	100,871	103,393	105,978	108,627	111,343	114,127	116,980	119,905	122,903	125,976

**CITY OF ROCKLIN
PERMANENT PART-TIME EMPLOYEES
HOURLY SALARY SCHEDULE
Effective December 21, 2019**

Classification	Range	Step 1	Step 2	Step 3
Office Assistant I Program Assistant I	5	\$ 13.00	\$ 13.65	\$ 14.33
Code Compliance Officer I Program Assistant II Public Services Specialist	7	\$ 14.33	\$ 15.05	\$ 15.80
Code Compliance Officer II Office Assistant II Senior Program Assistant Senior Public Services Specialist	9	\$ 15.80	\$ 16.59	\$ 17.42
Communications Specialist Human Resources Assistant Police Cadet Police Clerk	11	\$ 17.42	\$ 18.29	\$ 19.20
Special Events Production Coordinator	12	\$ 19.20	\$ 20.16	\$ 21.17
Reserve Police Officer Coordinator	12A	\$ 20.00	N/A	N/A
Police Dispatcher I	13	\$ 21.46	\$ 22.54	\$ 23.67
Police Dispatcher II	15	\$ 23.14	\$ 24.30	\$ 25.52
Website Technician	17	\$ 25.00	\$ 26.25	\$ 27.56

Definition:

20 Hours per week
999 Hours per fiscal year
No Benefits

**CITY OF ROCKLIN
 TEMPORARY PART-TIME EMPLOYEES
 HOURLY SALARY SCHEDULE
 Effective May 26, 2020**

Classification	Range	Step 1	Step 2	Step 3
Reserve Police Officer *	N/A	\$ 13.00		
Office Assistant I Program Assistant I	5	\$ 13.00	\$ 13.65	\$ 14.33
Code Compliance Officer I Program Assistant II Public Services Specialist	7	\$ 14.33	\$ 15.05	\$ 15.80
Code Compliance Officer II IT Assistant Maintenance Worker Office Assistant II Senior Public Services Specialist	9	\$ 15.80	\$ 16.59	\$ 17.42
Custodian Human Resources Assistant	11	\$ 17.42	\$ 18.29	\$ 19.20
Senior Maintenance Worker	12	\$ 19.20	\$ 20.16	\$ 21.17
Reserve Police Officer Coordinator	12A	\$ 20.00	N/A	N/A
Equipment Operator GIS Assistant Police Dispatcher I	13	\$ 21.46	\$ 22.54	\$ 23.67
Economic & Community Development Specialist Police Dispatcher II	15	\$ 23.14	\$ 24.30	\$ 25.52
Fire Prevention Officer	N/A	\$ 34.18		

* Effective 07/01/11 new Reserve Police Officers will not be paid and are considered volunteers.

**BUDGET YEAR 2020-21
SUMMARY OF STAFFING**

Below is a comparison of position totals by department for FY 2014-15 through FY 2019-20 Budgets and the proposed FY 2020-21 Budget. Please refer to pages 70-83 for a detail of staffing positions for FY 2020-21.

Department	FY 2014-15 Original	FY 2015-16 Original	FY 2016-17 Original	FY 2017-18 Original	FY 2018-19 Original	FY 2019-20 Original	FY 2020-21 Proposed
Administrative Services	20.00	22.00	22.00	22.00	15.00	-	-
Central Services	-	-	-	-	22.00	-	-
City Attorney	-	-	-	-	-	2.00	2.00
City Clerk	-	-	-	-	-	2.00	2.00
City Council	5.00	5.00	5.00	5.00	5.00	5.00	5.00
City Manager	-	-	-	-	-	4.00	4.00
Community Development	16.00	-	-	-	-	25.40	24.40
Economic & Community Development	-	22.00	25.00	24.00	27.00	-	-
Finance	-	-	-	-	-	11.00	11.00
Fire	37.00	37.00	35.00	36.00	39.00	41.00	41.00
Human Resources	-	-	-	-	-	4.00	4.00
Information Technology	-	-	-	-	-	7.00	8.00
Legislative	10.00	10.00	7.00	13.00	8.00	-	-
Parks & Recreation	81.00	41.00	-	25.00	26.00	26.30	24.30
Police	88.00	90.00	92.00	91.00	95.00	93.00	90.00
Public Services	31.00	32.00	53.00	43.00	28.00	42.30	40.30
Recreation, Arts & Event Tourism	-	-	15.00	-	-	-	-
Total Staffing Positions	288.00	259.00	254.00	259.00	265.00	263.00	256.00
	A	B	C	D	E	F	G

- A** Includes 57 positions that are not full-time equivalents.
- B** Includes 33 positions that are not full-time equivalents.
- C** Includes 22 positions that are not full-time equivalents.
- D** Includes 18 positions that are not full-time equivalents.
- E** Includes 18 positions that are not full-time equivalents.
- F** Includes 15 positions that are not full-time equivalents.
- G** Includes 15 positions that are not full-time equivalents.

Overview



Key Management Practices Budget and Revenue Highlights Fund Overview

KEY MANAGEMENT PRACTICES

Governmental budgeting allocates and balances the resources drawn from the public to the demand for services and projects. Budgeting helps policy makers set goals, assists program managers and department heads in the improvement of organizational performance, and ensures that both elected and appointed officials are accountable to the public.

Budget guidelines are essentially policy statutes that provide a sense of the budgetary environment. Budget guidelines and financial policy statements address the budget's scope and the assignment of roles to various budgetary participants. The following formal policy statements are presented to establish the financial goals of the organization and the principles that will govern budget deliberations.

Authorization

In accordance with Chapter 3.28 of the Rocklin Municipal Code, the City Manager shall prepare and submit by May 15th of each year, the annual budget to the City Council. The budget shall include an explanation message, and shall contain itemized statements for recommended City expenditures and estimated revenues. The City Council shall conduct one or more hearings on the proposed budget and make changes as deemed appropriate. The City Council shall adopt a final budget on or before June 30th of each year. The City Manager shall keep the City Council fully advised as to the financial condition and future needs of the City and shall make recommendations to the City Council concerning the affairs of the City.

Basis of Budgeting

An operating, capital project and transfer budget is adopted each fiscal year for the General Fund and certain Special Revenue, Capital Project, Debt Service, Permanent, Proprietary, and Fiduciary Funds. The proposed budget shall be balanced by fund, meaning that the recommended expenditures do not

exceed the combined total of estimated revenues and unreserved fund balance for each of the City's individual funds. The level of budgetary control for the City is at the fund level.

Department heads are given authority to control their budgets and to make changes indicated to meet program objectives and to meet performance goals. In no case may total operating expenditures of a particular division by fund nor capital expenditures by individual account number exceed what is appropriated by the City Council without approval by the City Council. Unexpended appropriations shall lapse at year end.

Fund Accounting

The City follows principles of fund accounting for all governmental and proprietary funds. Each fund is a fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with specific regulations, restrictions or limitations.

Investment Policy

The primary objective of the City's investment policy, Legislative Policy #1, is the preservation of investment principal. The City's investment portfolio will provide sufficient liquidity to meet the City's operating and capital requirements to ensure the orderly execution of the City's business affairs. In investing public funds, the City will strive to maximize the return of its investment portfolio, but will avoid assuming unreasonable risks. To control risks regarding specific security types, the City will diversify its investments. A comprehensive report related to the City's investment performance will be provided quarterly to the City Investment Committee and the City Council. Confidence in the City's investment policies is based on clear and constant communication of decisions and performance of investments.

Fiscal Procedures

The City of Rocklin budget process and related financial procedures are in compliance with the recommended standards as outlined by the Government Finance Officers Association. They meet all Generally Accepted Accounting Principles (GAAP), the recommended best practices of the Governmental Accounting Standards Board (GASB) and the City's internal financial policies.

The City will maintain an accounting system to provide all of the data needed to allow for the timely preparation of financial statements for the entire City in conformity with GAAP. The City will contract for an independent audit of the City's finances and for compliance with GASB and state laws. The audit will be published annually as a Comprehensive Annual Financial Report (CAFR).

Capital Improvement Plan

The City will develop and implement a five-year capital improvement plan, which will require the City to anticipate long-term needs. The five-year capital improvement plan will determine the capital improvement priorities, provide for the budget of current year projects, and provide for the forecasting and anticipation of future year expenditures.



Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g. roads, bridges, sidewalks, and similar items), are defined by the City as assets with an initial, individual cost of \$10,000 (\$5,000 if grant funded) or more, \$100,000 for infrastructure and an estimated life in excess of one year.

Fleet Equipment

The City's budget will provide for the adequate maintenance and repair of fleet equipment and for their orderly replacement.

Risk Management

The City operates a risk management and loss prevention program to minimize losses.

One-Time Revenues

A local government that becomes dependent on one-time revenue, or on a source of revenue that will soon disappear, can, in essence, create deficits for itself. The City of Rocklin will utilize General Fund one-time or temporary funds to obtain capital assets, fund capital projects, replenish the General Fund Operating Reserve and/or make other nonrecurring purchases. Otherwise, strategic planning to earmark replacement revenue must be identified at the onset.

Debt Policy

Sound budget management requires that the City determine the availability of revenue to support future capital improvements (infrastructure). In addition to the policies and procedures for land secured financing as enacted by Resolution No. 2005-112 and Debt Management Policy Resolution No. 2018-291, the City utilizes “Capital Needs Financing” as noted below and conducts ongoing analysis of refunding opportunities.

Capital Needs Financing

The City of Rocklin will, where possible, and in accordance with the adopted Capital Improvement Plan, employ pay-as-you-go financing to save interest expenditures, preserve debt capacity for future borrowing, and not encumber future budgets with mandatory debt service expenditures. Exceptions to this practice will be for capital expenditures, which are determined to be time sensitive for purposes of public health, safety, welfare, or for economic gain.

Capital Expenditures

All capital projects planned and budgeted for in any given fiscal year will have funding identified and proven to be available. This means that all projects are subject to funding already received in prior fiscal years. Funds that are earmarked for receipt in the current fiscal year will not be utilized for current year expenditures.

Indirect Cost Allocation

An Indirect Cost Allocation calculation is done during the budget process to allocate General Fund support service costs to other funds. The City will exclude Capital Project Funds from the Indirect Cost Allocation calculations for the budget year. Capital Projects Funds consist of nonrecurring purchases; therefore exclusion from the Indirect Cost Allocation calculation will prevent reliance on one-time funds to balance the General Fund budget. For the year-end actuals, the Indirect Cost Allocation calculations will include Capital Projects Funds.

Operating Funds – Operating Expenditures

All Non-General Fund Operating Funds will maintain sufficient cash balances to cover a minimum of seven months of operating expenditures planned and budgeted at the end of every fiscal year. This means that operations within these Funds are subject to funding already received. This policy will ensure the City maintains sufficient cash on hand to cover its normal operations and enable it to identify and avoid potential cash flow issues.

De-obligation

In the event that an unplanned capital project is identified as a higher priority than a budget initially appropriated, the funded project list may be altered to take into account the new project. In this event, all projects will be reviewed and a new priority list established. Any project(s) that are removed from the current funded project list will have the attached funding source de-obligated and that funding source will be attached to the new project(s) and/or returned to the reserve.

General Fund Operating Reserve

The City of Rocklin will maintain an operating reserve equal to 25% of the planned budgeted expenditures in the General Fund (less any capital equipment and/or project costs). These reserved dollars will be used to support unforeseen emergencies, operating insufficiencies and short-term internal loans. Management will exercise every mechanism available, e.g. budget cuts, hiring freezes, etc., to avoid use of the reserve. To the extent the reserve level falls below 25%, a plan will be executed to replenish the reserve at the targeted funding level within three years.

Disaster Contingency Reserve

The City of Rocklin will maintain an emergency reserve equal to \$1 million as set by Resolution No. 2012-136. These reserved dollars will be used in the event of a “declared” emergency providing financial support for recovery efforts as directed by the City Council.

Self-Insured Losses Reserve

The City of Rocklin will maintain a self-insured losses reserve equal to \$2 million. These reserved dollars will be used for losses not covered under existing insurance programs.

Retiree’s Health Fund

The City of Rocklin will maintain a Retiree’s Health Fund, which will be used to fund the Retiree’s Health Trust to offset the retiree’s health accrued liability. Additionally, the Retiree’s Health Fund will be partially funded by annual transfers-in of 45% of the General Fund’s current fiscal year’s fund balance unreserved surplus as limited by the transfer to the GF – Special Reserve Funds and the total amount transferred into the General Fund through the annual Indirect Cost Allocation.

Fleet Capital Reserve

The City of Rocklin will maintain Fleet Capital Reserves in the Fleet Fund for the purchase of new and replacement vehicles and other capital assets. Reserve amounts will be expensed to each Operating Fund Division based upon the vehicles assigned. These amounts will be calculated utilizing the annual asset depreciation expense, and allocated through a modified Fleet Allocation process. In the case where funds reserved in the Fleet Fund for a particular asset to be replaced, or an additional new asset to be purchased, are insufficient to cover the entire cost of the asset, additional amounts will be expensed to the appropriate Operating Fund Division in that year.

General Fund – Special Reserve Funds

After calculating the 25% General Fund Operating Reserve, any General Fund surplus (net amount by which the unreserved fund balance is increased in that fiscal year) will be transferred to the GF–Economic Reserve Fund, the Retiree’s Health Fund, and a payment towards the unfunded pension liability as limited by the total amount transferred into the General Fund through the annual Indirect Cost Allocation. The unreserved surplus will be split between funds with 10% transferred to the GF- Economic Development Reserve Fund, 45% transferred to the Retiree’s Health Fund, and 45% to be used to pay down the City’s unfunded pension liability.

Unfunded Pension Liability Reduction

An additional 1% will be added to the employer rate which will be used to pay down the City’s unfunded pension liability. In addition, after the General Fund-Special Reserve fund transfers, if it is determined that the projected (current) fiscal year will have an increase in the General Fund unassigned (unreserved) Fund Balance, 50% of this increase will be used to pay down the City’s unfunded pension liability. This transfer of funds will occur during the budget process following each year in which an increase occurs.

“75:25” Operating Expenditure Rule

To support fiscal stability, the City will work to maintain a personnel to operations/maintenance expenditure ratio no greater than 75:25. Pension and health care costs can be extremely volatile, and can lead to significant year-over-year expenditure increases. Maintaining a healthy balance between personnel and operations/maintenance expenditures allows for greater control over total expenditures and allows the City to more easily respond to unforeseen costs. The City will analyze its personnel to operations/maintenance expenditure ratio during the budget process each year, and make prudent adjustments to bring the ratio back to appropriate levels within three years.

BUDGET AND REVENUE HIGHLIGHTS

The City Budget

The City's budget document contains a complete overview of the projected revenues and the proposed departmental expenditures for a given fiscal year. The City's budget is separated on a departmental basis into City Manager, City Attorney, City Clerk, City Council, Finance, Human Resources, Community Development, Fire, Parks & Recreation, Police, Public Services, and Information Technology each with differing goals, objectives, and the ability to generate fees or other revenue to fund a portion or all of their operating costs.

The City's budget process is set forth in Chapter 3.28 of the Rocklin Municipal Code. Section 3.28.050 states, "The council shall adopt a final budget on or before June 30th of each year, by resolution." Though generally considered good stewardship of public resources and a fiduciary duty to the citizens of the City, there is no stated requirement in the Rocklin Municipal Code, or state statutes, that the City approves a balanced budget.

The City, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. The City budget includes the following types of funds: General Fund, Special Revenue funds, Capital Project funds, Debt Service funds, Internal Service funds, Permanent funds, and Agency funds. Fund descriptions are included in the Fund Overview section.

Revenue Overview

Revenue is presented in the City budget by major revenue categories: Taxes, Licenses and Permits, Intergovernmental, Fines, Forfeitures & Penalties, Charges for Services, Use of Money and Property, and Miscellaneous. The budgeted revenue is presented in total and is also broken down into sub-categories within each major category.

Revenue estimates are based on information received from City departments, outside agencies (County of Placer Assessor, State Department of Finance, Placer County Transportation Planning Agency, etc.), historical data and current economic trends. The City takes a conservative approach to forecasting revenue.

Unlike a private business, some of the City's revenue is restricted to certain uses by law. A special tax is levied for the specific purpose approved by the voters. Fees are charged for specific services. Many intergovernmental revenues (i.e. State & Federal funds) are designated by law for specific types of activities/projects.



Major sources of the City's General Fund revenue for day-to-day operations and services come from property tax and sales and use tax.

Property Tax

Under California law, property taxes are assessed and collected by the counties up to 1% of assessed value, plus other increases approved by the voters. The property taxes go into a pool and are then allocated to the cities by statutory formula. Approximately 12.6% of ad valorem property taxes levied in Rocklin go to the City.

Property taxes attach annually as an enforceable lien on January 1. Taxes are levied on January 1, are payable in two installments, and are delinquent on December 10 and April 10. Placer County (the County) is responsible for the collection and allocation of property taxes. The County apportions secured property tax revenue in accordance with the alternate methods of distribution, the "Teeter Plan," as prescribed by Section 4717 of the California Revenue and Taxation code. Therefore, the City receives 100% of the secured property tax levies to which it is entitled, whether or not collected.

The current economic climate within the housing and commercial real estate markets has remained stable over the last year.

The City is projecting property tax revenues to increase at 8.8% in fiscal year 2020-21. This increase is a result of assessed values for existing property increasing by 2.0%, increased values related to property transfers, and Prop 8 adjustments.



Sales Tax

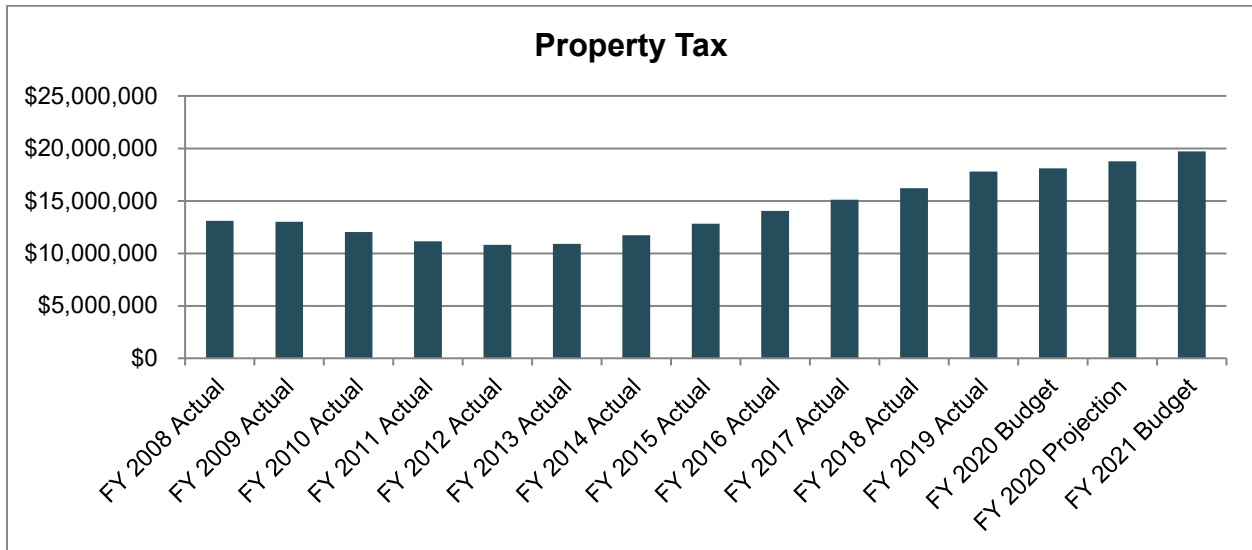
Sales tax is imposed on retailers for the privilege of selling tangible personal property in California. A use tax is imposed on purchasers whenever sales tax does not apply, such as for goods purchased out of state for use in California. The sales and use tax rate in a specific California location has three parts: the State tax rate, the local tax rate and any district tax rate that may be in effect. State sales and use taxes provide revenue to the state's General Fund, to cities and counties through specific state fund allocations, and to other local jurisdictions. The current sales tax rate in Placer County – City of Rocklin – is 7.25%. The 7.25% is distributed to various agencies with 1.0% going to the City of Rocklin and 6.25% going to other agencies.

The City is forecasting a decrease of 4.4% in sales tax revenues for the 2020-21 fiscal year due to the impacts of the COVID-19 pandemic.

General Fund Largest Revenue Sources

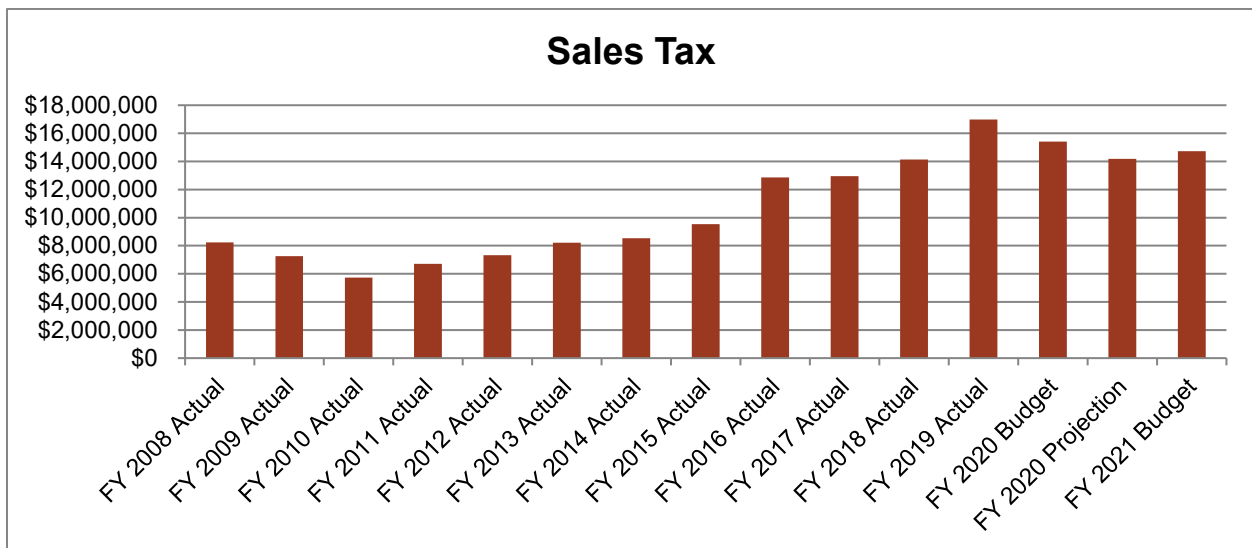
Property Tax

Property taxes are the largest component of general fund revenues at 42% of total general fund revenue for FY 2020-21. Property tax has risen steadily since a recession low of \$10.8M in FY 2011-12. This is due to a combination of rising home values and new home construction. The FY 2020-21 budget is \$19.7M, an 8.8% increase from the 2019-20 budget.



Sales Tax

Sales taxes are the second largest source of general fund revenues at 32% of the total for FY 2020-21 budget. Sales tax hit a recession era low of \$5.7M in FY 2009-10 and is budgeted at \$14.7M in the FY 2020-21. This is a 4.4% decrease from the FY 2019-20 budget, as a strong growth trend in sales tax has been interrupted by COVID-19.



FUND OVERVIEW

Consistent with other governmental agencies, the City uses fund accounting. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. All of the funds of the City can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental Funds

Governmental funds include the General Fund, Special Revenue, Capital Project, Permanent, and Debt Service funds.

The General Fund is used to account for resources traditionally associated with the City which are not required legally or by sound financial management to be accounted for in another fund. The City's general operating expenditures, fixed charges, and capital costs, not paid through other funds, are paid from this fund.

Special Revenue Funds are used to account for specific revenues that are legally or otherwise restricted to expenditures for particular purposes. Examples of Special Revenue Funds include State Gas Tax and SB325 Tax (sales tax on fuel purchases).

Capital Project Funds are used to account for financial resources used for the acquisition or construction of major capital facilities other than those financed by proprietary funds. Examples of Capital Project Funds include Traffic Circulation Impact Fee and Capital Construction Impact Fees.

Permanent Funds, such as the Conservation Easement Endowment and Wetlands Maintenance, are used to report resources that are legally restricted to the extent that only earnings, and not principal, may be

used to support the City's programs.

Debt Service Funds account for the accumulation of financial resources for the payment of interest and principal on the general long-term debt of the City or its component units.

Proprietary Funds

The City maintains one type of proprietary fund, an internal service fund. Internal service funds are an accounting methodology used to accumulate and allocate costs internally among the City's various functions.

The Fleet Internal Service Fund is used to account for the financing of the City's fleet services provided by one City department to other departments on a cost-reimbursement basis.

The Risk Management Internal Service Fund is used to account for and finance the risk management functions of the City. The funding for these expenditures are allocated to various City funds by department.

Fiduciary Funds

Agency Funds account for assets held by the City in a purely custodial capacity. Examples of Agency Funds include the Public Arts Trust and the Boroski Landfill Monitoring Trust.

Governmental Funds

General Funds:

100 General Fund- The primary operating fund of the City. It is used to account for all activities except those legally or administratively required to be accounted for in other funds.

111 GF QP Amphitheater Events- This is a general fund type fund that accounts for the special event activities hosted by the Parks and Recreation Department at the Quarry Park Amphitheater.

115 GF QP Adventures Shortfall- This is a general fund type fund to be used for distributions to the Quarry Park Adventures Operator in the event of operating deficits.

120 GF Streets Maintenance Reserve- This is a general fund type fund. These committed funds are set aside to be used for the maintenance of streets and roads. Budget policy requires 45% of any annual General Fund unreserved surplus to be transferred to the fund.

122 GF Economic Development Reserve- This is a general fund type fund. These committed funds are set aside to be used for economic development activities. Budget policy requires 10% of any annual General Fund unreserved surplus to be transferred to the fund.

130 Technology Fee- This fund accounts for fees collected to cover the cost of e-commerce and related technology systems.

151 Retirees Health- This fund accounts for monies to fund the Retirees Health

premium payments and to fund the Retiree's Health Trust. Budget policy requires 45% of any annual General Fund unreserved surplus to be transferred to the Retirees Health fund.

737 Americans with Disabilities Act (ADA)- This fund accounts for monies used for services and improvements to facilities for individuals with disabilities.

738 Park Repair and Maintenance- This fund accounts for monies used for the repair and maintenance of existing, park and recreation facilities.

Special Revenue Funds:

201 Motor Vehicle Fuel Tax (Gas Tax)- This fund accounts for monies received from the State of California under various State statutes. The allocations must be spent for street transportation related purposes.

205 SB1- Road Maintenance & Rehab Allocation- This fund accounts for monies designated by the Road Repair and Accountability Act of 2017 (SB1) to be used for maintenance, rehabilitation and safety improvements of streets and highways.

210 SB325 Sales Tax- This fund accounts for the remaining sales tax revenue collected in accordance with Senate Bill 325 (Local Transportation Fund) to be used for maintenance of streets.

211 SB325 Transit Funds- This fund accounts for monies from the Senate Bill 325 (Local Transportation Fund) and State Transit Assistance funds for the transit needs of local government.

212 Bicycle and Pedestrian- This fund accounts for Local Transportation Fund amounts designated for Bicycle and Pedestrian transit needs of local government.

216 Prop 1B Transit System Safety, Security and Disaster Response Account- This fund accounts for monies designated by Prop 1B to be used for transit system safety, security and disaster response.

217 Prop 1B Public Transportation Modernization Improvement and Service Enhancement Account - This fund accounts for monies designated by Prop 1B to be used for transportation programs.

219 LCTP- This fund accounts for monies from the state-funded Low Carbon Transportation Program to reduce greenhouse gas emissions and improve mobility.

221 Recreation Facilities Contribution- This fund accounts for facilities construction and improvements.

230 Lighting Maintenance District 1- This fund accounts for special assessment monies used for lighting of public areas.

231 Community Facilities District 1- This fund accounts for special tax monies used for fire protection, fire suppression, and paramedic services.

232 Community Facilities District 5- This fund accounts for special tax monies used for streets and parkway lights, streetscapes, open space and parks.

233 Community Facilities District 6- This fund accounts for special tax monies used for operation and maintenance of open space and storm drainage facilities.

235 Lighting and Landscaping Maintenance District 2- This fund accounts for special assessment monies used for landscaping and lighting of public areas.

236 Park Development and Maintenance- This fund accounts for special tax monies used for maintenance, development, repair and operation of parks.

240 Streets Grants Fund- This fund accounts for various grants related to street capital projects.

242 Asset Forfeiture (State)- This fund accounts for funds received by the Police Department from the State. These funds must be used for areas related to drug prevention.

243 Asset Forfeiture (Federal)- This fund accounts for funds received by the Police Department from the Federal Government. These funds must be used for narcotic enforcement and crime suppression.

244 Traffic Safety/PD Grants- This fund accounts for monies received for traffic safety programs and police grants.

248 CASP Certification and Training- This fund accounts for SB 1186 monies collected for staff training for construction-related state accessibility requirements.

251 CDBG Housing Rehabilitation-

This fund accounts for State Community Development Block Grant funds received for the City's housing rehabilitation program.

253 CDBG 2000 (Oak Court)-

This fund accounts for State Community Development Block Grant funds received for the City's down payment assistance program for purchasers of Oak Court residences.

254 CDBG First Time Home Buyers-

This fund accounts for State Community Development Block Grant funds received for the City's down payment assistance program for first time home buyers.

257 CDBG Housing and Urban Development Entitlement-

This fund accounts for funds received from Federal Community Development Block Grant entitlement grant awards to be used for Public Services, Housing and Capital, Planning and Administration of Grant.

258 CDBG HUD Coronavirus (New)-

This fund accounts for funds received from the Federal Coronavirus Aid, Relief, and Economic Security Act (CARES Act) to be used to prevent, prepare for, and respond to COVID-19.

270 Low and Moderate Income Housing Asset-

This fund accounts for the administration and operation of the City's low-and moderate-income housing program of the former Rocklin Redevelopment Agency transferred to the City of Rocklin as the Housing Successor.

736 Supplemental Law Enforcement Grant-

This fund accounts for state funds received to be used for public safety purposes.

Capital Project Funds:**300 Park Development Fees-**

This fund accounts for fees to be used for the development, installation, servicing, maintenance, repair and operation of parks and related recreation and facilities.

301 Community Park Fees-

This fund accounts for impact fees used for community parks and city-wide recreational facility construction and improvements to reduce the impacts caused by new development within the City.

302 Traffic Circulation Impact Fees-

This fund accounts for impact fees used to finance street construction and improvements to reduce the impacts caused by new development within the City.

304 Capital Construction Tax -

This fund accounts for taxes imposed on Development to be used for development of public facilities and acquisition of fire equipment and is the funding source to pay the debt payments in Fund 400 Capital Construction Debt Service.

305 Oak Tree Mitigation Fees-

This fund accounts for fees used to help mitigate the decline of oak woodlands due to urbanization.

Description of Budget Funds

306 Whitney Ranch Trunk Sewer Project- This fund accounts for impact fees used to fund the Whitney Ranch Trunk Sewer Project.

307 NW Rocklin Community Park Fees- This fund accounts for impact fees used to fund the NW Rocklin Community Park.

308 Public Facilities Impact Fees- This fund accounts for impact fees used to fund expansion of public facilities to serve new development within the City.

311 Rocklin Public Financing Authority- This fund accounts for debt funded capital construction projects.

325 Whitney Ranch Interchange Fees- This fund accounts for impact fees used to develop the Whitney Ranch/Highway 65 Interchange.

Debt Service Fund:

400 Capital Construction Debt Service- This fund accounts for the principal and interest payments on capital construction debt such as Lease Revenue Bonds.

Permanent Funds:

728 Wetlands Maintenance- This fund accounts for an endowment from which the income will fund ongoing maintenance of wetlands on a single lot parcel in Stanford Ranch Phase III.

729 Conservation Easement Endowment- This fund accounts for an endowment from which the income will fund initial preserve area maintenance and operations in Sunset Ranchos Phase I.

Proprietary Fund

500 Fleet Management- An internal service fund used to account for the cost of maintenance of all City vehicles and a reserve to offset future replacement costs.

525 Risk Management (New)- An internal service fund to account for and finance the risk management functions for the City. This includes; general liability, workers compensation, property damage, dental, vision, and other insurance expenditures and also holds reserves for Self Insured Losses and Disaster Contingency.

Fiduciary Funds

727 Boroski Landfill Monitoring- This fund accounts for costs to monitor the Boroski Landfill.

739 Public Arts Trust Fund- This fund accounts for donations and expenditures for public arts projects.

Revenues



Revenues by Category

Revenues

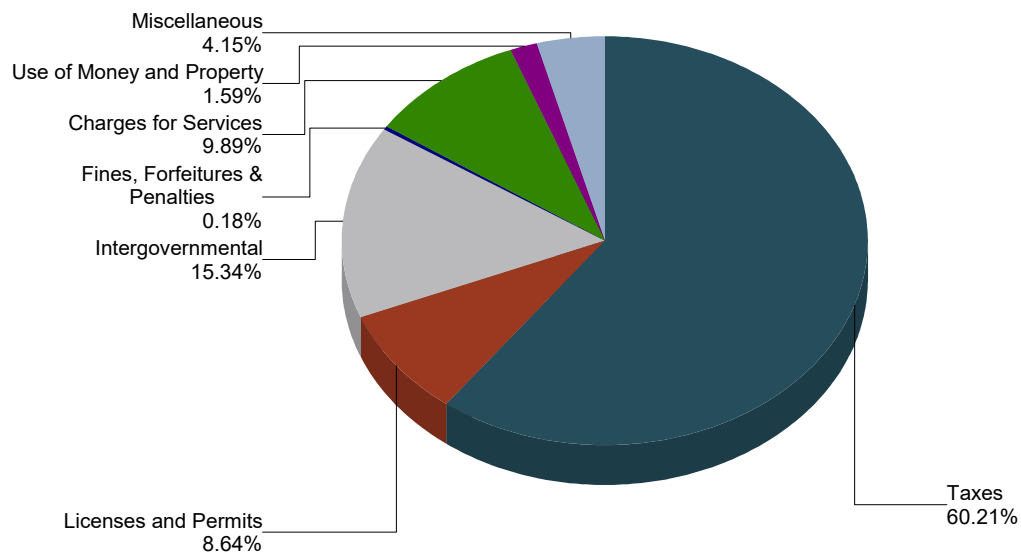
General Fund Revenues by Category

General Fund Revenues

Revenues by Category Budget Year 2020-21

	FY 2019-20 Budget	FY 2019-20 Projected Actual	FY 2020-21 Budget
Taxes	47,641,800	46,670,300	49,001,400
Licenses and Permits	6,204,300	8,599,000	7,030,600
Intergovernmental	16,056,200	12,705,100	12,483,600
Fines, Forfeitures & Penalties	147,500	121,900	146,900
Charges for Services	5,301,000	7,540,800	8,050,400
Use of Money and Property	1,845,900	2,543,400	1,292,200
Miscellaneous	4,140,700	3,512,300	3,374,500
Total All Categories:	\$81,337,400	\$81,692,800	\$81,379,600

FY 2020-21 Budget



Revenues

Budget Year 2020-21

	FY 2019-20 Budget	FY 2019-20 Projected Actual	FY 2020-21 Budget
Taxes			
Business Licenses	423,900	377,700	326,300
Franchise	2,281,700	2,277,300	2,322,900
Other	9,926,400	9,971,200	11,105,400
Property	18,104,400	18,777,100	19,705,500
Sales	15,401,400	14,182,000	14,730,300
Transfer	577,000	460,000	400,000
Transient Occupancy	927,000	625,000	411,000
Total Taxes	47,641,800	46,670,300	49,001,400
Licenses and Permits			
Building Permits	2,904,500	3,107,000	2,907,000
Capital Construction Fees	1,000,000	1,400,000	1,200,000
Dog Licenses	65,000	65,000	65,000
Fire Operational Permits	0	85,400	261,300
Land Use Permits & EIQ's/CEQA	129,200	104,300	114,600
Northwest Rocklin Community Park Fees	81,000	133,000	0
Oak Tree Mitigation Fees	100,000	2,700	50,000
Other	99,600	100,100	102,700
Park Development & Community Park Fees	290,000	586,500	405,000
Public Facilities Impact Fees	250,000	250,000	250,000
Traffic Impact Fees	1,000,000	2,260,000	1,500,000
Whitney Ranch Interchange Fees	210,000	430,000	150,000
Whitney Ranch Trunk Sewer Fees	75,000	75,000	25,000
Total Licenses and Permits	6,204,300	8,599,000	7,030,600

Revenues

Budget Year 2020-21

	FY 2019-20 Budget	FY 2019-20 Projected Actual	FY 2020-21 Budget
Intergovernmental			
Grants	7,874,300	4,240,900	5,815,100
Other	1,048,300	1,033,900	733,400
State Gas Tax	7,133,600	7,375,500	5,935,100
State Motor Vehicle In-Lieu	0	54,800	0
Total Intergovernmental	16,056,200	12,705,100	12,483,600
Fines, Forfeitures & Penalties			
Fines, Forfeitures & Penalties	147,500	121,900	146,900
Total Fines, Forfeitures & Penalties	147,500	121,900	146,900
Charges for Services			
Business License Application Fees	12,500	15,000	15,300
Concurrent App/Tent Subdv Maps	180,100	163,500	170,100
Contract & Misc Revenue Fees	812,000	821,000	858,300
Engineering Inspection/Plan Checks	787,000	1,181,500	1,056,000
Fleet Internal Service Fund Charges	2,328,900	2,303,700	2,653,600
Other	620,300	417,700	393,200
Program Fees	117,500	61,000	95,500
Risk Mgmt and Insurance Charges	442,700	2,577,400	2,808,400
Total Charges for Services	5,301,000	7,540,800	8,050,400
Use of Money and Property			
Interest	911,200	1,610,100	251,700
Other	15,000	22,200	15,000
Rents	919,700	911,100	1,025,500
Total Use of Money and Property	1,845,900	2,543,400	1,292,200

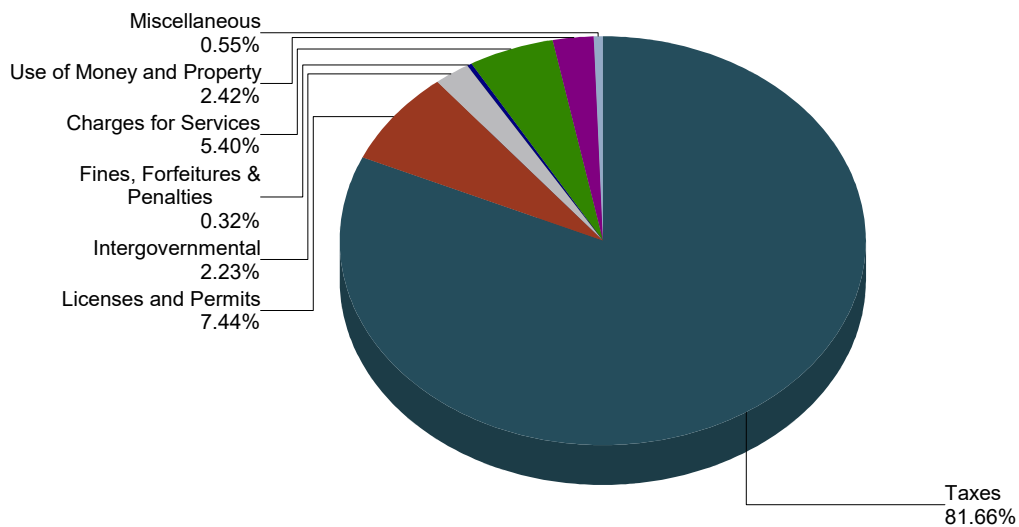
Revenues Budget Year 2020-21

	FY 2019-20 Budget	FY 2019-20 Projected Actual	FY 2020-21 Budget
Miscellaneous			
Administrative Fees	865,500	136,800	166,900
Donations	0	1,300	0
Other	123,200	222,200	87,600
Retirees Health	3,152,000	3,152,000	3,120,000
Total Miscellaneous	4,140,700	3,512,300	3,374,500
Total All Categories:	\$81,337,400	\$81,692,800	\$81,379,600

General Fund Revenues by Category Budget Year 2020-21

	FY 2019-20 Budget	FY 2019-20 Projected Actual	FY 2020-21 Budget
Taxes	37,715,400	36,699,100	37,896,000
Licenses and Permits	3,198,300	3,461,800	3,450,600
Intergovernmental	739,600	1,028,700	1,033,000
Fines, Forfeitures & Penalties	147,500	113,700	146,900
Charges for Services	2,843,600	2,577,700	2,505,900
Use of Money and Property	1,127,600	1,454,600	1,121,500
Miscellaneous	988,700	334,500	254,500
Total All Categories:	\$46,760,700	\$45,670,100	\$46,408,400

FY 2020-21 Budget



General Fund Revenues Budget Year 2020-21

	FY 2019-20 Budget	FY 2019-20 Projected Actual	FY 2020-21 Budget
Taxes			
Business Licenses	423,900	377,700	326,300
Franchise	2,281,700	2,277,300	2,322,900
Property	18,104,400	18,777,100	19,705,500
Sales	15,401,400	14,182,000	14,730,300
Transfer	577,000	460,000	400,000
Transient Occupancy	927,000	625,000	411,000
Total Taxes	37,715,400	36,699,100	37,896,000
Licenses and Permits			
Building Permits	2,904,500	3,107,000	2,907,000
Dog Licenses	65,000	65,000	65,000
Fire Operational Permits	0	85,400	261,300
Land Use Permits & EIQ's/CEQA	129,200	104,300	114,600
Other	99,600	100,100	102,700
Total Licenses and Permits	3,198,300	3,461,800	3,450,600
Intergovernmental			
Grants	295,200	518,300	702,400
Other	444,400	455,600	330,600
State Motor Vehicle In-Lieu	0	54,800	0
Total Intergovernmental	739,600	1,028,700	1,033,000
Fines, Forfeitures & Penalties			
Fines, Forfeitures & Penalties	147,500	113,700	146,900
Total Fines, Forfeitures & Penalties	147,500	113,700	146,900

General Fund Revenues Budget Year 2020-21

	FY 2019-20 Budget	FY 2019-20 Projected Actual	FY 2020-21 Budget
Charges for Services			
Business License Application Fees	12,500	15,000	15,300
Concurrent App/Tent Subdv Maps	180,100	163,500	170,100
Contract & Misc Revenue Fees	812,000	821,000	858,300
Engineering Inspection/Plan Checks	787,000	1,181,500	1,056,000
Other	515,300	357,700	336,200
Program Fees	94,000	39,000	70,000
Risk Mgmt and Insurance Charges	442,700	0	0
Total Charges for Services	2,843,600	2,577,700	2,505,900
Use of Money and Property			
Interest	212,900	544,300	96,000
Rents	914,700	910,300	1,025,500
Total Use of Money and Property	1,127,600	1,454,600	1,121,500
Miscellaneous			
Administrative Fees	865,500	136,800	166,900
Donations	0	1,300	0
Other	123,200	196,400	87,600
Total Miscellaneous	988,700	334,500	254,500
Total All Categories:	\$46,760,700	\$45,670,100	\$46,408,400

**GENERAL FUND
REVENUES BY CATEGORY
BUDGET YEAR 2020-21**

Category	FY 2011-12 Actual	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Projection	FY 2020-21 Budget
Taxes	\$ 21,637,951	\$ 22,756,804	\$ 23,660,066	\$ 25,718,140	\$ 30,374,499	\$ 31,809,900	\$ 34,353,316	\$ 38,988,236	\$ 36,699,100	\$ 37,896,000
Licenses and Permits	948,558	1,291,169	2,188,010	2,338,996	2,909,627	3,072,208	3,640,011	3,305,417	3,461,800	3,450,600
Intergovernmental	648,088	888,441	803,343	863,902	1,051,836	1,182,175	1,433,430	1,338,624	1,028,700	1,033,000
Fines, Forfeitures, and Penalties	199,937	156,136	160,426	179,468	159,347	151,953	171,956	162,412	113,700	146,900
Charges for Services	3,491,548	4,063,327	2,671,034	2,307,449	2,312,196	2,424,946	2,942,410	3,131,558	2,577,700	2,505,900*
Use of Money and Property	1,020,507	836,700	1,094,909	977,281	1,477,227	1,057,608	1,140,317	1,635,625	1,454,600	1,121,500
Miscellaneous	1,196,522	1,912,836	1,164,090	1,771,978	1,380,701	1,017,890	1,871,572	1,141,914	334,500	254,500*
Total General Fund Revenue	\$ 29,143,111	\$ 31,905,413	\$ 31,741,878	\$ 34,157,214	\$ 39,665,433	\$ 40,716,680	\$ 45,553,012	\$ 49,703,786	\$ 45,670,100	\$ 46,408,400

* Due to the creation of the new internal service fund, for comparability, Risk Management and Insurance Charges were reclassified from Miscellaneous to Charges for Services for the 2019-20 year.

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Expenditures



Department Expenditure Summary

Operations Expenditures

Capital Expenditures

Total Departmental Expenditures

**DEPARTMENT EXPENDITURE SUMMARY
BUDGET YEAR 2020-21
CITY ATTORNEY**

	FY 2019-20 Budget	FY 2019-20 Projected Actual	FY 2020-21 Budget
CITY ATTORNEY			
CITY ATTORNEY	1.00	1.00	1.00
ASSISTANT CITY ATTORNEY	1.00	1.00	1.00
TOTAL POSITION COUNT	2.00	2.00	2.00
EXPENDITURE CATEGORIES			
CAPITAL EXPENSE	\$ -	\$ -	\$ -
COMPENSATION	598,500	509,900	615,000
OPERATING EXPENSE	421,300	351,900	354,000
TOTAL EXPENSE	\$ 1,019,800	\$ 861,800	\$ 969,000
FUNDING SOURCES			
GENERAL FUND	\$ 1,019,800	\$ 861,800	\$ 969,000
TOTAL FUNDING SOURCES	\$ 1,019,800	\$ 861,800	\$ 969,000

**DEPARTMENT EXPENDITURE SUMMARY
BUDGET YEAR 2020-21
CITY CLERK**

	FY 2019-20 Budget	FY 2019-20 Projected Actual	FY 2020-21 Budget
CITY CLERK			
CITY CLERK	1.00	1.00	1.00
DEPUTY CITY CLERK	1.00	1.00	1.00
TOTAL POSITION COUNT	2.00	2.00	2.00
EXPENDITURE CATEGORIES			
CAPITAL EXPENSE	\$ -	\$ -	\$ -
COMPENSATION	193,300	206,800	236,000
OPERATING EXPENSE	30,900	59,700	80,200
TOTAL EXPENSE	\$ 224,200	\$ 266,500	\$ 316,200
FUNDING SOURCES			
GENERAL FUND	\$ 224,200	\$ 266,500	\$ 316,200
TOTAL FUNDING SOURCES	\$ 224,200	\$ 266,500	\$ 316,200

**DEPARTMENT EXPENDITURE SUMMARY
BUDGET YEAR 2020-21
CITY COUNCIL**

	FY 2019-20 Budget	FY 2019-20 Projected Actual	FY 2020-21 Budget
CITY COUNCIL			
MAYOR *	1.00	1.00	1.00
COUNCIL MEMBER *	4.00	4.00	4.00
TOTAL POSITION COUNT	5.00	5.00	5.00
EXPENDITURE CATEGORIES			
CAPITAL EXPENSE	\$ -	\$ -	\$ -
COMPENSATION	44,000	44,000	44,000
OPERATING EXPENSE	17,000	18,400	3,500
TOTAL EXPENSE	\$ 61,000	\$ 62,400	\$ 47,500
FUNDING SOURCES			
GENERAL FUND	\$ 61,000	\$ 62,400	\$ 47,500
TOTAL FUNDING SOURCES	\$ 61,000	\$ 62,400	\$ 47,500

* Denotes positions that are not full-time equivalents.

**DEPARTMENT EXPENDITURE SUMMARY
BUDGET YEAR 2020-21
CITY MANAGER**

	FY 2019-20 Budget	FY 2019-20 Projected Actual	FY 2020-21 Budget
CITY MANAGER			
CITY MANAGER	1.00	1.00	1.00
EXECUTIVE ASSISTANT TO THE CITY MANAGER/PARALEGAL	1.00	1.00	1.00
MANAGEMENT ANALYST	1.00	1.00	1.00
PART-TIME WEBSITE TECHNICIAN *	1.00	1.00	1.00
TOTAL POSITION COUNT	4.00	4.00	4.00
EXPENDITURE CATEGORIES			
CAPITAL EXPENSE	\$ -	\$ -	\$ -
COMPENSATION	701,900	727,200	694,700
OPERATING EXPENSE	401,600	724,900	259,800
TOTAL EXPENSE	\$ 1,103,500	\$ 1,452,100	\$ 954,500
FUNDING SOURCES			
GENERAL FUND	\$ 1,003,500	\$ 1,084,200	\$ 884,000
GF - QP ADVENTURES RESERVE	-	180,000	-
GF - ECONOMIC DEV. RESERVE	100,000	187,900	70,500
TOTAL FUNDING SOURCES	\$ 1,103,500	\$ 1,452,100	\$ 954,500

* Denotes positions that are not full-time equivalents.

**DEPARTMENT EXPENDITURE SUMMARY
BUDGET YEAR 2020-21
COMMUNITY DEVELOPMENT**

	FY 2019-20 Budget	FY 2019-20 Projected Actual	FY 2020-21 Budget
COMMUNITY DEVELOPMENT			
ASSISTANT CITY MANAGER	0.40	0.40	0.40
DIRECTOR OF COMMUNITY DEVELOPMENT	1.00	1.00	1.00
DIRECTOR OF LONG RANGE PLANNING	1.00	1.00	1.00
CHIEF BUILDING OFFICIAL	1.00	1.00	1.00
MANAGER OF PLANNING SERVICES	1.00	1.00	1.00
SENIOR PLANNER	2.00	2.00	2.00
BUILDING DIVISION SUPERVISOR	1.00	1.00	1.00
ASSOCIATE CIVIL ENGINEER	1.00	1.00	1.00
LAND DEVELOPMENT ENGINEER	0.00	0.00	0.00
PERMIT SERVICES SUPERVISOR	0.00	0.00	0.00
PERMIT CENTER COORDINATOR	1.00	1.00	1.00
ASSISTANT PLANNER	1.00	1.00	1.00
BUILDING INSPECTOR I/II **	3.00	3.00	2.00
ENVIRONMENTAL SERVICES SPECIALIST	1.00	1.00	1.00
DEPARTMENTAL ADMINISTRATIVE SPECIALIST	1.00	1.00	1.00
PLANNING/BUILDING TECHNICIAN I/II	4.00	4.00	4.00
SENIOR OFFICE ASSISTANT	1.00	1.00	1.00
OFFICE ASSISTANT I/II	2.00	2.00	2.00
SENIOR CODE ENFORCEMENT OFFICER	1.00	1.00	1.00
CODE ENFORCEMENT OFFICER	1.00	1.00	1.00
PART-TIME CODE COMPLIANCE OFFICER *	1.00	1.00	1.00
TOTAL POSITION COUNT	25.40	25.40	24.40
EXPENDITURE CATEGORIES			
CAPITAL EXPENSE	\$ -	\$ 550,800	\$ -
COMPENSATION	3,373,600	3,280,800	3,379,100
OPERATING EXPENSE	1,795,300	2,062,600	2,695,100
TOTAL EXPENSE	\$ 5,168,900	\$ 5,894,200	\$ 6,074,200
FUNDING SOURCES			
GENERAL FUND	\$ 4,603,800	\$ 4,832,500	\$ 4,671,000
GF - ECONOMIC DEV. RESERVE	-	2,700	-
CASP CERTIFICATION & TRAINING	3,200	3,500	3,200
CDBG - HUD ENTITLEMENT	49,400	52,200	51,500
CDBG - CARES	-	-	164,200
LOW MOD INCOME HOUSING ASSET	401,000	951,800	763,000
TRAFFIC CIRCULATION IMPACT FEE	111,500	51,500	421,300
TOTAL FUNDING SOURCES	\$ 5,168,900	\$ 5,894,200	\$ 6,074,200

* Denotes positions that are not full-time equivalents.

** Frozen positions (not funded for 2020-21)

DEPARTMENT EXPENDITURE SUMMARY
BUDGET YEAR 2020-21
FINANCE

	FY 2019-20 Budget	FY 2019-20 Projected Actual	FY 2020-21 Budget
FINANCE			
ASSISTANT CITY MANAGER/CFO	1.00	1.00	1.00
FINANCE MANAGER	1.00	1.00	1.00
PRINCIPAL MANAGEMENT ANALYST	1.00	1.00	1.00
FINANCIAL ANALYST	1.00	1.00	1.00
SENIOR ACCOUNTANT	1.00	1.00	1.00
SENIOR PAYROLL ADMINISTRATOR	1.00	1.00	1.00
ACCOUNTANT I/II	2.00	2.00	2.00
ACCOUNTING TECHNICIAN I/II	3.00	3.00	3.00
TOTAL POSITION COUNT	11.00	11.00	11.00
EXPENDITURE CATEGORIES			
CAPITAL EXPENSE	\$ -	\$ -	\$ -
COMPENSATION	5,790,300	12,664,500	6,541,600
OPERATING EXPENSE	3,576,200	3,680,400	3,871,500
TOTAL EXPENSE	\$ 9,366,500	\$ 16,344,900	\$ 10,413,100
FUNDING SOURCES			
GENERAL FUND	\$ 3,519,000	\$ 3,080,700	\$ 3,184,900
QP AMPHITHEATER EVENTS	-	300	200
TECHNOLOGY FEE	26,200	33,700	39,200
RETIREEES HEALTH FUND	3,857,600	9,419,500	3,120,000
GAS TAXES	-	26,500	30,000
SALES TAX SB325	-	6,700	7,100
LIGHTING MAINTENANCE DIST NO 1	15,600	17,200	20,300
CFD #5	505,700	87,500	96,400
CFD #6 OPEN SPACE MAINTENANCE	30,400	8,900	8,700
LANDSCAPING & LIGHTING MAINT 2	267,800	27,200	27,800
CASP CERTIFICATION & TRAINING	700	800	500
CDBG - HOUSING REHABILITATION	800	800	800
CDBG - HUD ENTITLEMENT	3,300	3,300	3,300
PARK DEVELOPMENT FEES	-	218,000	218,000
COMMUNITY PARK FEES	302,400	92,900	69,600
CAPITAL CONSTRUCTION FEES	3,100	2,700	3,100
OAK TREE MITIGATION FEES	264,600	250,500	250,700
NW ROCKLIN COMM PARK FEES	15,000	-	-
PUBLIC FACILITIES IMPACT FEES	25,000	17,500	-
CAPITAL CONST - DEBT SERVICE	529,300	529,300	531,600
VEHICLE FLEET MANAGEMENT	-	13,700	15,700
RISK MANAGEMENT	-	2,507,200	2,785,200
TOTAL FUNDING SOURCES	\$ 9,366,500	\$ 16,344,900	\$ 10,413,100

Note: Finance Department includes all expenditures that are not associated with another department.

DEPARTMENT EXPENDITURE SUMMARY
BUDGET YEAR 2020-21
FIRE

	FY 2019-20 Budget	FY 2019-20 Projected Actual	FY 2020-21 Budget
FIRE			
FIRE CHIEF	1.00	1.00	1.00
DEPUTY FIRE CHIEF	1.00	1.00	1.00
BATTALION CHIEF - LINE	3.00	3.00	3.00
FIRE CAPTAIN	9.00	9.00	9.00
FIRE ENGINEER	9.00	9.00	9.00
FIREFIGHTER (PARAMEDIC)	11.00	11.00	11.00
FIREFIGHTER	4.00	4.00	4.00
FIRE PREVENTION PLANS EXAMINER	1.00	1.00	1.00
FIRE PREVENTION OFFICER	0.00	0.00	0.00
DEPARTMENTAL ADMINISTRATIVE SPECIALIST	1.00	1.00	1.00
SENIOR OFFICE ASSISTANT	1.00	1.00	1.00
TOTAL POSITION COUNT	41.00	41.00	41.00
EXPENDITURE CATEGORIES			
CAPITAL EXPENSE	\$ 391,300	\$ 1,529,600	\$ 50,000
COMPENSATION	9,092,700	9,160,000	9,140,000
OPERATING EXPENSE	1,354,700	1,544,200	1,589,600
TOTAL EXPENSE	\$ 10,838,700	\$ 12,233,800	\$ 10,779,600
FUNDING SOURCES			
GENERAL FUND	\$ 10,429,200	\$ 10,526,100	\$ 10,710,500
ROCKLIN CFD #1	18,200	18,100	19,100
CAPITAL CONSTRUCTION FEES	391,300	567,900	50,000
ROCKLIN PFA - CAPITAL	-	1,121,700	-
TOTAL FUNDING SOURCES	\$ 10,838,700	\$ 12,233,800	\$ 10,779,600

DEPARTMENT EXPENDITURE SUMMARY
BUDGET YEAR 2020-21
HUMAN RESOURCES

	FY 2019-20 Budget	FY 2019-20 Projected Actual	FY 2020-21 Budget
HUMAN RESOURCES			
DIRECTOR OF HUMAN RESOURCES	1.00	1.00	1.00
HUMAN RESOURCES ANALYST I/II	1.00	1.00	1.00
HUMAN RESOURCES TECHNICIAN I/II	2.00	2.00	2.00
TOTAL POSITION COUNT	4.00	4.00	4.00
EXPENDITURE CATEGORIES			
CAPITAL EXPENSE	\$ -	\$ -	\$ -
COMPENSATION	676,400	679,400	689,100
OPERATING EXPENSE	143,300	208,200	223,500
TOTAL EXPENSE	\$ 819,700	\$ 887,600	\$ 912,600
FUNDING SOURCES			
GENERAL FUND	\$ 819,700	\$ 887,600	\$ 912,600
TOTAL FUNDING SOURCES	\$ 819,700	\$ 887,600	\$ 912,600

**DEPARTMENT EXPENDITURE SUMMARY
BUDGET YEAR 2020-21
INFORMATION TECHNOLOGY**

	FY 2019-20 Budget	FY 2019-20 Projected Actual	FY 2020-21 Budget
INFORMATION TECHNOLOGY			
INFORMATION TECHNOLOGY MANAGER	1.00	1.00	1.00
GIS ANALYST I/II	2.00	2.00	2.00
SENIOR INFORMATION TECHNOLOGY ANALYST	1.00	1.00	1.00
INFORMATION TECHNOLOGY ANALYST	1.00	2.00	2.00
INFORMATION TECHNOLOGY SPECIALIST	1.00	1.00	1.00
SENIOR INFORMATION TECHNOLOGY SPECIALIST	1.00	1.00	1.00
TOTAL POSITION COUNT	7.00	8.00	8.00
EXPENDITURE CATEGORIES			
CAPITAL EXPENSE	\$ -	\$ 29,300	\$ -
COMPENSATION	1,097,200	1,120,700	1,311,000
OPERATING EXPENSE	1,540,000	1,317,300	1,670,400
TOTAL EXPENSE	\$ 2,637,200	\$ 2,467,300	\$ 2,981,400
FUNDING SOURCES			
GENERAL FUND	\$ 2,126,000	\$ 2,156,000	\$ 2,334,000
TECHNOLOGY FEE	511,200	311,300	647,400
TOTAL FUNDING SOURCES	\$ 2,637,200	\$ 2,467,300	\$ 2,981,400

**DEPARTMENT EXPENDITURE SUMMARY
BUDGET YEAR 2020-21
PARKS & RECREATION**

	FY 2019-20 Budget	FY 2019-20 Projected Actual	FY 2020-21 Budget
PARKS & RECREATION			
ASSISTANT CITY MANAGER	0.30	0.30	0.30
DIRECTOR OF PARKS AND RECREATION	1.00	1.00	1.00
DEPUTY DIRECTOR OF PARKS AND RECREATION	1.00	1.00	1.00
PARKS AND RECREATION MANAGER **	1.00	1.00	0.00
PARKS DIVISION SUPERVISOR	1.00	1.00	1.00
SENIOR DEPARTMENT ADMINISTRATIVE SPECIALIST	1.00	1.00	1.00
RECREATION BUSINESS TECHNICIAN	1.00	1.00	1.00
LANDSCAPE INSPECTOR	1.00	1.00	1.00
RECREATION COORDINATOR	2.00	2.00	1.00
LANDSCAPE SERVICES TRADE WORKER	3.00	3.00	3.00
IRRIGATION MAINTENANCE TECHNICIAN	2.00	2.00	2.00
SENIOR BUILDING MAINTENANCE WORKER	1.00	1.00	1.00
LANDSCAPE SERVICES WORKER	3.00	3.00	3.00
OFFICE ASSISTANT II	2.00	2.00	2.00
PART-TIME SPECIAL EVENTS PRODUCTION COORDINATOR *	1.00	1.00	1.00
PART-TIME OFFICE ASSISTANT I/II *	1.00	1.00	1.00
PART-TIME SENIOR PROGRAM ASSISTANT *	1.00	1.00	1.00
PART-TIME PROGRAM ASSISTANT II *	3.00	3.00	3.00
TOTAL POSITION COUNT	26.30	26.30	24.30
EXPENDITURE CATEGORIES			
CAPITAL EXPENSE	\$ 1,635,300	\$ 1,537,700	\$ -
COMPENSATION	2,906,100	2,704,000	2,870,400
OPERATING EXPENSE	3,697,400	3,614,800	3,870,200
TOTAL EXPENSE	\$ 8,238,800	\$ 7,856,500	\$ 6,740,600
FUNDING SOURCES			
GENERAL FUND	\$ 4,371,700	\$ 4,096,100	\$ 4,427,100
QP AMPHITHEATER EVENTS	104,200	59,200	11,500
TECHNOLOGY FEE	36,000	36,000	36,000
REC FACILITIES CONTRIBUTION	-	-	39,000
CFD #5	1,979,900	2,011,500	2,135,700
PARK TAX SPECIAL ASSESSMENT	6,500	6,100	6,300
CAPITAL CONSTRUCTION FEES	800,800	1,006,700	-
OAK TREE MITIGATION FEES	65,000	65,000	65,000
ROCKLIN PFA - CAPITAL	798,800	500,000	-
ADA	15,000	15,000	20,000
PARK REPAIR & MAINTENANCE	60,900	60,900	-
TOTAL FUNDING SOURCES	\$ 8,238,800	\$ 7,856,500	\$ 6,740,600

* Denotes positions that are not full-time equivalents.

** Frozen positions (not funded for 2020-21)

**DEPARTMENT EXPENDITURE SUMMARY
BUDGET YEAR 2020-21
POLICE**

	FY 2019-20 Budget	FY 2019-20 Projected Actual	FY 2020-21 Budget
POLICE			
POLICE CHIEF	1.00	1.00	1.00
POLICE CAPTAIN	2.00	2.00	2.00
POLICE LIEUTENANT **	3.00	3.00	2.00
MANAGER OF POLICE RECORDS AND COMMUNICATION	1.00	1.00	1.00
POLICE SERGEANT	8.00	8.00	9.00
POLICE OFFICER (CORPORAL)	3.00	3.00	5.00
POLICE OFFICER	46.00	46.00	43.00
PUBLIC SAFETY DISPATCH SUPERVISOR	2.00	2.00	2.00
COMMUNITY SERVICE OFFICER	4.00	4.00	4.00
CRIME ANALYST	1.00	1.00	1.00
POLICE RECORDS SUPERVISOR	1.00	1.00	1.00
POLICE TECHNICAL ASSETS COORDINATOR **	1.00	1.00	0.00
EXECUTIVE ASSISTANT TO THE POLICE CHIEF	1.00	1.00	1.00
SENIOR POLICE TECHNICIAN **	1.00	1.00	0.00
EVIDENCE/PROPERTY TECHNICIAN	1.00	1.00	1.00
PUBLIC SAFETY DISPATCHER I/II	10.00	10.00	10.00
POLICE RECORDS CLERK	3.00	3.00	3.00
ANIMAL CONTROL OFFICER	2.00	2.00	2.00
PART-TIME POLICE CLERK *	2.00	2.00	2.00
TOTAL POSITION COUNT	93.00	93.00	90.00
EXPENDITURE CATEGORIES			
CAPITAL EXPENSE	\$ 341,800	\$ 559,300	\$ -
COMPENSATION	16,789,400	16,035,700	17,401,500
OPERATING EXPENSE	1,615,800	1,719,600	1,842,500
TOTAL EXPENSE	\$ 18,747,000	\$ 18,314,600	\$ 19,244,000
FUNDING SOURCES			
GENERAL FUND	\$ 18,342,700	\$ 17,952,200	\$ 18,904,700
QP AMPHITHEATER EVENTS	4,900	6,100	18,000
ASSET FORFEITURE - STATE	200,000	4,800	-
TRAFFIC SAFETY/ PD GRANTS	199,400	351,500	321,300
TOTAL FUNDING SOURCES	\$ 18,747,000	\$ 18,314,600	\$ 19,244,000

* Denotes positions that are not full-time equivalents.

** Frozen positions (not funded for 2020-21)

DEPARTMENT EXPENDITURE SUMMARY
BUDGET YEAR 2020-21
PUBLIC SERVICES

	FY 2019-20 Budget	FY 2019-20 Projected Actual	FY 2020-21 Budget
PUBLIC SERVICES			
ASSISTANT CITY MANAGER	0.30	0.30	0.30
DIRECTOR OF PUBLIC SERVICES	1.00	1.00	1.00
DEPUTY DIRECTOR - PUBLIC SERVICES	1.00	1.00	0.00
PUBLIC SERVICES MANAGER	1.00	1.00	1.00
STREETS/TRAFFIC OPERATIONS MANAGER	1.00	1.00	1.00
ASSOCIATE CIVIL ENGINEER	1.00	1.00	1.00
FACILITIES OPERATIONS SUPERINTENDENT	1.00	1.00	1.00
TRAFFIC MAINTENANCE SUPERVISOR	1.00	1.00	1.00
PUBLIC SERVICES ADMINISTRATIVE SUPERVISOR	1.00	1.00	1.00
LANDSCAPE SERVICES SUPERVISOR	1.00	1.00	1.00
FLEET SERVICES SUPERVISOR	1.00	1.00	1.00
SENIOR CONSTRUCTION INSPECTOR	1.00	1.00	1.00
SENIOR TRAFFIC CONTROL AND LIGHTING TECHNICIAN	1.00	1.00	1.00
ENVIRONMENTAL SERVICES SPECIALIST	1.00	1.00	1.00
PUBLIC WORKS INSPECTOR I/II	1.00	1.00	1.00
BUILDING MAINTENANCE SUPERVISOR	1.00	1.00	1.00
TRAFFIC CONTROL AND LIGHTING TECHNICIAN	2.00	2.00	2.00
ASSISTANT CIVIL ENGINEER	1.00	1.00	1.00
ENGINEERING TECHNICIAN I	0.00	0.00	0.00
PUBLIC SERVICES BUSINESS TECHNICIAN	1.00	1.00	1.00
SENIOR BUILDING TRADES WORKER	1.00	1.00	1.00
SENIOR IRRIGATION MAINTENANCE TECHNICIAN	1.00	1.00	1.00
BUILDING TRADES WORKER	3.00	3.00	2.00
ENVIRONMENTAL SERVICES TECHNICIAN	1.00	1.00	1.00
EQUIPMENT MECHANIC I/II	3.00	3.00	3.00
LANDSCAPE SERVICES TRADES WORKER	1.00	1.00	1.00
SENIOR STREET MAINTENANCE WORKER	2.00	2.00	2.00
IRRIGATION MAINTENANCE TECHNICIAN	3.00	3.00	3.00
BUILDING MAINTENANCE WORKER	2.00	2.00	2.00
LANDSCAPE SERVICES WORKER	1.00	1.00	1.00
STREET MAINTENANCE SUPERVISOR	1.00	1.00	1.00
STREET MAINTENANCE WORKER	3.00	3.00	3.00
OFFICE ASSISTANT I/II	1.00	1.00	1.00
TOTAL POSITION COUNT	42.30	42.30	40.30

DEPARTMENT EXPENDITURE SUMMARY
BUDGET YEAR 2020-21
PUBLIC SERVICES

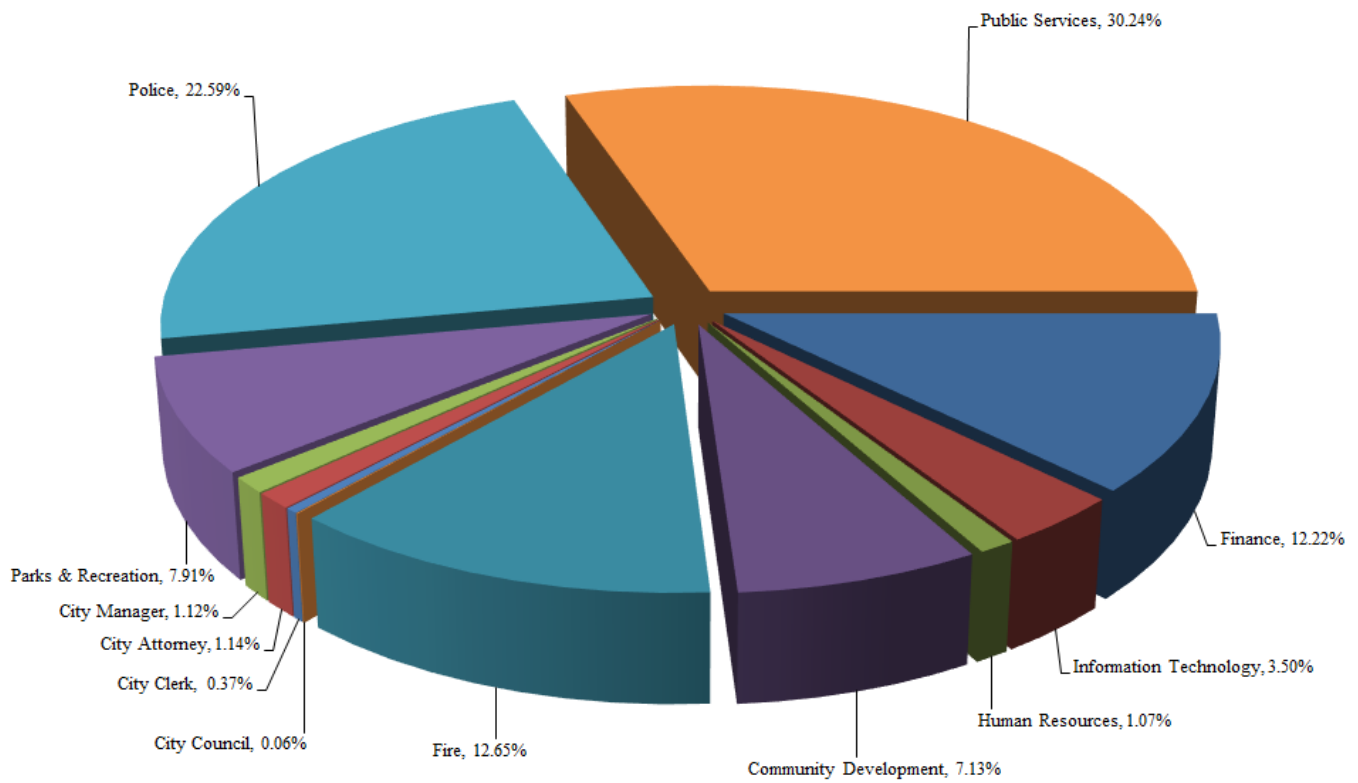
	FY 2019-20 Budget	FY 2019-20 Projected Actual	FY 2020-21 Budget
EXPENDITURE CATEGORIES			
CAPITAL EXPENSE	\$ 10,576,100	\$ 6,179,400	\$ 9,106,700
COMPENSATION	5,924,500	5,766,000	6,005,000
OPERATING EXPENSE	10,933,100	11,090,500	10,652,200
TOTAL EXPENSE	\$ 27,433,700	\$ 23,035,900	\$ 25,763,900
FUNDING SOURCES			
GENERAL FUND	\$ 3,498,500	\$ 3,652,000	\$ 3,483,500
GF - STREETS MAINT. RESERVE	955,000	955,000	138,000
GAS TAXES	1,635,400	1,488,600	1,562,200
SB1- ROAD MAINT & REHAB ALLOC	1,092,500	895,000	1,184,500
SALES TAX SB325	2,672,300	2,657,200	4,096,800
SB325 TRANSIT FUNDS	756,900	756,900	787,200
BICYCLE AND PEDESTRIAN	205,600	205,700	-
LIGHTING MAINTENANCE DIST NO 1	231,100	231,300	228,300
CFD #5	2,315,900	2,284,500	2,154,800
CFD #6 OPEN SPACE MAINTENANCE	341,800	335,700	325,900
LANDSCAPING & LIGHTING MAINT 2	2,238,100	2,369,300	2,237,300
STREETS SR/GRANTS FUND	6,095,000	1,868,300	3,652,000
CDBG - HUD ENTITLEMENT	190,000	308,500	171,800
TRAFFIC CIRCULATION IMPACT FEE	335,000	100,000	1,530,000
CAPITAL CONSTRUCTION FEES	370,000	466,600	278,500
OAK TREE MITIGATION FEES	98,200	98,600	98,200
WHITNEY RANCH TRUNK SEWER PROJ	40,000	40,000	600,000
PUBLIC FACILITIES IMPACT FEES	52,000	53,200	-
ROCKLIN PFA - CAPITAL	1,890,000	1,289,100	571,600
WHITNEY RANCH INTERCHANGE FEE	-	49,000	-
VEHICLE FLEET MANAGEMENT	2,394,900	2,905,900	2,635,200
BOROSKI LANDFILL MONITORING	25,500	25,500	28,100
TOTAL FUNDING SOURCES	\$ 27,433,700	\$ 23,035,900	\$ 25,763,900

**DEPARTMENT EXPENDITURE SUMMARY
BUDGET YEAR 2020-21
TOTALS**

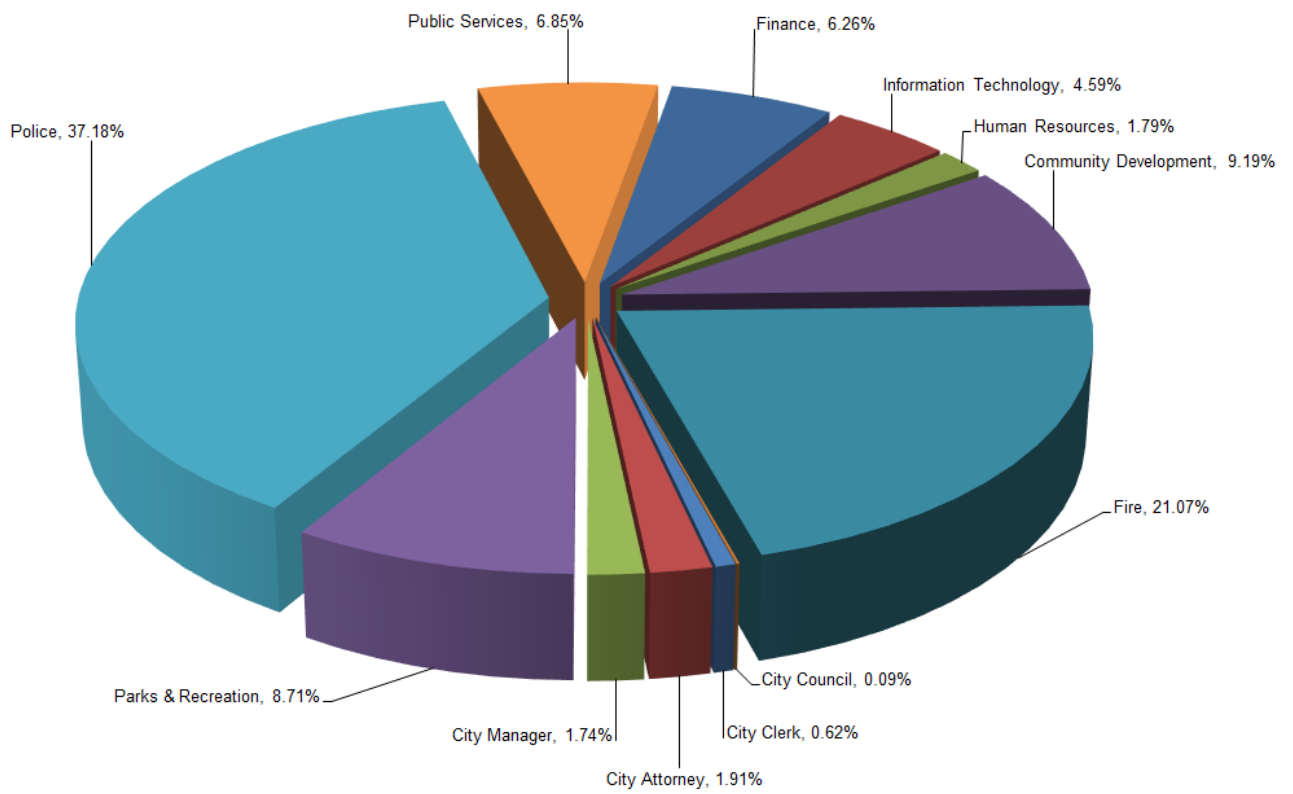
	FY 2019-20 Budget	FY 2019-20 Projected Actual	FY 2020-21 Budget
ALL DEPARTMENTS			
TOTAL POSITION COUNT	263.00 *	264.00 *	256.00 *
EXPENDITURE CATEGORIES			
CAPITAL EXPENSE TOTAL	\$ 12,944,500	\$ 10,386,100	\$ 9,156,700
COMPENSATION TOTAL	47,187,900	52,899,000	48,927,400
OPERATING EXPENSE TOTAL	25,526,600	26,392,500	27,112,500
TOTAL ALL DEPARTMENTS	\$ 85,659,000	\$ 89,677,600	\$ 85,196,600

* Includes 15 positions that are not full-time equivalents.

Expenditures by Department Budget Year 2020-21



General Fund Expenditures by Department Budget Year 2020-21



Operations Expenditures Budget Year 2020-21

	FY 2019-20 Budget	FY 2019-20 Projected Actual	FY 2020-21 Budget
CITY ATTORNEY	1,019,800	861,800	969,000
CITY CLERK	224,200	266,500	316,200
CITY COUNCIL	61,000	62,400	47,500
CITY MANAGER	1,103,500	1,452,100	954,500
COMMUNITY DEVELOPMENT	5,168,900	5,343,400	6,074,200
FINANCE	9,366,500	16,344,900	10,413,100
FIRE	10,447,400	10,704,200	10,729,600
HUMAN RESOURCES	819,700	887,600	912,600
INFORMATION TECHNOLOGY	2,637,200	2,438,000	2,981,400
PARKS & RECREATION	6,603,500	6,318,800	6,740,600
POLICE	18,405,200	17,755,300	19,244,000
PUBLIC SERVICES	16,857,600	16,856,500	16,657,200
TOTAL OPERATIONS EXPENDITURES:	\$72,714,500	\$79,291,500	\$76,039,900

Operations Expenditures by Department & Fund Budget Year 2020-21

	FY 2019-20 Budget	FY 2019-20 Projected Actual	FY 2020-21 Budget
CITY ATTORNEY			
GENERAL FUND	1,019,800	861,800	969,000
TOTAL CITY ATTORNEY:	1,019,800	861,800	969,000
CITY CLERK			
GENERAL FUND	224,200	266,500	316,200
TOTAL CITY CLERK:	224,200	266,500	316,200
CITY COUNCIL			
GENERAL FUND	61,000	62,400	47,500
TOTAL CITY COUNCIL:	61,000	62,400	47,500
CITY MANAGER			
GENERAL FUND	1,003,500	1,084,200	884,000
GF - ECONOMIC DEV. RESERVE	100,000	187,900	70,500
GF -QP ADVENTURES RESERVE	0	180,000	0
TOTAL CITY MANAGER:	1,103,500	1,452,100	954,500
COMMUNITY DEVELOPMENT			
CASP CERTIFICATION & TRAINING	3,200	3,500	3,200
CDBG - CV CARES ACT	0	0	164,200
CDBG - HUD ENTITLEMENT	49,400	52,200	51,500
GENERAL FUND	4,603,800	4,832,500	4,671,000
GF - ECONOMIC DEV. RESERVE	0	2,700	0
LOW MOD INCOME HOUSING ASSET	401,000	401,000	763,000
TRAFFIC CIRCULATION IMPACT FEE	111,500	51,500	421,300
TOTAL COMMUNITY DEVELOPMENT:	5,168,900	5,343,400	6,074,200

Operations Expenditures by Department & Fund Budget Year 2020-21

	FY 2019-20 Budget	FY 2019-20 Projected Actual	FY 2020-21 Budget
FINANCE			
CAPITAL CONST - DEBT SERVICE	529,300	529,300	531,600
CAPITAL CONSTRUCTION FEES	3,100	2,700	3,100
CASP CERTIFICATION & TRAINING	700	800	500
CDBG - HUD ENTITLEMENT	3,300	3,300	3,300
CDBG HOUSING REHABILITATION	800	800	800
CFD #6 OPEN SPACE MAINTENANCE	30,400	8,900	8,700
COMMUNITY FACILITIES DIST #5	505,700	87,500	96,400
COMMUNITY PARK FEES	302,400	92,900	69,600
GAS TAXES	0	26,500	30,000
GENERAL FUND	3,519,000	3,080,700	3,184,900
LANDSCAPING & LIGHTING MAINT 2	267,800	27,200	27,800
LIGHTING MAINTENANCE DIST NO 1	15,600	17,200	20,300
NW ROCKLIN COMM PARK FEES	15,000	0	0
OAK TREE MITIGATION FEES	264,600	250,500	250,700
PARK DEVELOPMENT FEES	0	218,000	218,000
PUBLIC FACILITIES IMPACT FEES	25,000	17,500	0
QP AMPHITHEATER EVENTS	0	300	200
RETIREEES HEALTH FUND	3,857,600	9,419,500	3,120,000
RISK MANAGEMENT ISF	0	2,507,200	2,785,200
SALES TAX SB325	0	6,700	7,100
TECHNOLOGY FEE	26,200	33,700	39,200
VEHICLE FLEET MANAGEMENT	0	13,700	15,700
TOTAL FINANCE:	9,366,500	16,344,900	10,413,100
FIRE			
CAPITAL CONSTRUCTION FEES	0	225,000	0
COMMUNITY FACILITIES DIST #1	18,200	18,100	19,100
GENERAL FUND	10,429,200	10,461,100	10,710,500
TOTAL FIRE:	10,447,400	10,704,200	10,729,600
HUMAN RESOURCES			
GENERAL FUND	819,700	887,600	912,600
TOTAL HUMAN RESOURCES:	819,700	887,600	912,600

Operations Expenditures by Department & Fund Budget Year 2020-21

	FY 2019-20 Budget	FY 2019-20 Projected Actual	FY 2020-21 Budget
INFORMATION TECHNOLOGY			
GENERAL FUND	2,126,000	2,156,000	2,334,000
TECHNOLOGY FEE	511,200	282,000	647,400
TOTAL INFORMATION TECHNOLOGY:	2,637,200	2,438,000	2,981,400
PARKS & RECREATION			
ADA	15,000	15,000	20,000
CAPITAL CONSTRUCTION FEES	20,000	25,400	0
COMMUNITY FACILITIES DIST #5	1,952,000	1,983,300	2,135,700
GENERAL FUND	4,343,900	4,067,900	4,427,100
OAK TREE MITIGATION FEES	65,000	65,000	65,000
PARK REPAIR & MAINTENANCE	60,900	60,900	0
PARK TAX SPECIAL ASSESSMENT	6,500	6,100	6,300
QP AMPHITHEATER EVENTS	104,200	59,200	11,500
REC FACILITIES CONTRIBUTION	0	0	39,000
TECHNOLOGY FEE	36,000	36,000	36,000
TOTAL PARKS & RECREATION:	6,603,500	6,318,800	6,740,600
POLICE			
ASSET FORFEITURE - STATE	0	4,800	0
GENERAL FUND	18,200,900	17,392,900	18,904,700
QP AMPHITHEATER EVENTS	4,900	6,100	18,000
TRAFFIC SAFETY/ PD GRANTS	199,400	351,500	321,300
TOTAL POLICE:	18,405,200	17,755,300	19,244,000

Operations Expenditures by Department & Fund Budget Year 2020-21

	FY 2019-20 Budget	FY 2019-20 Projected Actual	FY 2020-21 Budget
PUBLIC SERVICES			
BICYCLE AND PEDESTRIAN	205,600	205,700	0
BOROSKI LANDFILL MONITORING	25,500	25,500	28,100
CDBG - HUD ENTITLEMENT	190,000	308,500	171,800
CFD #6 OPEN SPACE MAINTENANCE	341,800	335,700	324,400
COMMUNITY FACILITIES DIST #5	2,201,000	2,126,800	2,139,600
GAS TAXES	1,870,100	1,722,400	1,852,000
GENERAL FUND	3,498,500	3,639,600	3,338,500
GF - STREETS MAINT. RESERVE	805,000	805,000	138,000
LANDSCAPING & LIGHTING MAINT 2	1,865,000	1,994,300	2,141,800
LIGHTING MAINTENANCE DIST NO 1	231,100	231,300	225,400
OAK TREE MITIGATION FEES	98,200	98,600	98,200
PUBLIC FACILITIES IMPACT FEES	0	500	0
ROCKLIN PFA - CAPITAL	0	6,200	0
SALES TAX SB325	2,237,900	2,221,900	2,718,800
SB325 TRANSIT FUNDS	756,900	756,900	787,200
STREETS SR/GRANTS FUND	0	0	87,000
TRAFFIC CIRCULATION IMPACT FEE	235,000	0	0
VEHICLE FLEET MANAGEMENT	2,296,000	2,328,600	2,606,400
WHITNEY RANCH INTERCHANGE FEE	0	49,000	0
TOTAL PUBLIC SERVICES:	16,857,600	16,856,500	16,657,200
TOTAL OPERATIONS EXPENDITURES:	\$72,714,500	\$79,291,500	\$76,039,900

Capital Expenditures Budget Year 2020-21

	FY 2019-20 Budget	FY 2019-20 Projected Actual	FY 2020-21 Budget
CITY ATTORNEY	0	0	0
CITY MANAGER	0	0	0
COMMUNITY DEVELOPMENT	0	550,800	0
FINANCE	0	0	0
FIRE	391,300	1,529,600	50,000
INFORMATION TECHNOLOGY	0	29,300	0
PARKS & RECREATION	1,635,300	1,537,700	0
POLICE	341,800	559,300	0
PUBLIC SERVICES	10,576,100	6,179,400	9,106,700
TOTAL CAPITAL EXPENDITURES :	\$12,944,500	\$10,386,100	\$9,156,700

Capital Expenditures by Department & Fund Budget Year 2020-21

	FY 2019-20 Budget	FY 2019-20 Projected Actual	FY 2020-21 Budget
CITY ATTORNEY			
TOTAL CITY ATTORNEY:	0	0	0
CITY MANAGER			
TOTAL CITY MANAGER:	0	0	0
COMMUNITY DEVELOPMENT			
LOW MOD INCOME HOUSING ASSET	0	550,800	0
TOTAL COMMUNITY DEVELOPMENT:	0	550,800	0
FINANCE			
TOTAL FINANCE:	0	0	0
FIRE			
GENERAL FUND	0	65,000	0
CAPITAL CONSTRUCTION FEES	391,300	342,900	50,000
ROCKLIN PFA - CAPITAL	0	1,121,700	0
TOTAL FIRE:	391,300	1,529,600	50,000
INFORMATION TECHNOLOGY			
TECHNOLOGY FEE	0	29,300	0
TOTAL INFORMATION TECHNOLOGY:	0	29,300	0

Capital Expenditures by Department & Fund Budget Year 2020-21

	FY 2019-20 Budget	FY 2019-20 Projected Actual	FY 2020-21 Budget
PARKS & RECREATION			
GENERAL FUND	27,800	28,200	0
COMMUNITY FACILITIES DIST #5	27,900	28,200	0
CAPITAL CONSTRUCTION FEES	780,800	981,300	0
ROCKLIN PFA - CAPITAL	798,800	500,000	0
TOTAL PARKS & RECREATION:	1,635,300	1,537,700	0
POLICE			
GENERAL FUND	141,800	559,300	0
ASSET FORFEITURE - STATE	200,000	0	0
TOTAL POLICE:	341,800	559,300	0

Capital Expenditures by Department & Fund Budget Year 2020-21

	FY 2019-20 Budget	FY 2019-20 Projected Actual	FY 2020-21 Budget
PUBLIC SERVICES			
GENERAL FUND	0	12,400	145,000
GF - STREETS MAINT. RESERVE	150,000	150,000	0
GAS TAXES	110,300	111,200	55,200
SB1- ROAD MAINT & REHAB ALLOC	747,500	550,000	839,500
SALES TAX SB325	434,400	435,300	1,378,000
LIGHTING MAINTENANCE DIST NO 1	0	0	2,900
COMMUNITY FACILITIES DIST #5	114,900	157,700	15,200
CFD #6 OPEN SPACE MAINTENANCE	0	0	1,500
LANDSCAPING & LIGHTING MAINT 2	373,100	375,000	95,500
STREETS SR/GRANTS FUND	6,095,000	1,868,300	3,565,000
TRAFFIC CIRCULATION IMPACT FEE	100,000	100,000	1,530,000
CAPITAL CONSTRUCTION FEES	370,000	466,600	278,500
WHITNEY RANCH TRUNK SEWER PROJ	40,000	40,000	600,000
PUBLIC FACILITIES IMPACT FEES	52,000	52,700	0
ROCKLIN PFA - CAPITAL	1,890,000	1,282,900	571,600
VEHICLE FLEET MANAGEMENT	98,900	577,300	28,800
TOTAL PUBLIC SERVICES:	10,576,100	6,179,400	9,106,700
TOTAL CAPITAL EXPENDITURES:	\$12,944,500	\$10,386,100	\$9,156,700

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Total Departmental Expenditures by Fund
Budget Year 2020-21

	Community Development	Finance	Human Resources	Fire	City Council	City Clerk	City Manager	City Attorney	Parks & Recreation	Police	Public Services	Information Technology	Total By Fund
100 GENERAL FUND	4,671,000	3,184,900	912,600	10,710,500	47,500	316,200	884,000	969,000	4,427,100	18,904,700	3,483,500	2,334,000	50,845,000
111 QP AMPHITHEATER EVENTS		200							11,500	18,000			29,700
115 GF -QP ADVENTURES RESERVE													-
120 GF - STREETS MAINT. RESERVE											138,000		138,000
122 GF - ECONOMIC DEV. RESERVE							70,500						70,500
130 TECHNOLOGY FEE		39,200							36,000			647,400	722,600
151 RETIREES HEALTH FUND		3,120,000											3,120,000
201 GAS TAXES		30,000									1,562,200		1,592,200
205 SB1- ROAD MAINT & REHAB ALLOC											1,184,500		1,184,500
210 SALES TAX SB325		7,100									4,096,800		4,103,900
211 SB325 TRANSIT FUNDS											787,200		787,200
212 BICYCLE AND PEDESTRIAN													-
216 PROP 1B TSSSDRA													-
217 PROP 1B PTMISEA													-
219 LOW CARBON TRANSIT PROGRAM													-
221 REC FACILITIES CONTRIBUTION									39,000				39,000
230 LIGHTING MAINTENANCE DIST NO 1		20,300									228,300		248,600
231 COMMUNITY FACILITIES DIST #1				19,100									19,100
232 COMMUNITY FACILITIES DIST #5		96,400							2,135,700		2,154,800		4,386,900
233 CFD #6 OPEN SPACE MAINTENANCE		8,700									325,900		334,600
235 LANDSCAPING & LIGHTING MAINT 2		27,800									2,237,300		2,265,100
236 PARK TAX SPECIAL ASSESSMENT									6,300				6,300
240 STREETS SR/GRANTS FUND											3,652,000		3,652,000
242 ASSET FORFEITURE - STATE													-
243 ASSET FORFEITURE - FEDERAL													-
244 TRAFFIC SAFETY/ PD GRANTS										321,300			321,300
248 CASP CERTIFICATION & TRAINING	3,200	500											3,700

Total Departmental Expenditures by Fund
Budget Year 2020-21

	Community Development	Finance	Human Resources	Fire	City Council	City Clerk	City Manager	City Attorney	Parks & Recreation	Police	Public Services	Information Technology	Total By Fund
251 CDBG HOUSING REHABILITATION		800											800
253 CDBG 2000 - OAK COURT													-
254 CDBG - FIRST TIME HOME BUYERS													-
257 CDBG - HUD ENTITLEMENT	51,500	3,300									171,800		226,600
258 CDBG - CV CARES ACT	164,200												164,200
270 LOW MOD INCOME HOUSING ASSET	763,000												763,000
300 PARK DEVELOPMENT FEES		218,000											218,000
301 COMMUNITY PARK FEES		69,600											69,600
302 TRAFFIC CIRCULATION IMPACT FEE	421,300										1,530,000		1,951,300
304 CAPITAL CONSTRUCTION FEES		3,100		50,000							278,500		331,600
305 OAK TREE MITIGATION FEES		250,700							65,000		98,200		413,900
306 WHITNEY RANCH TRUNK SEWER PROJ											600,000		600,000
307 NW ROCKLIN COMM PARK FEES													-
308 PUBLIC FACILITIES IMPACT FEES													-
311 ROCKLIN PFA - CAPITAL											571,600		571,600
325 WHITNEY RANCH INTERCHANGE FEE													-
400 CAPITAL CONST - DEBT SERVICE		531,600											531,600
500 VEHICLE FLEET MANAGEMENT		15,700									2,635,200		2,650,900
525 RISK MANAGEMENT ISF		2,785,200											2,785,200
727 BOROSKI LANDFILL MONITORING											28,100		28,100
728 WETLANDS MAINT PARCEL 34													-
729 CONS. EASEMENT ENDOW													-
736 SUP LAW ENF SERVE AB3229													-
737 ADA									20,000				20,000
738 PARK REPAIR & MAINTENANCE													-
TOTAL ALL FUNDS	\$6,074,200	\$10,413,100	\$912,600	\$10,779,600	\$47,500	\$316,200	\$954,500	\$969,000	\$6,740,600	\$19,244,000	\$25,763,900	\$2,981,400	\$85,196,600

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Fund Analysis



Budget Projection 2019-20

Budget 2020-21

Fund Analysis
Budget Projection 2019-20

		Beginning Balance	Revenue	Expenditures	Interest	Transfers In	Transfers Out	Ending Balance	FUNDS
FUNDS									
100	GENERAL FUND Reserved								100
	Building Repair Allocation	379,800	234,000	140,500	-	-	-	473,300	
	Self Insured Losses	2,000,000	-	-	-	-	2,000,000	-	
	Disaster Contingency	1,000,000	-	-	-	-	1,000,000	-	
	Operating Reserve	12,462,400	-	-	-	-	307,700	12,154,700	
	GENERAL FUND Reserved Totals	15,842,200	234,000	140,500	-	-	3,307,700	12,628,000	
	GENERAL FUND Unreserved	13,389,800	44,891,800	49,317,600	544,300	4,488,300	606,800	13,389,800	
	TOTAL GENERAL FUND	29,232,000	45,125,800	49,458,100	544,300	4,488,300	3,914,500	26,017,800	
111	GF -QP AMPHITHEATER EVENTS FUND	(5,300)	67,900	65,600	-	-	-	(3,000)	111
115	GF -QP ADVENTURES SHORTFALL	140,000	-	180,000	-	40,000	-	-	115
120	GF - STREET MAINT. RESERVE	1,159,200	-	955,000	-	-	-	204,200	120
122	GF -ECONOMIC DEV RESERVE	308,600	-	190,600	-	38,800	-	156,800	122
130	TECHNOLOGY FEE	1,293,600	-	381,000	-	504,400	-	1,417,000	130
151	RETIREEES HEALTH FUND	5,987,200	3,152,000	9,419,500	406,100	174,500	-	300,300	151
201	GAS TAX ALL SECTIONS	839,900	1,628,700	1,515,100	14,600	-	215,000	753,100	201
205	SB1 ROAD MAINT & REHAB ALLOC	571,300	1,153,400	895,000	12,500	-	18,200	824,000	205
210	SALES TAX - SB325	1,004,100	4,377,500	2,663,900	27,500	-	384,300	2,360,900	210
211	SB325 TRANSIT FUNDS	71,300	685,600	756,900	-	-	-	-	211
212	BICYCLE AND PEDESTRIAN FACILIT	(4,100)	209,800	205,700	-	-	-	-	212
216	PROP 1B TSSSDRA	-	-	-	-	-	-	-	216
217	PROP 1B PTMISEA	-	-	-	-	-	-	-	217
219	LOW CARBON TRANSIT PROGRAM	-	-	-	-	-	-	-	219
221	REC FACILITIES CONTRIBUTION	38,600	500	-	600	-	-	39,700	221
230	LIGHTING MAINTENANCE DIST NO 1	-	250,500	248,500	-	-	2,000	-	230
231	ROCKLIN CFD #1	-	1,812,600	18,100	-	-	1,794,500	-	231
232	CFD #5	2,025,700	4,701,900	4,383,500	32,100	7,400	584,700	1,798,900	232
233	CFD #6 OPEN SPACE MAINTENANCE	265,600	313,000	344,600	3,700	-	46,300	191,400	233
235	LANDSCAPING & LIGHTING MAINT 2	1,817,900	2,303,000	2,396,500	26,700	-	323,200	1,427,900	235
236	PARK TAX SPECIAL ASSESSMENT	-	613,600	6,100	-	-	607,500	-	236
240	STREETS SR/GRANTS FUND	(3,500)	1,871,800	1,868,300	-	-	-	-	240
242	ASSET FORFEITURE - STATE	225,200	107,800	4,800	5,600	-	-	333,800	242
243	ASSET FORFEITURE - FEDERAL	4,200	800	-	100	-	-	5,100	243
244	TRAFFIC SAFETY TRUST	(3,800)	355,300	351,500	-	-	-	-	244
248	CASP CERTIFICATION & TRAINING	29,300	15,000	4,300	-	-	-	40,000	248

Fund Analysis
Budget Projection 2019-20

		Beginning Balance	Revenue	Expenditures	Interest	Transfers In	Transfers Out	Ending Balance	FUNDS
251	CDBG HOUSING REHABILITATION	157,100	-	800	200	-	-	156,500	251
	CDBG HOUSING REHABILITATION loans	188,000	-	-	-	-	-	188,000	
253	CDBG 2000 - OAK COURT	184,400	-	-	-	-	-	184,400	253
	CDBG 2000 - OAK COURT loans	145,000	-	-	-	-	-	145,000	
254	CDBG - FIRST TIME HOME BUYERS	103,200	-	-	-	-	-	103,200	254
	CDBG - FIRST TIME HOME BUYERS loans	21,000	-	-	-	-	-	21,000	
257	CDBG - HUD ENTITLEMENT	-	417,200	364,000	-	-	53,200	-	257
258	CDBG - COVID 19 CARES ACT (New)	-	-	-	-	-	-	-	258
270	LOW MOD INCOME HOUSING ASSET	3,083,000	-	951,800	151,900	281,800	150,000	2,414,900	270
	LOW MOD INCOME Loan Receivables	8,990,600	-	-	-	-	-	8,990,600	
300	PARK DEVELOPMENT FEES	543,300	440,000	218,000	10,700	-	435,900	340,100	300
	RESERVE FOR SWRA DEBT SVC	-	-	-	-	435,900	-	435,900	
301	COMMUNITY PARK FEES	(388,200)	146,000	92,900	-	-	10,500	(345,600)	301
302	TRAFFIC CIRC IMPACT FEE	6,210,400	2,762,500	151,500	171,700	-	151,300	8,841,800	302
	TRAFFIC CIRC IMPACT Hwy 65 Loan	1,330,800	-	-	-	-	-	1,330,800	
304	CAPITAL CONST TAX	2,674,300	1,557,100	2,043,900	46,300	-	962,600	1,271,200	304
	RESERVE FOR LRBS DEBT SVC	528,400	-	-	-	528,400	-	1,056,800	
305	OAK TREE MITIGATION FEES	872,100	2,700	283,000	19,200	-	495,600	115,400	305
	RESERVE FOR SWRA DEBT SVC	500,000	-	131,100	-	473,900	-	842,800	
306	WHITNEY RANCH TRUNK SEWER FEE	412,800	75,000	40,000	7,000	-	2,400	452,400	306
307	NORTH WEST ROCKLIN COMM PARK FEE	735,300	133,000	-	13,200	-	-	881,500	307
308	PUBLIC FACILITIES IMPACT FEE	233,600	251,600	70,700	5,200	-	23,000	396,700	308
311	CAPITAL CONSTR- BOND	3,482,400	-	2,910,800	48,000	-	48,000	571,600	311
325	WHITNEY RANCH INTERCHANGE FEE	852,300	430,000	49,000	17,100	-	-	1,250,400	325
400	CAPITAL CONST - DEBT SERVICE	65,500	-	529,300	1,500	462,300	-	-	400
500	VEHICLE FLEET MANAGEMENT	2,386,200	2,354,800	2,740,100	34,800	-	48,800	1,986,900	500
	VEHICLE FLEET net capitalized assets	3,987,800	-	179,500	-	-	-	3,808,300	
525	RISK MGMT - Internal Service Fund (New)	-	2,586,300	2,507,200	-	-	-	79,100	525
	RISK MGMT - Reserves -Self Ins & Disaster	-	-	-	-	3,000,000	-	3,000,000	
727	BOROSKI LANDFILL MONITORING TRUST	-	-	25,500	-	25,500	-	-	727
728	WETLANDS MAINT TRUST PARCEL 34	62,700	-	-	2,100	-	2,300	62,500	728
729	CONS. EASEMENT ENDOW	453,500	-	-	7,400	-	7,400	453,500	729
736	SUP LAW ENF SERVE AB3229	-	180,000	-	-	-	180,000	-	736
737	ADA	38,500	-	15,000	-	-	-	23,500	737
738	PARKS REPAIR & MAINTENANCE	60,900	-	60,900	-	-	-	-	738
TOTAL All Funds:		82,911,900	80,082,700	89,677,600	1,610,100	10,461,200	10,461,200	74,927,100	

		Fund Analysis Budget 2020-21							
	Beginning Balance	Revenue	Expenditures	Interest	Transfers In	Transfers Out	Ending Balance	FUNDS	
FUNDS									
100								100	
GENERAL FUND Reserved									
Building Repair Allocation	473,300	234,000	77,500	-	-	-	629,800		
Self Insured Losses	-	-	-	-	-	-	-		
Disaster Contingency	-	-	-	-	-	-	-		
Operating Reserve	12,154,700	-	-	-	517,900	-	12,672,600		
GENERAL FUND Reserved Totals	<u>12,628,000</u>	<u>234,000</u>	<u>77,500</u>	<u>-</u>	<u>517,900</u>	<u>-</u>	<u>13,302,400</u>		
GENERAL FUND Unreserved	13,389,800	46,078,400	50,767,500	96,000	4,297,200	372,500	12,721,400		
TOTAL GENERAL FUND	<u>26,017,800</u>	<u>46,312,400</u>	<u>50,845,000</u>	<u>96,000</u>	<u>4,815,100</u>	<u>372,500</u>	<u>26,023,800</u>		
111	(3,000)	67,500	29,700	-	-	-	34,800	111	
115	-	-	-	-	-	-	-	112	
120	204,200	-	138,000	-	-	-	66,200	120	
122	156,800	-	70,500	-	-	-	86,300	122	
130	1,417,000	-	722,600	-	455,000	-	1,149,400	130	
151	300,300	3,120,000	3,120,000	900	-	-	301,200	151	
201	753,100	1,649,100	1,592,200	2,800	-	223,100	589,700	201	
205	824,000	1,190,200	1,184,500	3,200	-	27,800	805,100	205	
210	2,360,900	2,611,400	4,103,900	6,200	-	571,600	303,000	210	
211	-	787,200	787,200	-	-	-	-	211	
212	-	-	-	-	-	-	-	212	
216	-	-	-	-	-	-	-	216	
217	-	-	-	-	-	-	-	217	
219	-	-	-	-	-	-	-	219	
221	39,700	-	39,000	100	-	800	-	221	
230	-	250,400	248,600	-	-	1,800	-	230	
231	-	1,907,800	19,100	-	-	1,888,700	-	231	
232	1,798,900	5,620,300	4,386,900	6,700	1,400	607,800	2,432,600	232	
233	191,400	325,300	334,600	500	-	44,600	138,000	233	
235	1,427,900	2,388,000	2,265,100	4,300	-	304,300	1,250,800	235	
236	-	628,600	6,300	-	-	622,300	-	236	
240	-	3,652,000	3,652,000	-	-	-	-	240	
242	333,800	100,000	-	1,400	-	-	435,200	242	
243	5,100	-	-	-	-	-	5,100	243	
244	-	321,300	321,300	-	-	-	-	244	
248	40,000	15,000	3,700	-	-	-	51,300	248	

		Fund Analysis Budget 2020-21							
		Beginning Balance	Revenue	Expenditures	Interest	Transfers In	Transfers Out	Ending Balance	FUNDS
FUNDS									
251	CDBG HOUSING REHABILITATION	156,500	-	800	-	-	-	155,700	251
	CDBG HOUSING REHABILITATION loans	188,000	-	-	-	-	-	188,000	
253	CDBG 2000 - OAK COURT	184,400	-	-	-	-	-	184,400	253
	CDBG 2000 - OAK COURT loans	145,000	-	-	-	-	-	145,000	
254	CDBG - FIRST TIME HOME BUYERS	103,200	-	-	-	-	-	103,200	254
	CDBG - FIRST TIME HOME BUYERS loans	21,000	-	-	-	-	-	21,000	
257	CDBG - HUD ENTITLEMENT	-	279,100	226,600	-	-	52,500	-	257
258	CDBG - COVID 19 CARES ACT (New)	-	164,200	164,200	-	-	-	-	258
270	LOW MOD INCOME HOUSING ASSET	2,414,900	-	763,000	6,900	-	150,000	1,508,800	270
	LOW MOD INCOME Loan Receivables	8,990,600	-	-	-	-	-	8,990,600	
300	PARK DEVELOPMENT FEES	340,100	250,000	218,000	2,500	-	214,600	160,000	300
	RESERVE FOR SWRA DEBT SVC	435,900	-	-	-	214,600	-	650,500	
301	COMMUNITY PARK FEES	(345,600)	155,000	69,600	-	-	8,800	(269,000)	301
302	TRAFFIC CIRC IMPACT FEE	8,841,800	2,002,500	1,951,300	70,300	-	136,200	8,827,100	302
	TRAFFIC CIRC IMPACT Hwy 65 Loan	1,330,800	-	-	-	-	-	1,330,800	
304	CAPITAL CONST TAX	1,271,200	1,200,000	331,600	8,400	-	520,100	1,627,900	304
	RESERVE FOR LRBS DEBT SVC	1,056,800	-	-	-	-	-	1,056,800	
305	OAK TREE MITIGATION FEES	115,400	50,000	164,300	2,500	-	3,600	-	305
	RESERVE FOR SWRA DEBT SVC	842,800	-	249,600	-	-	-	593,200	
306	WHITNEY RANCH TRUNK SEWER FEE	452,400	25,000	600,000	500	-	35,700	(157,800)	306
307	NORTH WEST ROCKLIN COMM PARK FEE	881,500	-	-	2,800	-	-	884,300	307
308	PUBLIC FACILITIES IMPACT FEE	396,700	250,000	-	1,700	-	14,100	634,300	308
311	CAPITAL CONSTR- BOND	571,600	-	571,600	10,000	-	10,000	-	311
325	WHITNEY RANCH INTERCHANGE FEE	1,250,400	150,000	-	4,200	-	-	1,404,600	325
400	CAPITAL CONST - DEBT SERVICE	-	-	531,600	1,500	530,100	-	-	400
500	VEHICLE FLEET MANAGEMENT	1,986,900	2,653,600	1,763,000	5,700	-	46,000	2,837,200	500
	VEHICLE FLEET net capitalized assets	3,808,300	-	887,900	-	-	-	2,920,400	
525	RISK MGMT - Internal Service Fund (New)	79,100	2,818,400	2,785,200	9,700	-	-	122,000	525
	RISK MGMT - Reserves -Self Ins & Disaster	3,000,000	-	-	-	-	-	3,000,000	
727	BOROSKI LANDFILL MONITORING TRUST	-	-	28,100	-	28,100	-	-	727
728	WETLANDS MAINT TRUST PARCEL 34	62,500	-	-	1,500	-	2,400	61,600	728
729	CONS. EASEMENT ENDOW	453,500	-	-	1,400	-	1,400	453,500	729
736	SUP LAW ENF SERVE AB3229	-	183,600	-	-	-	183,600	-	736
737	ADA	23,500	-	20,000	-	-	-	3,500	737
738	PARKS REPAIR & MAINTENANCE	-	-	-	-	-	-	-	738
	TOTAL All Funds:	74,927,100	81,127,900	85,196,600	251,700	6,044,300	6,044,300	71,110,100	

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Special Reports



Summary of Transfers

Fleet Equipment

Street Construction/Repair Projects

Other Capital Projects & Equipment

Budget 2020-21 Summary of Transfers

"Transfer To" Funds

Fund	"Transfer From" Funds						Totals	Purpose
	100	130	232	300	400	727		
100						28,100	28,100	Boroski Landfill
100		344,400					344,400	Technology Fee
201	27,100						27,100	Facilities Maint. Allocation
201	196,000						196,000	Indirect Cost Allocation
205	27,800						27,800	Engineering Services Fee
210	5,400						5,400	Facilities Maint. Allocation
210	518,900						518,900	Indirect Cost Allocation
210	47,300						47,300	Engineering Services Fee
221	800						800	Indirect Cost Allocation
230	1,800						1,800	Facilities Maint. Allocation
231	1,888,700						1,888,700	Fire Assessment to Gen Fund
232	58,100						58,100	Facilities Maint. Allocation
232	549,700						549,700	Indirect Cost Allocation
233	41,700						41,700	Indirect Cost Allocation
233	2,900						2,900	Facilities Maint. Allocation
235	286,000						286,000	Indirect Cost Allocation
235	15,000						15,000	Facilities Maint. Allocation
235	3,300						3,300	Engineering Services Fee
236	622,300						622,300	Park Assessment to Gen Fund
257	52,500						52,500	CDBG HUD
270	150,000						150,000	Admin Service Fee
300				214,600			214,600	Reserve for SWRA Debt Svc
301		8,800					8,800	Technology Fee
302	51,300						51,300	Engineering Services Fee
302		84,900					84,900	Technology Fee
304					520,100		520,100	Debt Service
305		2,800					2,800	Technology Fee
305	800						800	Facilities Maint. Allocation
306	35,700						35,700	Engineering Services Fee
308		14,100					14,100	Technology Fee
311					10,000		10,000	Interest to Debt Service
500	46,000						46,000	Facilities Maint. Allocation
728	2,400						2,400	Wetlands Maintenance
729			1,400				1,400	Cons. Eas. Endowment
736	183,600						183,600	SLES Transfer
Totals	4,815,100	455,000	1,400		530,100	28,100	6,044,300	

Budget 2020-21 Fleet Equipment

	<u>TOTAL COST</u>	<u>FUNDING SOURCES Budget 20-21</u>	
		<u>FUNDED RESERVES</u>	<u>ADDITIONAL CAPITAL</u>
REPLACEMENT VEHICLES & EQUIPMENT:			
<u>FIRE</u>			
107' Aerial Ladder Truck	\$ 1,575,100	\$ -	\$ 50,000 (A)
<u>PUBLIC SERVICES</u>			
1 Ton Pickup - Ford F-350	\$ 37,400	\$ 8,900	\$ 28,500 (B)
1 Ton Pickup - Ford F-350	\$ 37,400	\$ 7,900	\$ 29,500 (C)
Landscape Pickup Truck	\$ 37,500	\$ 5,200	\$ 32,300 (D)
Small Fleet Tools	\$ 20,000	\$ -	\$ 20,000 (E)
<u>PUBLIC SERVICES / COMMUNITY DEVELOPMENT</u>			
Inspector Vehicle - Ford Escape	\$ 31,400	\$ 6,800	\$ 24,600 (F)
<u>TOTAL PURCHASES:</u>	<u>\$ 1,738,800</u>	<u>\$ 28,800</u>	<u>\$ 184,900</u>

Funding Sources:

- (A) Fleet Fund Reserve - \$403,400; Lease Revenue Bonds - \$1,121,700; Capital Construction Fund - \$50,000 (20-21)
- (B) Fleet Fund Reserve - \$8,900; Gas Tax - \$11,400; Lighting Maint Dist No 1 - \$2,900; CFD #5 - \$5,700; Landscaping & Lighting Maint 2 - \$8,500
- (C) Fleet Fund Reserve - \$7,900; Gas Tax - \$25,000; CFD #5 - \$3,000; CFD #6 Open Space Maintenance - \$1,500
- (D) Fleet Fund Reserve - \$5,200; Gas Tax - \$6,500; SB325 Tax - \$9,700; CFD #5 - \$6,500; Landscaping & Lighting Maint 2 - \$9,600
- (E) Operating expenditures of the Fleet Fund - \$20,000
- (F) Fleet Fund Reserve - \$6,800; Gas Tax - \$12,300; SB325 Tax - \$12,300

Budget 2020-21

Street Construction/Repair Projects

<u>PROJECT</u>	<u>FUNDING SOURCE</u>	<u>2020-21 BUDGET</u>		<u>TOTAL</u>
		<u>AMOUNT</u>		<u>PROJECT COST</u>
ADA Transition Plan	210 - SB325 Sales Tax	\$	200,600	\$ 372,400 (A)
	257 - CDBG HUD Entitlement	\$	171,800	
Annual Road Resurfacing	120 - Streets Maintenance Reserve	\$	138,000	\$ 943,000 (B)
	210 - SB325 Sales Tax	\$	805,000	
Five Star Blvd and Destiny Drive Reconstruction	240 - Streets Grants	\$	15,000	\$ 1,315,000 (C)
Granite Drive Median	100 - General Fund	\$	145,000	\$ 1,076,300 (D)
Lonetree and Stanford Median Improvements	210 - SB325 Sales Tax	\$	401,900	\$ 401,900 (E)
Midas Avenue Drainage Repair	210 - SB325 Sales Tax	\$	165,000	\$ 165,000 (F)
Mission Hills Reconstruction	205 - SB1 RMRA	\$	839,500	\$ 3,057,000 (G)
Monument Springs Bridge	302 - Traffic Circulation Impact Fee	\$	1,500,000	\$ 1,500,000 (H)
Northwest Rocklin Annexation Sewer	306 - Whitney Ranch Trunk Sewer Proj	\$	600,000	\$ 640,000 (I)
Pacific Street Roundabout	240 - Streets Grants	\$	3,220,000	\$ 3,759,900 (J)
Sceptre Drive and Camelot Drive Repair	210 - SB325 Sales Tax	\$	240,000	\$ 499,200 (K)
Sierra College Blvd Reconstruction (Rocklin Rd to El Don)	205 - SB1 RMRA	\$	345,000	\$ 690,000 (L)
Sierra College Blvd Widening	240 - Streets Grants	\$	345,000	\$ 375,000 (M)
	302 - Traffic Circulation Impact Fee	\$	30,000	
Stormwater Pipe Replacement	210 - SB325 Sales Tax	\$	632,500	\$ 15,301,300 (N)
Traffic Signal ITS	210 - SB325 Sales Tax	\$	150,000	\$ 4,120,800 (O)
	235 - Landscaping & Lighting Main. 2	\$	150,000	
<u>TOTAL:</u>			\$ 10,094,300	\$ 34,216,800

Funding sources:

- (A) SB325 Sales Tax - \$200,600; CDBG HUD - \$171,800
 (B) Streets Maintenance Reserve - \$138,000; SB325 Sales Tax - \$805,000
 (C) Streets Grants (RSTP) - \$15,000; SB325 Sales Tax - \$1,300,000
 (D) SB325 Sales Tax - \$926,300; Streets Grants (Developers) - \$5,000; General Fund - \$145,000
 (E) SB325 Sales Tax - \$401,900
 (F) SB325 Sales Tax - \$165,000
 (G) SB1 Road Maintenance and Rehabilitation - \$3,057,000
 (H) Traffic Circulation Impact Fee - \$1,500,000
 (I) Whitney Ranch Trunk Sewer Fee - \$640,000
 (J) Streets Grants (CMAQ) - \$3,754,700; SB325 Sales Tax - \$5,200
 (K) SB325 Sales Tax - \$499,200
 (L) SB1 Road Maintenance and Rehabilitation - \$690,000
 (M) Streets Grants (Developer) - \$345,000; Traffic Circulation Impact Fee - \$30,000
 (N) Streets Maintenance Reserve - \$150,000; SB325 Sales Tax - \$3,162,500; Unfunded (TBD in future years) - \$11,988,800
 (O) L&L 2 - \$856,400; Traffic Circulation Fee - \$100,000; SB325 Sales Tax - \$579,900; Unfunded (TBD in future years) - \$2,584,500

Budget 2020-21 Other Capital Projects & Equipment

<u>PROJECTS</u>	<u>FUNDING SOURCE</u>	<u>2020-21 BUDGET AMOUNT</u>	<u>TOTAL COST</u>
City Hall Refurbishment	304 - Capital Construction Fees 311 - Lease Revenue Bonds	\$ 278,500 \$ 571,600	\$ 996,600 (A)
<u>TOTAL:</u>		\$ 850,100	\$ 996,600

Funding sources:

(A) Capital Construction Fees - \$328,500; Lease Revenue Bonds - \$668,100



ROCKLIN

CALIFORNIA