

ROCKLIN

CALIFORNIA



Annual Budget

**Fiscal Year
2015-2016**

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**The City of Rocklin
Annual Budget
Fiscal Year 2015-2016**

Rocklin City Council



*George Magnuson, Mayor
Greg Janda, Vice Mayor
Dave Butler, Councilmember
Diana Ruslin, Councilmember
Scott Yuill, Councilmember*

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Vision Statement

To become a City that provides its citizens with exceptional quality of life, while maintaining its small town sense of community.

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TABLE OF CONTENTS

Introduction	1
Letter from the City Manager	3
Rocklin At A Glance.....	7
Strategic Plan	9
Rocklin Strategic Plan.....	11
2025 Financial Projections	107
City Structure	115
City of Rocklin Overview	117
Organizational Charts	119
Elected and Appointed Positions Salary Schedule.....	127
Salary Schedules	128
Budget Overview	139
Key Management Practices	141
Budget and Revenue Highlights.....	146
Fund Overview.....	148
Revenues	149
Revenues by Category	151
Revenues.....	152
General Fund Revenues by Category.....	154
Expenditures	155
Department Expenditure Summary.....	157
Expenditures by Department/Function.....	168
Operations Expenditures	169
Operations Expenditures by Department & Fund	170
Capital Expenditures.....	173
Capital Expenditures by Department & Fund.....	174
Total Departmental Expenditures by Fund.....	176
Fund Analysis	177
Fund Analysis Budget Projection 2014-2015.....	178
Fund Analysis Budget Estimate 2015-2016	182
Summary of Transfers Budget 2015-2016.....	186
Special Reports	187
Fleet Equipment Purchases/Leases	189
Park Construction Projects	190
Street Construction/Repair Projects.....	191
Other Capital Projects.....	192

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Introduction



Letter from the City Manager

Rocklin At A Glance

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FY 2015-2016 Budget Transmittal Letter

I am pleased to offer a balanced and strategic budget for the 2015/2016 Fiscal Year. Rocklin is very fortunate to have emerged from the economic downturn with renewed vigor and promise. The overall budget for the City of Rocklin is \$71,062,200 representing a decrease from last year's budget of 5.4%. The size of this budget is indicative of the breadth, depth and diversity of services projects and activities undertaken by the City of Rocklin for public safety, quality of life, infrastructure maintenance, transportation and development related services.

With this budget we introduce new key management practices (Unfunded Pension Liability Reduction and the 75:25 Operating Expenditure Rule) intended to improve fiscal stability and address long-term liabilities associated with pensions and other post-employment benefits with the intent being to reduce these liabilities to sustainable levels – the City is paying an additional \$952K towards pension liabilities in FY 14/15.

“Their greatest strength is, even though they’ve grown, I think they’ve held onto the small town atmosphere.”

Quotes from interviews & Surveys

While the City of Rocklin can do little to influence or manage the national economy, we can control our own destiny and local economy. Local economic indicators forecast revenue increases of 4.4% for property tax and 11.8% for sales tax. These increases are offset to some degree by diminishing gas tax receipts. Park Development Fees and Community Park Fees Funds remain negative but are improving significantly from a deficit of over \$3.4 million at the beginning of FY 14/15 to slightly less than \$800K projected at the end of FY 15/16. The Traffic Circulation Impact Fee Fund is expected to go negative by the end of FY15/16 to accommodate vital infrastructure projects – this will be temporarily subsidized by the General Fund, but is expected to return to a positive fund balance the following year. This budget provides for two additional entry level police officer positions as demand for service has increased with the addition of new retail centers within the City.

I believe there is a new class of city emerging across the country which is positioned to succeed in the coming decade – a class of city that has not yet been identified on a national scale. This city is a small/mid-sized city between 50K and 100K population; a

“There are many great things about living in Rocklin, but none of them mean much without this being one of the safest places to live in the Nation”

Quotes from Interviews & Surveys

city that is defined by natural beauty, outdoor recreation, a strong and supportive arts community, entrepreneurial spirit, progressive outlook, and a strong sense of place and ethos connected to the place people choose to live. These cities are not more than a couple of hours outside of major metropolitan areas but afford their own character and identity. These cities

have some common attributes and are proving to be resilient and poised for positive growth. Rocklin is such a city.

Continuing work on community priorities is incorporated into every department’s core services and is reflected in the key goals, objectives and service benchmarks that appear in the City of Rocklin Strategic Plan. Our strategic areas of emphasis represent what we have heard from our residents as articulated by our strategic planning process. These include maintain and enhance the physical environment, promote a safe and secure community, promote economic vitality, promote a sustainable community and promote effective government. This budget includes resources and strategies to address these areas of emphasis while maintaining valued City services and infrastructure maintenance.

During the course of the preceding years, the City Council endorsed a multi-pronged strategy to move from a growth model to a sustainability model that centers on preparation for non-growth years. The strategy involved:

- The formation and adoption of “Key Management Practices” that have led to four years of continuous balanced budgets, restoration of fund balances, and obtainment of a “AAA” bond rating.
- The creation of a “Ten-Year Financial Plan”, a useful tool for developing strategies to effectively meet community goals and for ensuring economic stability; a tool that will enable us to foresee potential problems early, giving ample time to make appropriate course corrections before problems develop or intensify.
- Creating a “Business Friendly” reputation. We continue to work to promote collaborative efforts with key partners to ensure infrastructure development, business recruitment, coordination of community events and the marketing and promotion of the Rocklin business community.

- Establishment of a “Sustainable Tax Base” to ensure the appropriate mix of land uses required to balance the tax base and provide for future retail, service and employment needs within the community.
- Completion and implementation of a “Branding/Marketing” study meeting our objective to develop a clear, strong, and resilient brand identity, logo and messaging that effectively “tells the Rocklin story” to be used for the myriad of communication opportunities the City has with our residents, businesses, community and economic growth partners.

City of Rocklin Strategic Plan

Along with the annual budget the City of Rocklin puts forth the Strategic Plan. The Strategic Plan is one of the key tools for implementing the City’s General Plan. The General Plan provides an overarching vision and sets policies for guiding the physical, economic, social and cultural development of the City over the next twenty years. In contrast, the Strategic Plan looks at the next five years and outlines strategies, projects and programs that will support a phased implementation of the General Plan. The City’s Capital Investment Plan (CIP) and Budget along with Departmental Action Plans then prioritize these projects and programs on an annual basis. This year’s Strategic Plan adopts new and revised areas of emphasis. The Areas of Emphasis provide a foundation for the City Council in their role as a policymaking body. For residents, the Areas of Emphasis provide a detailed definition of success. For City of Rocklin employees, they provide guidance on how to manage finite resources in the face of nearly unlimited expectations.

“The team of leaders in the City’s administration has made it a point to be business-friendly. From the permitting process to the reduced fee, we now have a climate in which we can grow our business”

Quotes from Interviews & Surveys

Capital Investment Plan

The City of Rocklin Capital Investment Plan (CIP) is a planning document that sets forth the City’s capital improvements for the next five years to ensure that municipal infrastructure, facilities and equipment are appropriate and adequate to serve the needs of the City of Rocklin. The CIP Committee is recommending twenty-four (24) capital projects and nineteen (19) capital purchases as outlined within the CIP. Eighteen (18) projects are on-going spanning multiple years and have previously received approval and funding allocations. Three (3) new projects have been identified to include: Fire Station No. 1 Land Acquisition and Design, Pacific Street at Rocklin Road Roundabout

and Safe Route to Schools identifying certain sidewalk additions throughout the City. Two additional projects have been identified but are currently without a funding designation and one project, the Whitney Community Park Diamond Project will be funded privately pending an agreement with Placer Valley Tourism.

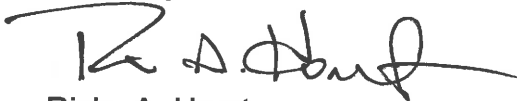
Conclusion

This budget will guide and ensure Rocklin's continued progress in times of economic uncertainty. This is no small feat. It encapsulates the needs, expectations and to some degree the hopes and dreams of residents and businesses we serve in a fiscally sound manner.

I am indebted to the City Council for their leadership and overall direction in the development of this budget. The Administrative Services Department, under the highly capable leadership of Kim Sarkovich and her crack budget team led by Jason Johnson, deserves special praise. Moreover, I am pleased with the high degree of professionalism, commitment, and effort by City staff and the leadership of our Executive Team in budget development and execution to ensure our promise "*To become a city that provides its citizens with exceptional quality of life while maintaining its small town sense of community.*"

The resulting budget is essential to the City's continued safety, vitality, inclusiveness and sustainability.

Sincerely,

A handwritten signature in black ink, appearing to read "Ricky A. Horst". The signature is fluid and cursive, with a large initial "R" and "H".

Ricky A. Horst
City Manager

Rocklin at a Glance



GENERAL INFORMATION

County.....Placer
 State.....California
 Incorporated.....1893
 Type of Government
 General Law Municipal Corporation
 Council-Manager form of government
 5-member Council with annual Mayor rotation



GEOGRAPHY

Size.....19.87 square miles
 Elevation.....249' above sea level
 Average Annual Rainfall.....21 inches
 Earthquake Zone (Not located in Fault Rapture Hazard Zone).....Zone 3
 Fire Protection (Top 2% in Nation).....ISO Rating 2

DEMOGRAPHICS

Population.....60,252
 Median Age.....36.3
 Median Household Income (2009-2013).....\$77,031
 Unemployment Rate (4/15).....4.9%
 Labor Force (4/15).....30,000
 Employment (4/15).....28,500
 Crime Rate.....17.8 per 1000 residents

EDUCATION

School District API Score.....891
 SAT Score.....Math 549/Writing 523
 Percentage of Population with 4-year Degrees.....40.8%

ECONOMICS

Sales Tax.....7.5%
 Bond Rating
 Fitch Rating.....AAA
 Standard & Poors.....AA
 Sales Tax per Capita.....\$171
 Sales Tax Revenue.....\$10,330,000

Labor Force—Top Ten Major Employers in Rocklin

1. Rocklin Unified School District
2. Oracle America, Inc.
3. United Natural Foods, Inc. (UNFI)
4. Esurance Insurance Services, Inc.
5. Sierra College
6. Liberty Mutual
7. Walmart (2 locations)
8. K-LOVE Radio/Educational Media Foundation
9. United Parcel Service (UPS)
10. City of Rocklin

Top Ten Property Taxpayers in Rocklin

1. Meridian Apartments, LP
2. MGP X Properties, LLC
3. Walmart Real Estate Business Trust
4. Demmon Rocklin Ranch Partners, LP
5. Sunset Court at Stanford Ranch-344, LLC
6. ARHC CAROCCAO1, LLC
7. United Natural Foods, Inc
8. Montessa Management, LP
9. Winsted Partners, LLC
10. Sunset Rancho Investors, LLC

Sources:
 Placer County Assessor
 Rocklin Police Annual Report 2014
 California State Department of Education

Sources:
 City of Rocklin Economic & Community Development Department
 City of Rocklin Administrative Services Department
 California State Department of Employment Development

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Strategic Plan



Rocklin Strategic Plan

2025 Financial Projections

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ROCKLIN STRATEGIC PLAN (2015-2020)

OFFICE OF THE CITY MANAGER



CITY COUNCIL

George Magnuson, Mayor

Greg Janda, Vice Mayor

Scott Yuill, Councilmember

Diane Ruslin, Councilmember

Dave Butler, Councilmember

City of Rocklin, Office of the City Manager

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(916) 625-5560 | www.rocklin.ca.us

EXECUTIVE TEAM

Ricky Horst, City Manager

Russell Hildebrand, City Attorney

Administrative Services Department

Kim Sarkovich, Assistant City Manager/CFO

Economic & Community Development Department

Marc Mondell, Director of Economic & Community Development

Fire Department

James Summers, Fire Chief

Police Department

Ronald Lawrence, Police Chief

Public Services Department

Rick Forstall, Director of Public Services

Rocklin's Guiding Principals



A Strategic Framework for the City of Rocklin and the Community to ensure our vision to provide its citizens with exceptional quality of life, while maintaining its small town sense of community.

The City of Rocklin's Strategic Areas of Emphasis:

- Maintain and Enhance the Physical Environment
- Promote a Safe and Secure Community
- Promote Economic Vitality
- Promote a Sustainable Community
- Promote Effective Government



City of Rocklin's Vision Statement:

- To become a city that provides its citizens with exceptional quality of life while maintaining its small town sense of community.

City of Rocklin Vision Principles:

- Rocklin views the safety of its citizens as vital and places a priority on public safety and emergency response
- Rocklin values education and its benefits to the community and is an active partner and supporter of community schools
- Rocklin is a community of neighborhoods; each unique and essential in preserving and promoting a diverse and welcoming community
- Rocklin emphasizes citizen engagement and views it as the cornerstone for community decision making
- Rocklin strives to be a sustainable community, both economically and environmentally
- Rocklin celebrates and builds on its rich history by protecting natural and cultural resources
- Rocklin values community recreation programs and a park system serving all residents

Executive Summary



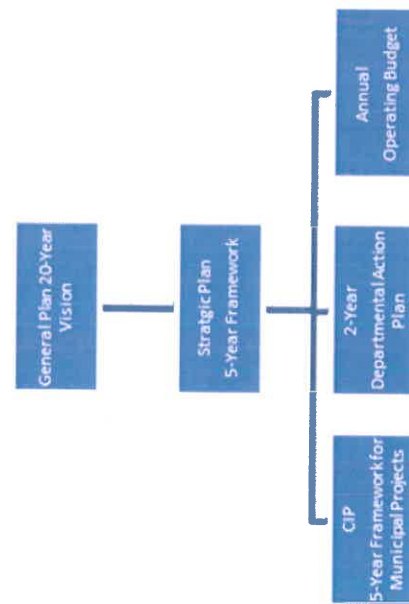
The City of Rocklin Strategic Plan gives us – elected officials, employees, citizens, the business community and all who are interested in ensuring its future success the tools to align resources and decision making so that we do not run from uncertainty but embrace it and plan for it.

The Community Vision, which is the foundation of any long-range plan, is aspirational in nature and articulates the desired future state of the Community. It is intended to inspire stakeholders to a common goal and to guide policy and resource allocation decisions. Used properly it can outlast philosophical shifts or priority changes to ensure the City's progress continues along a path consistent with its resident's shared values.

An integral piece of the strategic planning process is to ensure that Rocklin operations and processes provide the appropriate environment for the City, its residents and businesses to succeed. Simply producing a strategic planning document does not ensure success. That requires effective leadership and an implementation plan that takes the current City practices to the next level by incorporating the concepts of the strategic plan into the City's day-to-day activities.

The Rocklin Strategic Plan is a five-year document intended to provide a higher level of strategic direction that will give the community a better sense of where the City is heading. Departmental Action Plans are designed to take the Strategic Plan and break it down into shorter, more actionable units. Action plans are developed and revised annually with no more than a two-year implementation schedule. The Departmental Action Plan is to be a working document that provides each department with tactical guidance on the specific "how" and "what" for achieving desired outcomes.

The Strategic Plan is one of the key tools for implementing the City's General Plan. The General Plan provides an overarching vision and sets policies for guiding the physical, economic, social and cultural development of the City over the next twenty years including a series of action plans. In contrast, the Strategic Plan looks more specifically at the next five years and outlines the strategies, projects and programs that will support a phased implementation of the General Plan. The City's Capital Improvement Plan (CIP), Annual Budget and Departmental Action Plans then prioritize these projects and programs on an annual basis.



Executive Summary



City of Rocklin 2015 - 2020 Population and Housing Projections		
Year	Population	Housing Units
2015	60,252 ¹	22,862 ¹
2016	61,393	23,295
2017	62,534	23,728
2018	63,675	24,161
2019	64,816	24,594
2020	65,957	25,027
Total Increase 2015 - 2020	5,705 persons	2,165 units

1 - Department of Finance January 2015 Estimate (released in Spring 2015)
 Population projections assume 2.6 average persons per household
 Assumptions equate to annual average of 433 new dwelling units per year (Single Family and MF combined)

Executive Summary



City of Rocklin Commercial Development	
2005-2015	
Year	Square Footage
2005	920,046
2006	730,644
2007	276,477
2008	62,768
2009	12,695
2010	6,656
2011	5,800
2012	321,768
2013	349,048
2014	126,172
2015	77,676
11 Years	2,889,750
Annual Average	262,705
Five Year Projection	1,313,523
City of Rocklin Commercial Development Forecast	
2016-2020	
Year	Square Footage
2016	262,705
2017	262,705
2018	262,705
2019	262,705
2020	262,705
5 Years	1,313,525

Please Note:

Based on the previous 11 years of commercial development, the Economic & Community Development Department is projecting an annual average of 262,705 square footage of commercial development for the next 5 years. In staff's opinion, the five-year forecast is **conservative** given that the annual average number includes limited activity during the recession; the depth and breadth of which is not likely to repeat in the next five years. Also, it's staff's opinion that **commercial activity will increase given the growing market and the City's increased focus on economic development.**

Executive Summary



5-Year Parks and Open Space Forecast (per 1,000 residents):

Update In Progress

5-Year Street Lane Miles Forecast:

Year	Lane Miles
2015	503.5
2016	509.5
2017	512.5
2018	516.0
2019	519.0
2020	521.0
Total Increase 2015-2020	17.5

Staff is projecting to add another 17.5 lane miles over the next 5 years and the projected grand total is 521 lane miles.

Executive Summary



Strategic Goals

During the past 122 years, Rocklin has developed a rich heritage and has made a significant imprint within Placer County and the Greater Sacramento area. The City of Rocklin is at an important juncture in its growth and development. Having recently updated our General Plan, and with the continuing economic recovery, Rocklin is experiencing substantial development demand for both residential and commercial uses. However, the remaining undeveloped land supply in the City is limited and build-out of major portions of the remaining neighborhoods and commercial districts is within the foreseeable future. Therefore, this Strategic Plan is critical to ensuring we retain a fiscally sustainable community while maintaining a Quality of Life that our citizens have come to expect.

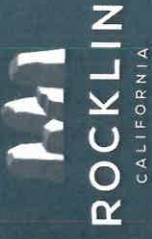
The City organization seeks to deliver high-quality services to the community in a way that upholds the vision and values that make Rocklin one of the premier communities in Northern California.

The Five-Year Strategic Plan is a blueprint to help guide the City's day-to-day operations and its capital improvement and revitalization programs. The Strategic Plan is formulated into five distinct areas of emphasis. These goals are based on the understanding that investment of financial, physical and staff resources made today ensure that the City's quality of life is enhanced and preserved for its future residents.

The City Council, Boards and Commissions and Staff embrace the following five distinct Strategic Areas of Emphasis:

1. Maintain and Enhance the Physical Environment
2. Promote a Safe and Secure Community
3. Promote Economic Vitality
4. Promote a Sustainable Community
5. Promote Effective Government

Strategic Areas of Emphasis



1. Maintain and Enhance the Physical Environment

A Strategic Area of Emphasis of the City of Rocklin is to provide a clean and well-maintained environment for individuals who live, work and play within its boundaries. Rocklin's public facilities and infrastructure play an essential role in the fabric of the community, and the City seeks to develop and maintain infrastructure that is community-serving, resilient, high-performing, cost-effective, resource-efficient and environmentally friendly.

Public infrastructure consists of a range of facilities including streets and transportation systems, sewer, storm drainage, flood control and solid waste disposal facilities; water, gas and electric utilities, recreation and landscape facilities; and other local government facilities. Rocklin public facilities play a critical role in providing social services to residents, which enhance neighborhood stability, supplement housing and economic opportunities for community members and otherwise affect day-to-day life in the City.

The City of Rocklin seeks to integrate both the traditional and emerging best practices in urban planning, public policy and participatory community efforts. The extensive building and construction activity over the years have had a significant impact on the environment and the use of resources (materials, energy, water and land). Understanding the relationship between the physical infrastructure and the environment will help Rocklin plan effectively for future land uses, transportation, housing and civic facilities that shape the quality of life for residents.

1.1 Ensure High Quality Design in SF Residential

Description of Objective

To collaborate with decision makers, stakeholders and the public resulting in clear guidance regarding design expectations to be incorporated in Small Lot Single Family Residential Projects and considered in other Single Family Residential proposals.



Single-family home

SUPPORTING ACTIONS FOR OBJECTIVE 1.1

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
1.1a Enhance the City's existing Design Criteria and Guidelines applicable to Small Lot Single Family Residential projects and for consideration in other single family residential proposals.	Adoption of updated Criteria and Guidelines Staff and developer use and reliance on updated documents for purposes of streamlining project processing	LU-13 Review proposals for new residential development for compatibility with the character and scale of nearby neighborhoods, while providing a variety of densities and housing types as reflected by the zoning and land use designation of the infill property.	Economic & Community Development	Q3

1.2 Develop Oak Woodland Preservation Strategy

Description of Objective

Identify potential property for purpose of oak woodland preservation and develop a strategy to create public spaces within preserved properties for the public to enjoy.



Oak Tree

SUPPORTING ACTIONS FOR OBJECTIVE 1.2

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
1.2a Create inventory of possible oak woodland preservation sites and determine the financial feasibility of obtaining them.	Inventory of possible oak woodland preservation sites. Completion of site purchases.	LU-51 Enhance and preserve the special natural features of the Central Rocklin, Downtown Rocklin Plan and Civic Center area to the extent feasible, including oak trees, quarries and rock outcrops. OCR-57 Encourage urban design and form that conserves land and other resources.	Public Services with support from ECD	Q1
1.2b Design public access and educational information that encourages use of oak woodland preservation sites by the public.	Complete designs for signage and plans for typical amenities to be included within oak woodland preservation sites.	GOAL FOR THE PRESERVATION OF OPEN SPACE LAND FOR NATURAL RESOURCES: To designate, protect, and conserve open space land in a manner that protects natural resources and balances needs for the economic, physical and social development of the City.	Public Services with support from ECD	Q2

1.3 Implement ADA Transition Plan

Description of Objective

Incorporate repairs outlined in the ADA assessment and continue to incorporate ADA guidelines on new projects for the facilities, streets, and parks as outlined in the transition plan.



SUPPORTING ACTIONS FOR OBJECTIVE 1.3

Generic ADA Transition Plan Logo

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
1.3a Create a prioritization list of identified barriers from the ADA assessment.	Identifying barrier removal in conjunction with upcoming projects and identifying potential funding sources for repairs.	C-56 Improve bicyclist and pedestrian safety through such methods as signage, lighting, traffic controls, and crosswalks.	Public Services	Q2
1.3b Work with developers to ensure ADA compliance is a part of their projects.	Have all new construction meet current minimum ADA requirements.	C-56 Improve bicyclist and pedestrian safety through such methods as signage, lighting, traffic controls, and crosswalks. PF-14 Require that projects be designed with adequate access for emergency services and general circulation. Such design should typically include the provision of multiple points of access.	Public Services	Q1

SUPPORTING ACTIONS FOR OBJECTIVE 1.3 (continued)

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
1.3c Seek alternative funding sources for identified ADA compliance projects. e.g. Safe Routes to Schools grant	Receive project approval for the proposed Safe Routes to Schools projects.	C-56 Improve bicyclist and pedestrian safety through such methods as signage, lighting, traffic controls, and crosswalks. PF-14 Require that projects be designed with adequate access for emergency services and general circulation. Such design should typically include the provision of multiple points of access.	Public Services	Q3

Chapter 1: MAINTAIN AND ENHANCE THE PHYSICAL ENVIRONMENT

1.4 Develop & Implement City Infrastructure Plan

Description of Objective

Create and implement a city-wide infrastructure maintenance plan



Sidewalk Repair on Rocklin Rd.

SUPPORTING ACTIONS FOR OBJECTIVE 1.4

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
1.4a Create and implement the five-year pavement management plan. Prioritize pavement areas while taking into account available fund dollars vs. roadway impacts and identify new road resurfacing materials.	Having the next 5 years of resurfacing projects identified including what preventive product to use. Projects will be prioritized on Pavement Condition Index (PCI) and will identify budget shortfalls to maintain all roadways.	C-27 Design and phase construction improvements to minimize disruption to local residents and traffic, to the extent feasible. C-31 Design road improvements and new road alignments to avoid or minimize disturbance to identified cultural resources, where feasible. PF-38 Coordinate roadway maintenance and construction projects with utility companies and private developers to minimize pavement cuts in new or resurfaced streets.	Public Services	Q3

SUPPORTING ACTIONS FOR OBJECTIVE 1.4 (continued)

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
1.4b Evaluate PCI of all roadways to determine which roadways can be treated with a preventative treatment vs. having to perform a roadway reconstruction.	Inventory and monitor the PCI for all roadways. Establishment of a priority scale for roads to receive preventative maintenance vs. roads that are needing a full reconstruction.	C-27 Design and phase construction improvements to minimize disruption to local residents and traffic, to the extent feasible. PF-38 Coordinate roadway maintenance and construction projects with utility companies and private developers to minimize pavement cuts in new or resurfaced streets.	Public Services	Q2

Chapter 1: MAINTAIN AND ENHANCE THE PHYSICAL ENVIRONMENT

1.5 Review all City Owned Parks & Landscaping for Beautification and Sustainability Opportunities

Description of Objective

To improve, enhance and restore the City's street medians, roadways, and parkland, while creating an environmentally friendly and welcoming atmosphere for our residents and visitors.



Updated Landscaping along Sunset Blvd.

SUPPORTING ACTIONS FOR OBJECTIVE 1.5

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
1.5a Replace turf with drought tolerant plants and drip irrigation in specific park and street median areas.	Decrease water usage by the percentage mandated by Placer County Water Agency (PCWA).	OCR-60 Work with Placer County Water Agency to ensure that available methods and techniques to conserve potable water supplies are applied in Rocklin.	Public Services	Q6
1.5b Convert irrigation management system from Maxicom to IQ as current irrigation clocks reach end of life.	Replacement of irrigation clocks approved in the operation budget for the fiscal year 2015/2016 with IQ clocks that are 20% less expensive than Maxicom clocks.	OCR-26 Maintain a Park Repair and Development Fund that receives revenues from a variety of sources.	Public Services	Q4

SUPPORTING ACTIONS FOR OBJECTIVE 1.5 (continued)

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
1.5c	Re-stain existing sun faded median brick patterns on Sunset Blvd. from Pacific St. to Hwy 65	Uniform appearance of all City medians from old town area to the newer developed areas.	LU-31 Promote and renew as needed, the Pacific Street, Rocklin Road, Sunset Blvd., Granite Drive, Lone Tree, Blue Oaks, and the Highway 65 corridor business districts in order to provide diversified business opportunities and greater pedestrian orientation. C-24 Require landscaping and tree planting along major new streets, properties abutting highways/freeways and along existing streets as appropriate.	Public Services Q7
1.5d	Replace chain link fencing with wrought iron fence at the Sunset Train Overpass and remaining 50% at Rocklin Road/I-80	Replacement of the dated chain link fence with tubular steel fence to match the safety fencing installed on Front Street adjacent to the railroad tracks.	C-33 Seek improvement to existing railroad crossings and construction of new grade separated crossings or undercrossings where appropriate and feasible.	Public Services Q8
1.5e	Update street landscape specifications	Creation of new city standards and specifications that are consistent with current practices and regulations for water conservation.	C-24 Require landscaping and tree planting along major new streets, properties abutting highways/freeways and along existing streets as appropriate.	Public Services Q2

SUPPORTING ACTIONS FOR OBJECTIVE 1.5 (continued)

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
1.5f Finalize the B Street Pedestrian Corridor Design	Support of final design by B Street Residents Creation of Project Construction Plans and Specifications including an Engineer's Estimate	OCR-44 Support continued development of an urban forest within the City by incorporating appropriate tree species and implementing proper planting and maintenance practices within public rights-of-way and public and private development projects.	Public Services	Q8
1.5g Replace existing outdated play structure at Twin Oaks Community Park. The current structure has exceeded its useful life and no longer meets the Consumer Product Safety Commission (CPSC) safety guidelines.	Installation of a new play structure that meets all current regulations including ADA (Americans with Disabilities Act).	OCR-33 Provide active recreation facilities and related infrastructure within community parks, such as lighted athletic fields, soccer fields, softball diamonds, and parking areas. OCR-12 Provide for park and other outdoor recreational needs, both active and passive, through methods including but not limited to: collection of park user fees, dedication of parkland, or a combination of both; rehabilitation of existing park and recreation facilities; requiring the installation of park improvements; and requiring that financial mechanisms be created for long-term park and/or open space operation and maintenance.	Public Services	Q8

SUPPORTING ACTIONS FOR OBJECTIVE 1.5 (continued)

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
<p>1.5h Neighborhood Park renovations to include: updating aging irrigation systems, inspecting/repairing concrete trip hazards, updating security lighting, etc.</p>	<p>Mitigation of identified park liabilities and risk.</p>	<p>OCR-12 Provide for park and other outdoor recreational needs, both active and passive, through methods including but not limited to: collection of park user fees, dedication of parkland, or a combination of both; rehabilitation of existing park and recreation facilities; requiring the installation of park improvements; and requiring that financial mechanisms be created for long-term park and/or open space operation and maintenance.</p> <p>OCR-34 Provide recreation facilities for neighborhood residential areas in neighborhood parks that include informal turf areas, playgrounds, and passive recreation activities.</p>	<p>Public Services</p>	<p>Q12</p>

SUPPORTING ACTIONS FOR OBJECTIVE 1.5 (continued)

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
1.5i Create and implement a tree removal policy defining hazardous vs. nuisance trees that are City owned.	Identification and removal of hazardous or nuisance trees that are maintained by the city.	OCR-44 Support continued development of an urban forest within the City by incorporating appropriate tree species and implementing proper planting and maintenance practices within public rights-of-way and public and private development projects.	Public Services	Q1
1.5j Implementation of Parks and Trails Master Plan recommendations	Review and establishment of priorities based on highest community need and available budget. Identification of potential funding sources such as grants to fund upgrades.	OCR-33 Provide active recreation facilities and related infrastructure within community parks, such as lighted athletic fields, soccer fields, softball diamonds, and parking areas. OCR-35 Seek funding sources for a variety of recreational programs and facilities, including program fees, lease agreements and concessions, State and Federal funds, and the City Americans with Disabilities Act Superfund.	Public Services	Q4

Chapter 1: MAINTAIN AND ENHANCE THE PHYSICAL ENVIRONMENT

1.6 Public Art Program Implementation

Description of Objective

Implement the goals and objectives of the Public Arts Master Plan through coordination with City Departments, Public-Private Partnerships, and creation of new policy.



Public Art Master Plan Cover

SUPPORTING ACTIONS FOR OBJECTIVE 1.6

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
1.6a Implement the goals and objectives from the Public Art Master Plan	<p>Creation of a policy that requires all C.I.P. construction projects to include 1% of construction costs as an art component.</p> <p>Creation of a voluntary Public Art program for developers to participate in.</p> <p>Increased art elements and additional art offerings as part of the Special Events.</p> <p>Partnering with Rocklin Fine Arts as a Non-Profit Organization to enhance the arts within</p>	<p>OCR-30 Provide recreation programs that meet resident needs.</p> <p>OCR-32 Support and cooperate with Rocklin-based volunteer groups and organizations that provide recreation activities to all citizens, particularly young people and senior citizens.</p> <p>PF-10 Encourage public/private partnerships such as joint use of offices, recreational facilities, open space, and the delivery of public services by private sector suppliers.</p>	Public Services	Q4

Chapter 1: MAINTAIN AND ENHANCE THE PHYSICAL ENVIRONMENT

1.7 Keep Open Space Areas Free of Trash and Debris

Description of Objective

Provide education on the importance of open space areas and encourage citizen participation in keeping open space areas free of trash and debris.



City of Rocklin Open Space Map

SUPPORTING ACTIONS FOR OBJECTIVE 1.7

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
1.7a Engage the community in the abatement and/or recycling of trash and debris from the open space	Hold quarterly community service days to perform litter and debris abatement in the open space areas within Rocklin.	OCR-29 Encourage participation by community volunteers in park development, repair and maintenance.	Public Services	Q4
1.7b Educate the community on the importance of open space areas and on the benefits of reducing, reusing, and recycling solid waste and other materials such as oil, paint, and antifreeze.	Attend at least 3 public events with our Environmental Services Outreach booth to educate the community on the benefits of reducing, reusing, and recycling solid waste and other materials such as oil, paint, and antifreeze.	OCR-52 Consult with other agencies to develop public education programs that will encourage residents to minimize pollutant and sediments reaching receiving waters. PF-30 Support public education programs in order to reduce. Recycle, and reuse solid waste and other materials such as oil, paint, and antifreeze in order to reduce landfill disposal.	Public Services	Q4

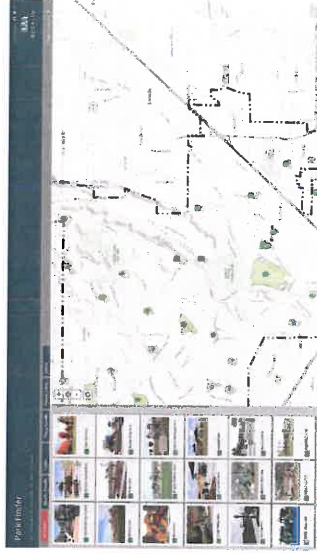
SUPPORTING ACTIONS FOR OBJECTIVE 1.7 (continued)

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept. Date
1.7c Continue to expand education and outreach programs at local schools to encourage minimization of pollutant and sediments reaching the creeks and streams	Partner with Rocklin Unified School District and charter schools in Rocklin to educate the youth of Rocklin on how to minimize pollutants and sediments from reaching the water ways.	<p>OCR-29 Encourage participation by community volunteers in park development, repair and maintenance.</p> <p>OCR-52 Consult with other agencies to develop public education programs that will encourage residents to minimize pollutant and sediments reaching receiving waters.</p> <p>OCR-53 Encourage measures promoting proper disposal of pollutants to the sanitary sewer or hazardous waste facilities rather than to the storm drainage system.</p>	Public Services Q5

1.8 Public Services Technology Enhancements

Description of Objective

Implement improved technology for providing dependable customer service to the community and staff.



GIS Park Finder Landing Page

SUPPORTING ACTIONS FOR OBJECTIVE 1.8

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
1.8a Develop and deploy a smartphone app for citizens to report maintenance issues, i.e., broken landscape/park sprinklers, light pole/traffic light issues, etc.	Faster response time to the needs of the community and the ability to generate multiple report types on the requests received.	OCR-29 Encourage participation by community volunteers in park development, repair and maintenance. PF-9 Provide for the ongoing operation and maintenance of City services through the use of existing or new Community Facilities Districts, Lighting and Landscaping Districts, Park Development and Maintenance Districts, special taxes and other similar financing mechanisms.	Public Services	Q2

SUPPORTING ACTIONS FOR OBJECTIVE 1.8 (continued)

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
<p>1.8b</p> <p>Integrate fuel transaction data seamlessly into the Fleet software system to automate preventive maintenance work order generation and identify any diagnostic codes stored in the vehicle computer.</p>	<p>Improved fleet management based upon current and accurate meter readings and auto-notification of any diagnostic trouble codes. The data can be used for tracking:</p> <ul style="list-style-type: none"> • Preventive Maintenance • Future Capital Replacement Estimation • Fuel Consumption • Vehicle Performance 	<p>PF-7 Maintain and update a plan for public facilities that includes projected staff needs and building space requirements.</p>	<p>Public Services</p>	<p>Q2</p>
<p>1.8c</p> <p>Introduce "All Electric" vehicles into the City.</p>	<p>Increase energy security, improve fuel economy, lower fuel costs, and reduce emissions.</p>	<p>OCR-59 Continue to consult with the Placer County Air Pollution Control District in the development of stationary and mobile source control measures affecting the City of Rocklin.</p>	<p>Public Services</p>	<p>Q1</p>
<p>1.8d</p> <p>Provide a public facing GIS mapping service.</p>	<p>Successfully deploy various maps for public access that may include:</p> <ul style="list-style-type: none"> • Park Amenities • Historical Sites or other Points of interest 	<p>PF-7 Maintain and update a plan for public facilities that includes projected staff needs and building space requirements.</p>	<p>Public Services</p>	<p>Q4</p>

SUPPORTING ACTIONS FOR OBJECTIVE 1.8 (continued)

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
1.8e Utilize various photo/video to inventory city assets during regular inspection.	Implement use of drone video inspection as supported by the Police and Fire departments.	PF-7 Maintain and update a plan for public facilities that includes projected staff needs and building space requirements.	Public Services	Q1
1.8f Review and analyze the Wi-Fi usage from Public Wi-Fi systems in the community parks	Creation of usage report identifying the number of times the system was used by the public. This data can be used for possible program expansion and for marketing advertisement space to Rocklin businesses.	PF-10 Encourage public/private partnerships, such as joint use of offices, recreational facilities, open space, and the delivery of public services by private sector suppliers. PF-36 Encourage the development of wireless communication systems and facilities and direct cellular antennas to commercial, industrial, and publically owned sites.	Public Services	Q3

Chapter 1: MAINTAIN AND ENHANCE THE PHYSICAL ENVIRONMENT

1.9 City-Wide Open Space Management



City Open Space Areas

Description of Objective

Create, adopt, and implement a city-wide open space management plan.

SUPPORTING ACTIONS FOR OBJECTIVE 1.9

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
1.9a Create a draft city-wide open space management plan	Approval of the plan by U.S. Army Corps of Engineers allowing for one document to provide guidance on the maintenance and operations of all open space within the City of Rocklin	S-18 Incorporate fuel modification/fire hazard planning (e.g. weed abatement, open space management plans, firebreaks, planting restrictions) on lands (both public and private) that contain terrain and vegetative features such as grass, woodlands, and severe slopes.	Public Services	Q1
1.9b Adopt approved draft city-wide open space management plan	Adoption of plan by City Council allowing for one document to provide guidance on the maintenance and operations of all open space within the City of Rocklin	S-18 Incorporate fuel modification/fire hazard planning (e.g. weed abatement, open space management plans, firebreaks, planting restrictions) on lands (both public and private) that contain terrain and vegetative features such as grass, woodlands, and severe slopes.	Public Services	Q2

SUPPORTING ACTIONS FOR OBJECTIVE 1.9 (continued)

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
<p>1.9c</p> <p>Implement adopted city-wide open space management plan by following the maintenance and operations procedures.</p>	<ul style="list-style-type: none"> Produce a new Request for Proposal to retain the services of an environmental consulting firm to adhere to all of the new procedures and document the monitoring and reporting of the open space areas. Identify and fund new fencing projects. Remove illegal access points to the open space. Adopt new open space areas into the plan. 	<p>S-18 Incorporate fuel modification/fire hazard planning (e.g. weed abatement, open space management plans, firebreaks, planting restrictions) on lands (both public and private) that contain terrain and vegetative features such as grass, woodlands, and severe slopes.</p>	Public Services	Q2
<p>1.9d</p> <p>Update the status of the weed abatement and grazing programs on the website</p>	<p>Provide regular updates on the program to include information about grazing and other weed abatement work that is occurring within the City. Maintain accurate contact information and schedules to provide transparency to the residents.</p>	<p>S-18 Incorporate fuel modification/fire hazard planning (e.g. weed abatement, open space management plans, firebreaks, planting restrictions) on lands (both public and private) that contain terrain and vegetative features such as grass, woodlands, and severe slopes.</p>	Public Services	Q4

SUPPORTING ACTIONS FOR OBJECTIVE 1.9 (continued)

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
1.9e Create and implement a fuel loads reduction plan	Adoption of the fuel loads reduction plan by City Council and the implementation of this plan throughout the City on both private and public areas. Utilization of partnerships with CalFire and other agencies that are interested in fuel load reduction.	S-18 Incorporate fuel modification/fire hazard planning (e.g. weed abatement, open space management plans, firebreaks, planting restrictions) on lands (both public and private) that contain terrain and vegetative features such as grass, woodlands, and severe slopes.	Public Services	Q3

CHAPTER 1: MAINTAIN AND ENHANCE THE PHYSICAL ENVIRONMENT

1.10 Storm Water Management Plan

Description of Objective

Update the storm water management plan by expanding existing programs and implementing additional inspections of streams, outfalls, and inlets.



Drainage Channel at Kathy Lund Park

SUPPORTING ACTIONS FOR OBJECTIVE 1.10

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
1.10a Expansion of the Adopt-a-Creek program	Benchmark against other agencies to maintain an effective program and to "adopt" additional creeks as part of the program.	OCR-29 Encourage participation by community volunteers in park development, repair and maintenance. OCR-52 Consult with other agencies to develop public education programs that will encourage residents to minimize pollutants and sediments reaching receiving waters	Public Services	Q4

SUPPORTING ACTIONS FOR OBJECTIVE 1.10 (continued)

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
1.10e Establishment of funding sources for the Storm Water System Master Plan Implementation	Working with finance to determine different funding sources such as: <ul style="list-style-type: none"> • Additional CFD's • Establishment of fees or tax opportunities 	OCR-54 Establish and coordinate operations and maintenance procedures for all City departments to assure that water quality objectives are not threatened by City operations and to serve as an example for the community.	Public Services	Q5

CHAPTER 1: MAINTAIN AND ENHANCE THE PHYSICAL ENVIRONMENT

1.11 Traffic Enhancements and Upgrades

Description of Objective

Maintain and enhance street aesthetics while sustaining a steady flow of traffic in a safe and secure manner.



Residential Traffic Calming

SUPPORTING ACTIONS FOR OBJECTIVE 1.11

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
1.11a Installation of new decorative signs, poles, and light fixtures city wide.	Replacement of damaged and/or aging signs throughout the city. Installation of decorative fixtures in designated areas such as the Quarry District.	C-20 Maintain street design standards for arterials, collectors and local streets. C-56 Improve bicyclist and pedestrian safety through such methods as signage, lighting, traffic controls, and crosswalks.	Public Services	Q7
1.11b Perform adjustments to traffic signal timing to maintain an acceptable level of service as traffic patterns change.	Having all of intersections within the city limits function at an acceptable level of service.	C-7 Monitor traffic on City streets to determine improvements needed to maintain an acceptable Level of Service. C-19 Maintain existing streets in a safe condition.	Public Services	Q4
CONTINUED ON NEXT PAGE...				

SUPPORTING ACTIONS FOR OBJECTIVE 1.11 (continued)

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept. Date
1.11c	Retrofit incandescent and outdated street lighting to LED lighting.	<p>C-22 Interconnect traffic signals and/or consider the use of roundabouts where financially feasible and warranted to provide flexibility in controlling traffic movements at intersections.</p> <p>C-56 Improve bicyclist and pedestrian safety through such methods as signage, lighting, traffic controls, and crosswalks.</p>	Public Services Q8
1.11d	<p>Installation of additional LED street lighting to provide additional lighting on city roadways while reducing energy consumption and lowering electricity costs.</p> <p>Installation of new retro-reflective signs that provide citizens and emergency vehicles direction during all hours.</p>	<p>C-56 Improve bicyclist and pedestrian safety through such methods as signage, lighting, traffic controls, and crosswalks.</p> <p>PF-9 Provide for the ongoing operation and maintenance of City services through the use of existing or new Community Facilities Districts, Lighting and Landscaping Districts, Park Development and Maintenance Districts, special taxes and other similar financing mechanisms.</p> <p>C-23 Require street designs where appropriate to connect neighborhoods. These connections allow for vehicular and pedestrian use and for the efficient movement of service and emergency vehicles.</p> <p>C-56 Improve bicyclist and pedestrian safety through such methods as signage, lighting, traffic controls, and crosswalks.</p>	Public Services Q3

SUPPORTING ACTIONS FOR OBJECTIVE 1.11 (continued)

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
1.11e Install and maintain redundant power sources at all signalized intersections	Replacement of the batteries and/or battery backup system to power all intersections in case of power failure.	C-56 Improve bicyclist and pedestrian safety through such methods as signage, lighting, traffic controls, and crosswalks. PF-9 Provide for the ongoing operation and maintenance of City services through the use of existing or new Community Facilities Districts, Lighting and Landscaping Districts, Park Development and Maintenance Districts, special taxes and other similar financing mechanisms.	Public Services	Q8
1.11f Creation of a Roundabouts 1st Policy Document	Adoption and implementation of the Roundabout 1st Policy.	C-7 Monitor traffic on City streets to determine improvements needed to maintain an acceptable Level of Service. C-15 Reduce the potential for the use of local residential streets as shortcuts for through traffic on streets that are not improved to full City standards. C-22 Interconnect traffic signals and/or consider the use of roundabouts where financially feasible and warranted to provide flexibility in controlling traffic movements at intersections. C-56 Improve bicyclist and pedestrian safety through such methods as signage, lighting, traffic controls, and crosswalks.	Public Services	Q2

SUPPORTING ACTIONS FOR OBJECTIVE 1.11 (continued)

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
<p>1.11g Evaluate Traffic Calming and Speed Reduction best practices and establish policies and procedures.</p>	<p>Creation of a traffic calming and speed reduction policy and implementation plan focusing on all residential roadways especially Whitney Blvd., Argonaut Ave., and Midas Avenue.</p> <p>Resident participation in traffic calming programs and strategies.</p> <p>A measurable decrease in vehicle speeds and cut-through traffic on roadways which traffic calming strategies are approved and implemented.</p>	<p>C-7 Monitor traffic on City streets to determine improvements needed to maintain an acceptable Level of Service.</p> <p>C-15 Reduce the potential for the use of local residential streets as shortcuts for through traffic on streets that are not improved to full City standards.</p> <p>C-56 Improve bicyclist and pedestrian safety through such methods as signage, lighting, traffic controls, and crosswalks.</p>	Public Services	Q3

Chapter 1: MAINTAIN AND ENHANCE THE PHYSICAL ENVIRONMENT

1.12 Quarry Park Development

Description of Objective

Create a Special Events destination to help revitalize the downtown area.



Quarry Park Conceptual Drawing

SUPPORTING ACTIONS FOR OBJECTIVE 1.12

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
1.12a Construct Phase I of Quarry Park to include new restrooms, an amphitheater, walking trail.	Completion of the Phase I construction and hosting special events in the new amphitheater.	LU-10 Encourage preservation and adaptive reuse of significant historic structures and sites. LU-51 Enhance and preserve the special natural features of the Central Rocklin, Downtown Rocklin Plan, and Civic Center area to the extent feasible, including oak trees, quarries, and rock outcrops. OCR-14 Provide developed as well as undeveloped parkland, recognizing that certain unique open space attributes may be best preserved by retaining them in a natural condition. OCR-42 Encourage projects to be designed in a manner that protects heritage oak trees and other botanically unique vegetation designated to be retained.	Public Services	Q2

SUPPORTING ACTIONS FOR OBJECTIVE 1.12 (continued)

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
1.12b Finalize Kesti Property Acquisition adding approximately 7 acres to the existing land designated for Quarry Park while preserving one of Rocklin's Oak Groves	Acquiring the Kesti Property and incorporating the newly acquired land into the Quarry Park concept while preserving one of Rocklin's Oak Groves.	OCR-62 Encourage preservation and incorporation of existing rock quarries, major rock out croppings, and geologically unique areas in future development. OCR-42 Encourage projects to be designed in a manner that protects heritage oak trees and other botanically unique vegetation designated to be retained.	Public Services	Q6

CHAPTER 1: MAINTAIN AND ENHANCE THE PHYSICAL ENVIRONMENT

1.13 Special Events Enhancements

Description of Objective

Enhance city-wide Special Events through incorporation of arts and cultural experiences for all residents.



Rocklin Ramble Starting Line

SUPPORTING ACTIONS FOR OBJECTIVE 1.13

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
1.13a Explore additional locations for new and existing special events within the City.	Creation of new or modification of existing events to have them take place in various locations throughout the city, e.g. Food Truck Mania rotating between the community parks Encourage visitors to our community to include overnight stays to promote the local economy	OCR-30 Provide recreation programs that meet resident needs.	Office of the City Manager	Q4

SUPPORTING ACTIONS FOR OBJECTIVE 1.13 (continued)

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
1.13b Increase private business sponsorship of city-wide Special Events	Retention of Special Event Sponsors from last year and addition of new Special Event Sponsors.	OCR-35 Seek funding sources for a variety of recreational programs and facilities, including program fees, lease agreements and concessions, State and Federal funds, and the City Americans with Disabilities Act Superfund. PF-10 Encourage public/private partnerships such as joint use of offices, recreational facilities, open space, and the delivery of public services by private sector suppliers.	Office of the City Manager	Q4

1.14 Update the City's Park Impact Fees

Description of Objective

Align the City's future park development needs and park impact fees through an update and consolidation of the City's park impact fees.



Johnson-Springview Park

SUPPORTING ACTIONS FOR OBJECTIVE 1.14

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
1.14a Conduct a study to update the City's park impact fees based on future park needs and revised land use assumptions. Present revised park impact fee to City Council.	Development of a consolidated park impact fee that aligns future development impacts with the City's park development needs.	OCR 12— "Provide for park and other outdoor recreational needs, both active and passive, through methods including... collection of park user fees...rehabilitation of existing park and recreation facilities; requiring the installation of park improvements...."	Administrative Services	Q4

Strategic Areas of Emphasis



2. Promote a Safe and Secure Community

The Strategic Area of Emphasis to maintain a safe and secure community is fundamental to the health, quality of life and economic vitality of the City of Rocklin. There are three departments with primary responsibility for maintaining safety and security of the Rocklin community: Police Department, Fire Department and Office of Code Compliance.

Chapter 2: PROMOTE A SAFE AND SECURE COMMUNITY

2.1 Increase Safety of Community by Exploring New or Expanded Services

Description of Objective

Maintain or increase as needed, fire service levels through strategic allocations of operations, staffing, equipment and mutual aid.



Vehicle Extrication Demonstration

SUPPORTING ACTIONS FOR OBJECTIVE 2.1

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
2.1a Develop a business inspection plan as a means to provide enhanced benefits and safety protection as a part of our business license requirements.	<ul style="list-style-type: none"> • Identification of occupancies to be inspected • Provide training to personnel • Implementation of program 	PF-21 Provide progressive fire protection resources as necessary to meet community needs.	Fire Department	Q6

SUPPORTING ACTIONS FOR OBJECTIVE 2.1 (continued)

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
2.1b	<p>Conduct a Standards of Coverage analysis to evaluate fire department service levels, and offer strategic recommendations to ensure a safe and effective emergency response</p> <ul style="list-style-type: none"> • Research, Study & Evaluate communities demographics, risk, resource deployment, concentration of personnel and response reliability. • Develop a Standards of Coverage report • Develop Short and Long Term Strategic Plan 	<p>PF-21 Provide progressive fire protection resources as necessary to meet community needs.</p>		
2.1c	<p>Explore the possibility of additional staffing and equipment purchases through grant funding.</p> <ul style="list-style-type: none"> • Identification of possible grant sources. • Research and complete available grants applications. 	<p>PF-13 Analyze the cost of fire protection, police services and emergency medical response for annexations and major project developments and require a funding mechanism to offset any shortfall.</p>	Fire Department	Q6
2.1d	<p>Collaborate with other public safety agencies to increase purchasing power and decrease cost.</p> <ul style="list-style-type: none"> • Identify potential agencies • Determine equipment purchase needs 	<p>PF-21 Provide progressive fire protection resources as necessary to meet community needs.</p>	Fire Department	Q6

2.2 Explore Options to Eradicate Blighted Properties

Description of Objective

Conduct a detailed evaluation of blighted properties and determine what options are available to redevelop or otherwise improve the appearance and use of the properties.



Blighted Property

SUPPORTING ACTIONS FOR OBJECTIVE 2.2

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
2.2a Complete an inventory of current blighted sites to be addressed; assess health and safety issues; options and costs associated with relocation of uses as applicable; and prepare RFP's soliciting development and/or redevelopment proposals.	Elimination of blight over time and reuse/redevelopment of identified sites Implementation of a Good Landlord Program	HE Goal 1 Maintain and improve the quality of existing housing and residential neighborhoods in Rocklin. Policy 1.1 Promote increased awareness of the importance of property maintenance to long-term housing quality and engage the community to preserve neighborhoods. CONTINUED ON NEXT PAGE...	Economic & Community Development and Code Compliance	Q1-4

SUPPORTING ACTIONS FOR OBJECTIVE 2.2 (continued)

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
		<p>Policy 1.2 Seek, through code enforcement, the private rehabilitation of substandard dwelling units and provide financial assistance, when available, to owners of dwelling units occupied by lower-income households. In applying this policy, the City shall seek to avoid the displacement of lower-income households.</p>		
		<p>Policy 1.3 Provide assistance to inspect and identify code violations in residential structures.</p>		
		<p>Policy 1.4 Require the abatement or demolition of substandard housing that is not economically feasible to repair.</p>		
		<p>LU-8 Continue programs for the prevention of blight, utilizing public and private resources such as code enforcement, neighborhood rehabilitation programs, and Redevelopment Agency actions.</p>		

Strategic Areas of Emphasis



3. Promote Economic Vitality

The City of Rocklin Economic Development Strategy emphasizes the continued development of a diverse economic base pursuing business sectors with the best potential to grow and prosper. Rocklin's diverse economic base will be a stabilizing force through periods of economic downturn and serve as a fiscal foundation once our community hits build out. Local economic development policies constitute the primary activity that local governments can undertake to enhance economic growth in the community. A City of Rocklin's size and attributes must be selective in how it competes for economic growth; limited economic resources must be deployed in a manner that builds on the city's underlying strengths. Rocklin must support and sustain a business environment that contributes to economic prosperity and improves the economic well-being and quality of life for our citizens.

3.1 Multijurisdictional Shared Services

Description of Objective

Work with regional partners to enhance efficiencies and effectiveness (or capabilities) while reducing cost and/or enhancing revenue streams.



Mutual Aid for Commercial Structure Fire

SUPPORTING ACTIONS FOR OBJECTIVE 3.1

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
3.1a Initiate discussions with area partners for Fire Protection Services.	<ul style="list-style-type: none"> Develop a Informational Memorandum regarding the potential for regional cooperative fire protection services. Evaluate Short Term initiatives for shared services such as; Administration, Prevention, & Training. 	S-19 Maintain inter-jurisdictional cooperation and coordination, including automatic aid agreements with fire protection/suppression agencies in Placer County.	Fire Department	Q6
PF- Provide progressive fire protection resources as necessary to meet community needs.				
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SUPPORTING ACTIONS FOR OBJECTIVE 3.1 (continued)

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept. Date
3.1b	<p>Short Term Strategy for developing a revenue stream for ALS services.</p> <ul style="list-style-type: none"> • Engage focus groups with representatives from all three organizations, including labor and management, to discuss opportunities. • Pursue implementation of a Long Term Strategy including involvement of other city department • Utilize political influences (Local Government Officials & Western Placer County Fire Chiefs Assoc.) to determine the need for reimbursement of ALS services provided by fire agencies. • Conduct cost analysis of ALS services • Discuss appropriate reimbursement of ALS services with LESMA (SSVEMS), which will be incorporated within the new Placer County EMS Transport Contract. 	<p>PF-13 Analyze the cost of fire protection, police services and emergency medical response for annexations and major project developments and require a funding mechanism to offset any shortfall.</p>	<p>Fire Department Q6</p>

SUPPORTING ACTIONS FOR OBJECTIVE 3.1 (continued)

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
<p>3.1c</p> <p>Long Term Strategy of establishing a EMS Transport Model by Fire Departments.</p>	<ul style="list-style-type: none"> Evaluate multi-jurisdictional EMS Transport Models Pursue a multi-jurisdictional EMS Transport Model (JPA , Public/Private) 	<p>S-19 Maintain inter-jurisdictional cooperation and coordination, including automatic aid agreements with fire protection/suppression agencies in Placer County.</p>	<p>Fire Department</p>	<p>Q6</p>
<p>3.1d</p> <p>Develop a partnership with Sierra College to explore the possibility of a Regional Training Facility.</p>	<ul style="list-style-type: none"> Develop a Political Review Committee with key stakeholders. Develop Financial Strategies to secure alternative methods of funding Create working groups for the design/development of the facility. 	<p>S-19 Maintain inter-jurisdictional cooperation and coordination, including automatic aid agreements with fire protection/suppression agencies in Placer County.</p>	<p>Fire Department</p>	<p>Q6</p>

Chapter 3: PROMOTE ECONOMIC VITALITY

3.2 Arts Incubator

Description of Objective

To create a self-sustaining arts community dedicated to providing new and emerging artists with rental spaces to create art, to have access to shared resources and to be exposed to ongoing support and training opportunities.



Art Show at Finn Hall

SUPPORTING ACTIONS FOR OBJECTIVE 3.2

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
3.2a Establish partnerships with community groups, agencies, and non-profits and generate support for the arts	<ul style="list-style-type: none"> Development of viable businesses and the promotion of economic development in the historic Quarry District. Assisting individuals and groups who wish to launch new arts ventures in the City and expanding the scope of those organizations already in place. 	PF-10 Encourage public/private partnerships such as joint use of offices, recreational facilities, open space, and the delivery of public services by private sector suppliers.	Office of the City Manager	Q1-4

SUPPORTING ACTIONS FOR OBJECTIVE 3.2 (continued)

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
3.2b Identify City assets to support the arts and potential site for an Arts Incubator	Utilization of facilities and services in the Quarry District for artists to exhibit or perform within the community and to engage through outreach activities. Facilities include Finn Hall, Rocklin train Station and Quarry Park.	OCR-38 Provide additional active recreational opportunities such as community centers, a performing arts center, swimming pools and gymnasiums.	Office of the City Manager	Q1-4
3.2c Adopt a flexible approach to support artists	Creation of a customized menu of facilities, services and programs that respond to each artist individually.			

3.3 Streamline Entitlement & Permit Processes

Description of Objective

Streamline entitlement and building permit processes creating a clear, easily navigable process that results in timely delivery of services and information needed by customers, Planning Commission, City Council and staff.



Development Plans

SUPPORTING ACTIONS FOR OBJECTIVE 3.3

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
3.3a Ensure adequate and flexible staffing to match areas of current and future needs.	Improved entitlement and permit issuance timeframes. Increased customer satisfaction.	GENERAL LAND USE GOAL: To promote orderly and well-planned development that enhances the City of Rocklin.	Economic & Community Development	Q1
3.3b Invest in technology needed to support a streamlined entitlement process.	Full utilization of TrackIt. Implementation of GIS in Planning & Economic Development	Same as above	Economic & Community Development	Q1-4

SUPPORTING ACTIONS FOR OBJECTIVE 3.3 (continued)

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date	
3.3c	Analyze all aspects of entitlement and building permit process including forms and applications, internal processing, etc. and reduce or eliminate unnecessary or repetitive steps	Reduce backlog and wait list for public hearing and plan checks.	GENERAL LAND USE GOAL: To promote orderly and well-planned development that enhances the City of Rocklin.	Economic & Community Development	Q1-4
3.3d	Utilize the website to provide clear information and forms or tools to assist the development and business community in their interactions with the City.	Easier access and reference for members of the public. Less time and effort spent on paperwork.	Same as above	Economic & Community Development	Q1-4
3.3e	Adopt expedited permit review alternatives and coordinate with regional efforts.	Shorter review and process periods.	Same as above	Economic & Community Development	Q1-4

SUPPORTING ACTIONS FOR OBJECTIVE 3.3 (continued)

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
3.3f Create easy public access to information, procedures and processes; conduct city-sponsored training for architects, developers, planners, engineers, contractors, builders, etc. on said procedures and	More informed applicants and more complete applications and submittals.	GENERAL LAND USE GOAL: To promote orderly and well-planned development that enhances the City of Rocklin.	Economic & Community Development	Q1-4
3.3g Further review and transition defined development approvals to an administrative process.	Reduced wait times for public and reduced staff time	Same as above	Economic & Community Development	Q1-4
3.3h Solicit public feedback to improve development processes	Development processes reflective of public's needs.	Same as above	Economic & Community Development	Q1-4
3.3i Collaborate with key partners including outside review agencies and utilities to facilitate expedited review and plan check of higher priority projects.	Improved coordination and faster review of priority projects by outside agencies	Same as above	Economic & Community Development	Q1-2

Chapter 3: PROMOTE ECONOMIC VITALITY

3.4 Higher Education Partnerships

Description of Objective

Continue to strengthen relationships with higher education partners and pursue partnerships that further the community's economic and fiscal goals.



William Jessup University

SUPPORTING ACTIONS FOR OBJECTIVE 3.4

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
3.4a Continue partnership with Sierra College and Hacker Lab Rocklin to support and encourage entrepreneurs and start-up businesses.	Participation in Hacker Lab Rocklin and creation of new businesses in Rocklin.	LU-43 Attract job generating land uses that will provide a variety of employment opportunities for those who live or are likely to live in the community or South Placer sub-region.	Economic & Community Development	Q1-4

SUPPORTING ACTIONS FOR OBJECTIVE 3.4 (continued)

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date	
3.4b	Determine needs of current and future industries in Rocklin and work with Sierra College and William Jessup University to develop programs to meet those needs.	Regular communication with Sierra College and William Jessup University on workforce needs and promotion of Sierra College and WJU programs to businesses and regional ED agencies.	LU-43 Attract job generating land uses that will provide a variety of employment opportunities for those who live or are likely to live in the community or South Placer sub-region.	Economic & Community Development	Q1-4
3.4c	Work cooperatively with Sierra College and William Jessup University to advance their Campus Master Plans.	Successful implementation of master plans by Sierra College and William Jessup University.	GENERAL LAND USE GOAL: To promote orderly and well-planned development that enhances the City of Rocklin.	Economic & Community Development	Q1-4
3.4d	Work cooperatively with William Jessup University in support of the Small Business Development Center.	Successful referral of businesses to SBDC.	LU-43 Attract job generating land uses that will provide a variety of employment opportunities for those who live or are likely to live in the community or South Placer sub-region.	Economic & Community Development	Q1-4

Chapter 3: PROMOTE ECONOMIC VITALITY

3.5 GIS Integration

Description of Objective

Implement GIS into Economic & Community Development Department operations as well as assist in developing an integrated and coordinated system citywide.



SUPPORTING ACTIONS FOR OBJECTIVE 3.5

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
3.5a Develop GIS Strategy for ECD and facilitate integration with citywide GIS Strategy.	Successful integration of GIS Technology in ECD.	GENERAL LAND USE GOAL: To promote orderly and well-planned development that enhances the City of Rocklin.	Economic & Community Development	Q1-Q2
3.5b Upgrade technology as needed to utilize GIS in Economic & Community Development Dept.	Successful integration of GIS Technology in ECD.	GENERAL LAND USE GOAL: To promote orderly and well-planned development that enhances the City of Rocklin.	Economic & Community Development	Q1-Q2

3.6 Create an Economic Development Strategy

Description of Objective

Create an Economic Development Strategy that will serve as Rocklin's guide for economic vitality both short and long-term. The ED Strategy should identify partners, priorities and resources and specific action steps to achieve stated goals and objectives. The ED Strategy will not only serve as an internal guide, but will be used to align goals and resources with other Economic Development and business groups.



PG&E Ribbon Cutting

SUPPORTING ACTIONS FOR OBJECTIVE 3.6

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
3.6a Develop outline of ED Strategy structure.	Economic Development Strategy Framework.	LU-42 Encourage the development of regional shopping facilities within the City of Rocklin. LU-43 Attract job generating land uses that will provide a variety of employment opportunities for those who live, or are likely to live, in the community or South Placer sub-region. LU-44 Continue programs that promote commercial and professional office uses to locate in Rocklin in areas designated for those purposes.	Economic & Community Development	Included— see ED Strategy Document

SUPPORTING ACTIONS FOR OBJECTIVE 3.6 (continued)

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
3.6b Implement plan to fully develop ED Strategy	Completion of Economic Development Strategy.	Same as above	Economic & Community Development	Q1-4
3.6c Specific objectives and actions within the ED Strategy to be achieved in the next fiscal year. <ul style="list-style-type: none"> • Develop District Concept • Zoning District Updates • Impediment Study • Rocklin Road Gateway Enhancements • Economic Development • Economic Development Branding & Marketing 	See <i>ED Strategy for details</i>	Same as above	Economic & Community Development	Q1-4

City of Rocklin Economic Development Strategy Framework

Over the course of the next year, staff will develop an Economic Development Strategy in conjunction with partners and the community at large. The Economic Development Strategy will serve as a guide for the Rocklin's short- and long-term goals and objectives related to the city's economic prosperity. Although the strategy will include broad goals and objectives, it will also include specific actions in support of those goals and objectives.

The Economic Development Strategy will be a special section within to the City's Strategic Plan, but focused specifically on economic development. As such, the Economic Development Strategy, like the Strategic Plan, will be updated at least annually and adopted as part of the budget.

The Economic Development Strategy included in the FY 15/16 budget is not a fully developed strategy. Instead it is the framework for a strategy with specific actions that will be taken to create a full strategy. Staff anticipates that creating an economic development strategy will take all of FY 15/16 and that the full plan would be adopted as part of FY 16/17.

This Economic Development Strategy framework proposed for FY 15/16 does, however, include some specific action items for various projects and programs. These projects and programs represent items already in progress, items that support other Strategic Plan objectives, current opportunities or priorities that Council has previously expressed.

A key aspect of the Economic Development Strategy will be partnerships. Staff will rely on partnerships for input into the strategy development process, but also to help implement the actions necessary to achieve goals and objectives. Specifically, staff plans to create ad-hoc committees comprised of community stakeholders that have an interest in Rocklin's economic vitality to provide input as the strategy is developed. Staff will also rely on the professional input of consultants where internal resources are not available or specific expertise is needed.

Following is a list of steps that will be taken to develop an Economic Development Strategy followed by the list of specific Economic Development objectives and actions for FY 15/16.

Economic Development Strategy Framework

Each phase of the framework notes the actions to be taken, success indicators, partners and timeframe. Please note that some phases may overlap or occur simultaneously and are simply intended to provide structure to the process.

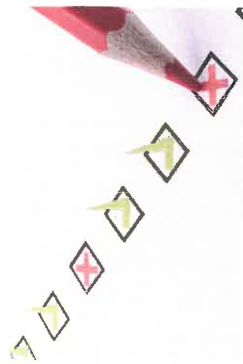


Phase 1: Existing Conditions

Objective: Staff will examine existing studies, reports and data sources related to City demographics, business sectors, current and anticipated development and City regulations and processes. This information will be benchmarked against peer communities.

Supporting Actions	Success Indicators	Resources/Partners	Date
<ul style="list-style-type: none"> Extract key data from Land Use Study, Branding Surveys, brokerage firm reports, Census and other sources. Conduct surveys and interviews with business and development community where other data is not available. 	<ul style="list-style-type: none"> Summary report of key data 	<ul style="list-style-type: none"> Finance (Business License) Brokerage firms Greater Sacramento Business & Development Community 	Q1

Phase 2: Challenges



Objective: Staff will focus on specific obstacles and challenges to economic growth and develop solutions to eliminate or reduce the impact of those challenges, thereby increasing economic opportunities and encouraging private sector investment.

Supporting Actions	Success Indicators	Resources/Partners	Date
<ul style="list-style-type: none"> Conduct an Economic Opportunity Study 	<ul style="list-style-type: none"> Completion of study 	<ul style="list-style-type: none"> Consultant Business & Development Community 	Q2
<ul style="list-style-type: none"> Permit and land entitlement improvements 	<ul style="list-style-type: none"> Increased efficiency for permit and land entitlement processes 	<ul style="list-style-type: none"> Development community 	Q1-4

Phase 3: Targeted Industries



*Hacker Lab
Ribbon Cutting*

Staff will utilize statistical and comparative analysis as well as information gathered in Phases 1 and 2 to determine where there are opportunities to attract new or expand existing industry sectors and clusters. Staff will also analyze the return on investment (ROI) of potential targeted industries to determine the benefits to the City and region.

Supporting Actions	Success Indicators	Resources/Partners	Date
<ul style="list-style-type: none"> Location quotient analysis Utilization of select software applications Analyze ROI of potential targeted industries in terms of direct and indirect economic impacts including taxes, employment and wages, exports and other factors. 	<ul style="list-style-type: none"> List of targeted industries 	<ul style="list-style-type: none"> Greater Sacramento Finance Land Use Study 	Q3



**Whitney Ranch Interchange
Groundbreaking**

Phase 4: Targeted Areas

Staff will evaluate areas which represent best and or unique development opportunities that will likely stimulate additional private sector investment and job creation. Targeted areas are larger sites that could accommodate multiple buildings or projects and includes new development or redevelopment.

Supporting Actions	Success Indicators	Resources/Partners	Date
<ul style="list-style-type: none"> Review sites in Rocklin with greatest development potential and meet with property owners to determine how the City can facilitate and encourage high quality development in support of the ED Strategy. 	<ul style="list-style-type: none"> Identification of viable targeted areas. 	<ul style="list-style-type: none"> Private development community 	Q4



Big Gun Catalyst Site

Phase 5: Catalyst Sites

Staff will explore potential key sites and corridors that if developed or redeveloped will likely stimulate additional private sector investment and job creation. Catalyst sites are typically single parcels or assembly of multiple small parcels for a single development in key areas with the potential to spur additional private investment.

Supporting Actions	Success Indicators	Resources/Partners	Date
<ul style="list-style-type: none"> Identify catalyst sites (i.e., Sierra Pine) and meet with property owners to determine how the City can facilitate and encourage high quality development in support of the ED Strategy. Leverage city owned sites (i.e., Quarry Park) to encourage private investment and development. 	<ul style="list-style-type: none"> Identification of viable catalyst sites. Private sector investment 	<ul style="list-style-type: none"> Private development community Private development community 	Q4 Q4

Phase 6: Tools

Staff will develop recommendations for the creation of tools necessary to implement strategies and achieve stated goals and objectives.



Supporting Actions	Success Indicators	Resources/Partners	Date
<ul style="list-style-type: none"> Determine tools that further ED Strategy objectives including tools related to entitlement and permit processing, cost-savings and financial measures, programs and resources, partner organizations 	<ul style="list-style-type: none"> ED Strategy will identify existing and/or needed tools for each objective 	<ul style="list-style-type: none"> ED & Business organizations Private development community Chamber of Commerce 	Q4

Chapter 3: PROMOTE ECONOMIC VITALITY

3.7. Develop District Concepts (Economic Development Strategy)

Description of Objective

Consider creating “Districts” where concentrations of existing assets are leveraged to support investment in the district and further the growth of businesses and industries.



Window sign for
Hacker Lab Rocklin

SUPPORTING ACTIONS FOR OBJECTIVE 3.7

Supporting Actions	Success Indicators	Resources/Partners	Date
3.7a Identify potential district areas including an Innovation District (includes Sierra College & Hacker Lab) and Tech Ed District (WJU, Atherton)	Description of district areas and list of assets	n/a	Q1
3.7b Determine District Boundaries and develop plan for developing or bringing in identified elements.	Maps defining district boundaries	n/a	Q1

Supporting Actions	Success Indicators	Resources/Partners	Date
3.7c Identify district “champions”, those businesses or individuals in a district that will help further District concept goals and objectives.	List of business and individuals who will help promote district	<ul style="list-style-type: none"> Private business Universities Hacker Lab 	Q2
3.7d Consider specialized assistance or incentives unique to the district that will encourage investment by the private sector.	Approved list of assistance or incentives	<ul style="list-style-type: none"> Funding Sources Private sector Chamber of Commerce ED/Business organizations Greater Sacramento 	Q3
3.7e Consider reuse of city owned assets or leverage city controlled processes to support the district goals and objectives. <ul style="list-style-type: none"> Ex: Portion of Dominguez Overcrossing parcel as automotive sign and/or display area to lease to automotive uses 	Strategy detailing reuse of city building or asset	<ul style="list-style-type: none"> City owned buildings & assets Public Services Private sector 	Q3
3.7f Partner with education, business and economic development organizations to provide programs and services supporting entrepreneurs and start-up businesses.	Agreements or partnerships with organizations providing services	<ul style="list-style-type: none"> Sierra College William Jessup University Chamber of Commerce Greater Sacramento SBDC 	Q4

Chapter 3: PROMOTE ECONOMIC VITALITY

3.8 Expand Quarry District Concept (Economic Development Strategy)

Description of Objective

Expand the Quarry District concept and consider a focus on arts, music and food that complements and leverages existing assets including public building and spaces. The Quarry District should be positioned as a unique, regional asset to attract private investment and tourism and expand community events.



SUPPORTING ACTIONS FOR OBJECTIVE 3.8

Supporting Actions	Success Indicators	Resources/Partners	Date
3.8a Explore expanding the Quarry District concept to include an Art/Music/Food focus. Review best practices and example in other cities.	Concept plan and list of assets	n/a	Q1
3.8b Identify district "champions", those businesses or individuals in a district that will help further District concept goals and objectives.	List of business and individuals who will help promote district	<ul style="list-style-type: none"> Private business Universities Hacker Lab 	Q2

SUPPORTING ACTIONS FOR OBJECTIVE 3.8 (continued)

Supporting Actions	Success Indicators	Resources/Partners	Date
<p>3.8c</p> <p>Consider specialized assistance or incentives unique to the district that will encourage investment by the private sector.</p>	<p>Approved list of assistance or incentives</p>	<ul style="list-style-type: none"> Funding Sources Private sector Chamber of Commerce ED/Business organizations Greater Sacramento City owned buildings & assets Public Services Private sector 	<p>Q3</p>
<p>3.8d</p> <p>Consider reuse of city owned assets or leverage city controlled processes to support the district goals and objectives.</p> <ul style="list-style-type: none"> Fire Station #1 as public market, restaurant, culinary arts, co-op kitchen Train station as arts incubator Underutilized space in Historic City Hall 	<p>Strategy detailing reuse of city building or asset</p>		<p>Q3</p>

Chapter 3: PROMOTE ECONOMIC VITALITY

3.9 Zoning District Updates (Economic Development Strategy)

Description of Objective

Review current zoning to ensure zoning designations descriptions and permitted uses are reflective of current desired business types and flexible enough to accommodate evolving technology and business types.



SUPPORTING ACTIONS FOR OBJECTIVE 3.9

Supporting Actions	Success Indicators	Resources/Partners	Date
3.9a Review industrial zoning designations and determine if updates are necessary to reflect desired business types.	Complete evaluation of industrial zoning designation description.	<ul style="list-style-type: none"> Greater Sacramento (Analytics & report) Commercial Brokers 	Q1
3.9b Complete update of Mixed Use zoning designation.	Adopted Mixed Use zoning designation description.		Q1

Chapter 3: PROMOTE ECONOMIC VITALITY

3.10 Economic Opportunity Study (Economic Development Strategy)

Description of Objective

This study will identify our community strengths and assets in support of economic growth measured against our weaknesses and recognized barriers to economic growth. The City can then design and implement an economic strategy that best suits our assets, our capabilities and our interests.



SUPPORTING ACTIONS FOR OBJECTIVE 3.10

Supporting Actions	Success Indicators	Resources/Partners	Date
3.10a Retain a consultant to assist with preparing the Economic Opportunity Study.	Completed Economic Opportunity Study with recommendations.	<ul style="list-style-type: none"> Consultant 	Q1
3.10b Use recommendations of the Economic Opportunity Study to inform the Economic Development Strategy	Integration of Economic Opportunity Study recommendations into the Economic Development Strategy.	n/a	Q3

Chapter 3: PROMOTE ECONOMIC VITALITY

3.11 Downtown Commercial Revitalization

(Economic Development Strategy)

Description of Objective

Work with private property owners to develop strategies to reinvest in properties and improve the aesthetics of the area on Rocklin Road and Granite Drive near I-80.



Rocklin Road Gateway

SUPPORTING ACTIONS FOR OBJECTIVE 3.11

Supporting Actions	Success Indicators	Resources/Partners	Date
3.11a Meet with property owners in affected area to gauge interest in reinvestment or sale of properties.	Discussion with all affected property owners.	<ul style="list-style-type: none"> Property owners 	Q1
3.11b Conduct analysis of costs & revenue of existing sites and potential ROI if redeveloped	Analysis of costs, revenues and ROI	<ul style="list-style-type: none"> Multiple city departments 	Q1

SUPPORTING ACTIONS FOR OBJECTIVE 3.11 (continued)

Supporting Actions	Success Indicators	Resources/Partners	Date
<p>3.11c Develop strategies to improve aesthetics of Rocklin Rd & Granite Dr. and coordinate with planned roundabout at Rocklin Rd./Granite Dr. intersection.</p>	<p>Report listing specific strategies with timeline.</p>	<ul style="list-style-type: none"> • Public Services • Property Owners 	Q2
<p>3.11d Consider purchase of key properties to encourage assembly of sites suitable for larger development or to achieve aesthetic</p>	<p>Analysis of sites including ROI</p>	<ul style="list-style-type: none"> • Property owners 	Q3

Chapter 3: PROMOTE ECONOMIC VITALITY

3.12 Economic Development Funding

(Economic Development Strategy)

Description of Objective

Consider alternative sources of funding for Economic Development projects and objectives.



Ribbon Cutting

SUPPORTING ACTIONS FOR OBJECTIVE 3.12

Supporting Actions	Success Indicators	Resources/Partners	Date
3.12a Consider using equivalent of former TIF as set aside for ED objectives.	Analysis of "TIF" set aside	<ul style="list-style-type: none"> Finance 	Q1
3.12b Explore Business Improvement Districts (BIDs) for targeted areas.	Analysis of BID concept; buy-in from affected property owners	<ul style="list-style-type: none"> Private property owners Consultant 	Q2
3.12c Consider creation of a demolition fund to remove blighted buildings	Creation of Demo Fund	<ul style="list-style-type: none"> Finance 	Q3

Chapter 3: PROMOTE ECONOMIC VITALITY

3.13 Economic Development Branding & Marketing

(Economic Development Strategy)

Description of Objective

Leverage the City's new brand and integrate into business retention and attraction efforts.



ROCKLIN
CALIFORNIA

City Logo

SUPPORTING ACTIONS FOR OBJECTIVE 3.13

Supporting Actions	Success Indicators	Resources/Partners	Date
3.13a Use city brand to market and promote the Rocklin business climate, programs and other attractions for both business retention and attraction.	Development of new and useful data and information for current and perspective businesses and developers.	<ul style="list-style-type: none"> Consultant/Professional Services 	Q1-4
3.13b Integrate brand as part of redesigned website including ECD pages that is customer centric and serves as a 24/7 self-help tool for residents, businesses and others interested in Rocklin.	Redesigned website built around customer needs.	<ul style="list-style-type: none"> Consultant/Professional Services 	Q1-2

Strategic Areas of Emphasis



4. Promote a Sustainable Community

Rocklin's distinct identity and quality of life is attributable to its heritage as a family oriented progressive community with a variety of residential neighborhoods. Rocklin remains attractive for business and private investment with ample space for new development and redevelopment.

Rocklin's future prosperity will rely on maintaining a sustainable quality of life through a mix of land uses, a safe community with no visible signs of deterioration, an efficient circulation system that promotes alternative modes of transportation and abundant open space and recreational amenities. These attributes along with a strong economic base will preserve and build upon Rocklin's sense of uniqueness, cultural and social diversity and a strong sense of community.

Chapter 4: PROMOTE A SUSTAINABLE COMMUNITY

4.1 Develop Local Public Safety Efficiencies

Description of Objective

Identify and develop public safety efficiencies within Police and Fire Departments to enhance public safety in Rocklin.



Rocklin Police & Fire Facility

SUPPORTING ACTIONS FOR OBJECTIVE 4.1

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
4.1a Analyze and review Police and Fire Department administrative functions and create partnerships resulting in public safety efficiencies and effectiveness.	Fiscal Services – Review of consolidation of budgeting, payroll, facilities, grants, etc. Public Outreach/PIO – Coordinate Police/Fire community outreach with Crime/Fire Prevention & handle daily & major event PIO duties	GOAL FOR COMMUNITY SAFETY: To minimize danger from hazards and to protect residents and visitors from earthquake, fire, flood, other natural disasters, and human-created hazards such as train derailment, industrial accidents, acts of war or terrorism, and accidental release of harmful materials.	Police and Fire Departments	Q2

4.2 Regional Public Safety Efforts

Description of Objective

To explore regional partnerships for enhancement of law enforcement and public safety emergency services effectiveness in response to and mitigation of local and regional emergencies.



Rocklin Emergency Communications Center

SUPPORTING ACTIONS FOR OBJECTIVE 4.2

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
4.2a Collaborate with City of Lincoln to explore options of a consolidated Public Safety Answering Point (PSAP), and consolidated Emergency Communications Center.	<ul style="list-style-type: none"> Conduct feasibility study and cost benefits analysis. Proposal to City Council's if feasible to move forward. 	<p>GOAL FOR COMMUNITY SAFETY: To minimize danger from hazards and to protect residents and visitors from earthquake, fire, flood, other natural disasters, and human-created hazards such as train derailment, industrial accidents, acts of war or terrorism, and accidental release of harmful materials.</p>	Police Department	Q3

SUPPORTING ACTIONS FOR OBJECTIVE 4.2 (continued)

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
4.2b Comprehensive review of potential consolidated public safety dispatch services in South Placer County Regional Dispatch Center	Conduct feasibility study and cost benefits analysis.	GOAL FOR COMMUNITY SAFETY: To minimize danger from hazards and to protect residents and visitors from earthquake, fire, flood, other natural disasters, and human-created hazards such as train derailment, industrial accidents, acts of war or terrorism, and accidental release of harmful materials.	Police Department	Q4
4.2c Formation of a Regional Interoperability Task Force made up of representatives from all Placer County agencies to address communications issues	The Placer County Interoperability Task Force (PCITF) committee to be formed by Placer County public safety agencies to address radio interoperability and find solutions to system incompatibility & communications issues.	GOAL FOR COMMUNITY SAFETY: To minimize danger from hazards and to protect residents and visitors from earthquake, fire, flood, other natural disasters, and human-created hazards such as train derailment, industrial accidents, acts of war or terrorism, and accidental release of harmful materials.	Police Department	Q1

4.3 Enhance Quality of Life in Rocklin

Description of Objective

This plan focuses on specific issues related to quality of life through enforcement of and/or amendments to the Rocklin Municipal Codes (RMC). It will leverage the RMC to maintain a clean, healthy, and safe environment.



Rocklin Police and Fire Facility

SUPPORTING ACTIONS FOR OBJECTIVE 4.3

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
4.3a Implement strategies to reduce homelessness	<ul style="list-style-type: none"> Develop regional partnerships to develop a broad strategy for addressing homelessness Identify appropriate actions & enforcement of RMC to address homelessness related issues, particularly in the downtown/Quarry 	GOAL FOR COMMUNITY SAFETY: To minimize danger from hazards and to protect residents and visitors from earthquake, fire, flood, other natural disasters, and human-created hazards such as train derailment, industrial accidents, acts of war or terrorism, and accidental release of harmful materials.	Police Dept., Code Compliance	Q4

SUPPORTING ACTIONS FOR OBJECTIVE 4.3 (continued)

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
4.3b	<p>Develop more effective process to recover fines and fees for Administrative Citations (Municipal Code violations – fine recovery)</p> <ul style="list-style-type: none"> • Locate outside vendor for past fine recovery & new fine collection. • 100% collection of fines from Administrative Citations issued by authorized City person- 	<p>GOAL FOR COMMUNITY SAFETY: To minimize danger from hazards and to protect residents and visitors from earthquake, fire, flood, other natural disasters, and human-created hazards such as train derailment, industrial accidents, acts of war or terrorism, and accidental release of harmful materials.</p>	<p>Police Dept., Admin. Services— Finance & City Attorney's Office</p>	Q2
4.3c	<p>Explore options for a future, long-term animal shelter located in and operated by Rocklin for long-term future growth.</p> <ul style="list-style-type: none"> • Collaborate with surrounding jurisdictions (Lincoln, Loomis, Roseville, Placer County) to determine what joint efforts can be explored. • Conduct feasibility study and cost benefits analysis. • Proposal to City Council's if feasible to move forward. • Identify possible locations • Cost of existing or new structure • Coordinate with Public Services on a staffing model for local operations 	<p>GOAL FOR COMMUNITY SAFETY: To minimize danger from hazards and to protect residents and visitors from earthquake, fire, flood, other natural disasters, and human-created hazards such as train derailment, industrial accidents, acts of war or terrorism, and accidental release of harmful materials.</p>	<p>Police Department</p>	Q3

4.4 Evaluate GP Policies to Maximize Fiscal Stability

Description of Objective

Identify and consider opportunities to enhance the City's long term sustainability by re-evaluating General Plan policies that require significant and/or ongoing investment.



Aerial view of Rocklin subdivision

SUPPORTING ACTIONS FOR OBJECTIVE 4.4

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
4.4a Analyze the City's traffic Circulation Element for possible amendment to modify future road improvements and maximize the ability of the City to conduct on-going maintenance.	Complete the technical analysis and amend the General Plan if determined appropriate.	C-7 Monitor traffic on City streets to determine improvements needed to maintain an acceptable Level of Service. C-10 A. Maintain a minimum traffic Level of Service "C" for all signalized intersections during the p.m. peak hour on an average weekday, except in the circumstances described in C-10.B and C.	Economic & Community Development	Q1-3

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SUPPORTING ACTIONS FOR OBJECTIVE 4.4 (continued)

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
		<p>C-34 Provide for the extension of Dominguez Road over I-80 as a future improvement to relieve the Sierra College Boulevard/I-80 and Rocklin Road/I-80 interchanges and create access to the southeast quadrant of the Sierra College Boulevard/I-80 interchange.</p> <p>C-35 Increase traffic capacity at Rocklin Road and I-80, as traffic conditions require, by widening, overcrossings, or other design features, to allow for more efficient traffic movement and pedestrian and bike facilities.</p> <p>C-36 Develop a new east/west road connection between State Route 65 and Sierra College Boulevard. The road shall traverse the Northwest Rocklin area, connect to Park Drive in the northern portion of Whitney Oaks, and extend from Park Drive through Clover Valley to intersect with Sierra College Boulevard.</p>		
		<p>CONTINUED ON NEXT PAGE...</p>		

SUPPORTING ACTIONS FOR OBJECTIVE 4.4 (continued)

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept. Date
		C-41 Create a Civic Center street/drive network south of Rocklin Road that provides access to Pacific Street and South Grove Street.	
		C-44 Prohibit an easterly extension of Greenbrae Road that would connect with Southside Ranch Road.	
		C-45 Extend Monument Springs Drive southerly across Secret Ravine Creek to developing areas south of Greenbrae Road.	
		C-46 Sever Aguilar Road at a time specified by the City of Rocklin. The severing shall occur at or near the Aguilar tributary crossing to preclude through traffic.	

4.5 Update the City's Capital Improvement Program

Description of Objective

Ensure that the City's Capital Improvement Program (CIP) for streets and associated traffic impact fees adequately address planned improvements.



Construction

SUPPORTING ACTIONS FOR OBJECTIVE 4.5

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
4.5a Update the City's CIP to reflect the outcome of the 2012 General Plan Update and any Circulation Element changes resulting from additional amendments.	Adoption of the CIP Update and any associated Traffic Impact Fee adjustments	C-8 Update the Capital Improvement Program (CIP) and traffic impact fees at least every five years, or as determined necessary with the approval of major new developments or major general plan amendments not considered in the adopted Capital Improvement Program. C-9 Provide for an annual inflationary adjustment to the City's traffic impact fee to ensure that the fee is adequate for the future construction of roads.	Public Services with input from Economic & Community Development	Q2-4

SUPPORTING ACTIONS FOR OBJECTIVE 4.5 (continued)

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
4.5b Analyze potential locations for roundabout installation within the city	Identify and list preferred roundabout locations with identified funding sources such as CMAQ (Congestion Mitigation and Air Quality Improvement Program) and RSTP (Regional Surface Transportation Program).	C-22 Interconnect traffic signals and/or consider the use of roundabouts where financially feasible and warranted to provide flexibility in controlling traffic movements at intersections.	Public Services	Q2

Chapter 4: PROMOTE A SUSTAINABLE COMMUNITY

4.6 Maintain Housing Element Available Sites

Description of Objective

Ensure that the City's Housing Element inventory of available sites remains adequate to meet RHNA allocation requirements.



Apartments

SUPPORTING ACTIONS FOR OBJECTIVE 4.6

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
4.6a Maintain a record of the City's identified sites and proposed amendments. Verify that alternative sites are provided as necessary to maintain a complying inventory.	Processing of General Plan Amendments as needed. Confirmation of site inventories being maintained in project staff reports where modification to existing sites are proposed.	HE Goal 2 Facilitate the provision of a range of housing types to meet the diverse needs of the community. HE Goal 3 Provide adequate housing sites through appropriate land use and zoning designations to accommodate the City's share of the regional housing needs.	Economic & Community Development	Q1-4

4.7 Maintain General Plan Adequacy



Aerial View

Description of Objective

Maintain a legally defensible General Plan to avoid challenges to the adequacy of the Plan.

SUPPORTING ACTIONS FOR OBJECTIVE 4.7

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
4.7a Keep abreast of new legislation relating to General Plan requirements and case law. Propose amendments when appropriate.		Required to properly maintain and implement the General Plan.	Economic & Community Development	Q1-4
4.7b Review adopted GP Action Plans and assist with programming of items to be completed.		Required to properly maintain and implement the General Plan.	Economic & Community Development	Q2

SUPPORTING ACTIONS FOR OBJECTIVE 4.7 (continued)

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
4.7c Utilize the four annual plan amendments to the General Plan to effectively manage and continually update the Plan.		Required to properly maintain and implement the General Plan.	Economic & Community Development	Q1-4
4.7d Prepare and adopt various rezones needed to implement General Plan and Zoning consistency.	Completion of the rezones.	LU-62 Amend the Zoning Code and other land use regulations as needed to make them consistent with the General Plan. LU-63 Approve amendments to the Zoning Code and other land use regulations only if the changes are consistent with the General Plan.	Economic & Community Development	Q1-4

Strategic Areas of Emphasis



5. Promote Effective Government

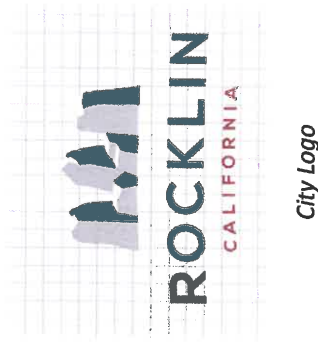
Another key Strategic Area of Emphasis is to promote effective government to efficiently serve the needs of the Rocklin community. Effective government is central to the mission of the City. It impacts the Rocklin community both through the provision of services and the quality of those services.

Chapter 5: Promote Effective Government

5.1 Citywide Communications Strategy

Description of Objective

Develop guidelines and strategies for citywide marketing and communications that emphasize a “one city” approach rather than individual departments or divisions. Develop strategies with a focus on customer experience rather than city structure. Communication pieces across the city should have a consistent tone, voice and style.



City Logo

SUPPORTING ACTIONS FOR OBJECTIVE 5.1

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
5.1a Work with the Communications Team to develop a Communications Strategy.	Completion of Communications Strategy	The Communications Strategy is a tool to effectively communicate the City's message.	Office of the City Manager with support of ECD	Q1-4
5.1b Determine training needs to ensure consistent communications, print, media and social, citywide	Staff completion of training		Office of the City Manager with support of ECD	Q1-2

SUPPORTING ACTIONS FOR OBJECTIVE 5.1 (continued)

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
5.1c Continue regular meetings of Communications Team with representatives from each department to ensure consistent communication and information sharing.	Regular meetings (12x year)		Office of the City Manager with support of ECD	Q1-4

5.2 Develop a Disaster Recovery Plan

Description of Objective

A disaster recovery plan will document the processes followed in the event of a disaster that will allow the City to protect its information technology infrastructure and data, and to recover more quickly from the event.



Backing up and maintaining computer files

SUPPORTING ACTIONS FOR OBJECTIVE 5.2

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
5.2a	<p>Create Plan and begin implementation</p> <ol style="list-style-type: none"> 1. Determine potential threats and consequences 2. Create a plan around identified threats and current infrastructure 3. Implement and test the plan 4. Update and test the plan annually 	Supports the overall General Plan	Admin. Services--IT	Q3

5.3 Develop a Benefits Review

Description of Objective

To enhance, improve access to, and reduce the cost of employee benefits by doing an RFP for Benefit providers



Cheers for reduced benefit costs

SUPPORTING ACTIONS FOR OBJECTIVE 5.3

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
5.3a Find ways to enhance, improve access to, and reduce cost of	Better benefit plans, reduced costs, better access like on-line enrollment.	Supports the overall General Plan	Admin. Services—HR	Q4

5.4 Update Policy Reviews

Description of Objective

Roll Out Leave Policies Manual, update existing policies as applicable, and create a Policy Manual that includes all City policies.



City policies for review and update

SUPPORTING ACTIONS FOR OBJECTIVE 5.4

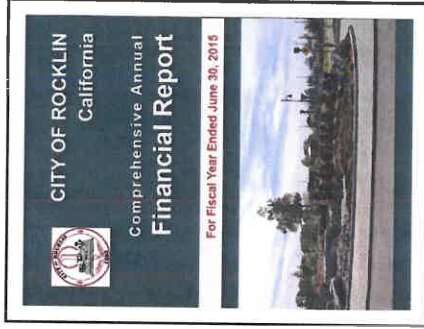
Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
5.4a Roll out Leave Policy Manual/Update current policies as applicable.	Policies are updated and published	Supports the overall General Plan	Admin. Services—HR	Q3
5.4b Create Policy Manual that includes all City policies.	Manual is completed	Supports the overall General Plan	Admin. Services—HR	Q3

Chapter 5: PROMOTE EFFECTIVE GOVERNMENT

5.5 Prepare Comprehensive Annual Financial Report

Description of Objective

Prepare the Comprehensive Annual Financial Report (CAFR) in house



Rocklin's CAFR Report

SUPPORTING ACTIONS FOR OBJECTIVE 5.5

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
5.5a Preparation of the Comprehensive Annual Financial Report (CAFR)	Completed CAFR Clean audit opinion	Supports the overall General Plan	Admin. Services—Finance	Q8

5.6 Establish Internal Control Annual Reviews

Description of Objective

Establishment of Internal Control Annual Reviews



Assuring operational effectiveness and efficiency, and controlling risks to Rocklin

SUPPORTING ACTIONS FOR OBJECTIVE 5.6

Supporting Actions	Success Indicators	General Plan Relationship	Lead Dept.	Date
5.6a Establishment of Internal Control Annual reviews	Positive results in the annual testing and continual monitoring of the established internal controls	Supports the overall General Plan	Admin. Services— Finance	Q4

10-Year Financial Forecast

The City annually updates the 10-year Financial Forecast as part of a proactive fiscal management approach to realize our vision “to be a sustainable community, both economically, and environmentally.” Long-term financial planning enables us to identify financial challenges earlier and take preemptive action to address these issues and maintain financial sustainability.

New to this year’s forecast is the evaluation of all of the City’s major operating funds—in prior years, the forecast was focused only on the General Fund. This year’s forecast provides a more comprehensive picture of the City’s future financial position and the sustainability of the City’s current expenditure and revenue trends.

Major Assumptions in the 10-Year Financial Forecast

- Operating expenditures (not including payroll) are assumed to grow by the rate of the consumer price index (CPI) 10-year average (2.4%).
- Growth rates for major General Fund revenues (property, sales, and franchise taxes, etc.) were forecast individually based on long-term trends. Charges for services, licenses and permits, and minor revenue sources were generally assumed to grow at the CPI rate.
- Non-General Fund revenues were assumed to grow at the CPI rate with some adjustments.
- Payroll expenditure growth was projected by individual line-item, such as future salary increases, pension payments, and health care premiums, and includes all known MOU commitments.
- Capital expenditures, fund transfers, and one-time revenues were excluded from our analysis.
- No significant economic contraction is assumed in the forecast period.

Economic Conditions

Rocklin's economic conditions continue to improve and outperform the region and state. As of April 2015, the City's unemployment rate was 4.9% as compared to 5.6% in the Sacramento Metropolitan Area and 6.1% statewide. The City's median household income of \$77,031 is 126% and 106%, respectively, of the state and county medians. Similarly, Rocklin's low poverty rate (8%) remains below the state (15.9%) and county (8.7%). The City's high income levels, when appropriately matched with retail shopping locations within city limits, directly contribute towards the City's sales tax collections.

As the City's unemployment rate continues to move closer to pre-recession lows, housing prices have been appreciating in tandem (see Figure 1). Such price increases lead to higher property tax collections, real estate transfer taxes, and other revenues that benefit the City's General Fund.

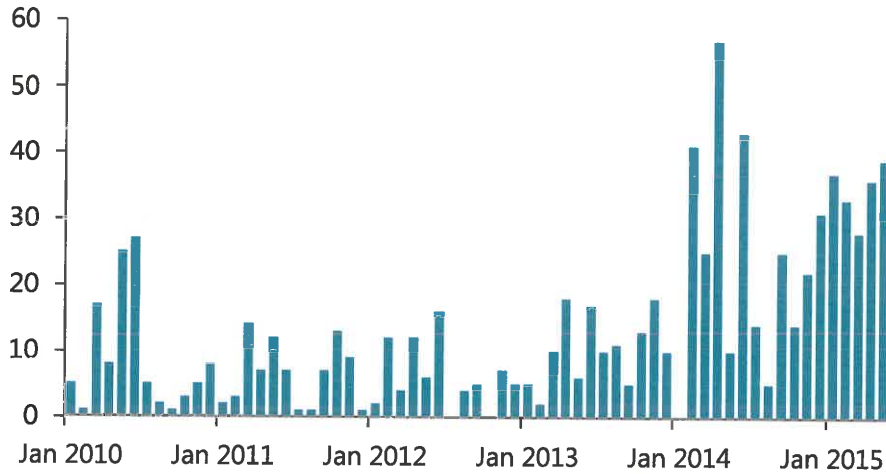
Figure 1 – Housing Prices Increase as Unemployment Rate Steadily Decreases



Source: Zillow, U.S. Bureau of Labor Statistics

The volume of single-family home production, an important local economic indicator, has picked up considerably in the last two years (see Figure 2). Home production increases the City's assessed values (which lead to higher property taxes), increases short-term employment, and generally benefits the local economy.

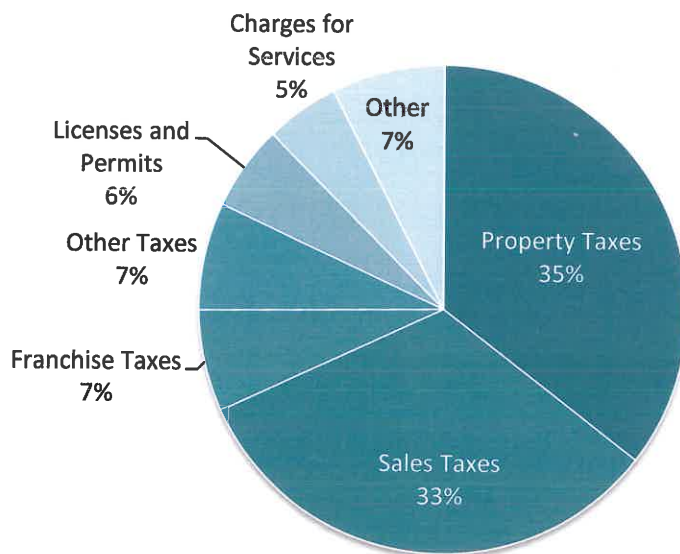
Figure 2 – Single-Family Home Production Rising
(building permits issued)



Revenues

Throughout the 10-year forecast period, property and sales taxes remain the largest sources of General Fund revenue. Based on long-term trends, we assume that property taxes grow at an average annual rate of 1.7% over the forecast period. Due to stronger sales tax growth trends, we assume sales taxes grow at an average annual rate of 3.5%. Because of the higher sales tax growth rate, where sales taxes make up 29% of General Fund revenues in 2015-16, they are projected to increase to 33% in 2024-25 (see Figure 3). Conversely, property taxes are projected to proportionally decline from 37% to 35% over the forecast period.

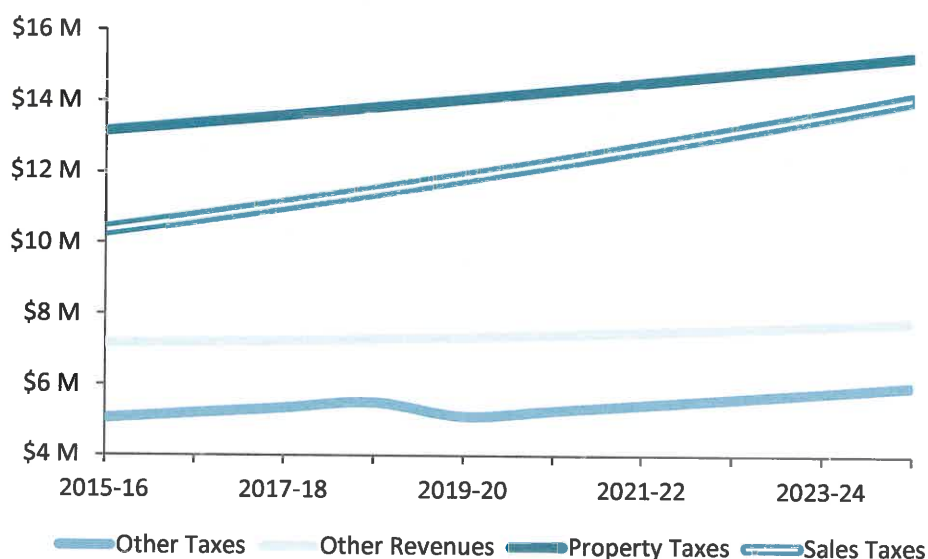
Figure 3 - FY 2024-25 General Fund Revenue Distribution



The City's recent trend of strong sales tax growth is due largely to new retail development (i.e., Commons and Crossings), strong auto sales, and an overall more robust local economy. The City has historically underperformed the statewide average for sales taxes per capita due to limited sales tax producers in certain key sectors—primarily general consumer goods. The latest retail additions to Rocklin's sales tax base have led to less "leakage" of sales tax dollars to other communities. For 2015-16, the City is projected to be on par with the statewide average for sales tax per capita (\$164). We project sales taxes per capita to progressively increase to \$195 by 2024-25.

While increased sales taxes help support the City's long-term sustainability goals, they are more volatile than property taxes in periods of economic contraction. As a result of the General Fund's greater reliance on sales taxes over time (see Figure 4), the City will need to take cautious measures to address long-term liabilities, maintain reserves, and avoid overreliance on volatile revenue sources.

Figure 4 – General Fund Increasingly Reliant on Sales Taxes

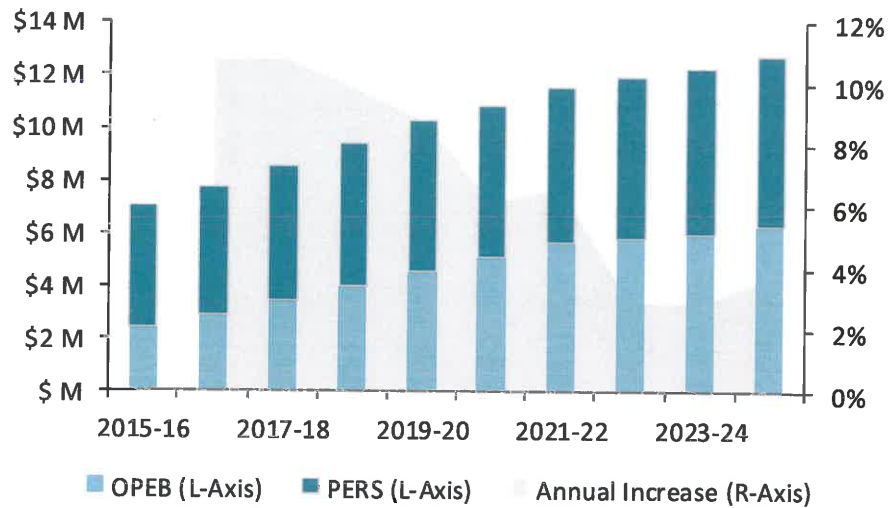


Expenditures

Expenditure growth in the forecast period is driven largely by other postemployment benefit (OPEB) and pension costs (see Figure 5). Due to the City's phased approach to paying the full actuarially determined contribution, and ongoing increases in unfunded liabilities, OPEB costs are projected to increase by an annual average growth rate of 11.4% over the forecast period.

Pension costs are projected to increase by an average 3.8% annually over the forecast period—largely the result of CalPERS's phased rate hikes. However, concerned by its long-term ability to achieve its investment earnings target, CalPERS recently announced it is considering further rate hikes. Since CalPERS's latest rate increase has not yet been defined, it is not included in the forecast. The likelihood of future CalPERS rate increases remains an ongoing concern.

Figure 5 – Increasing Pension and OPEB Costs

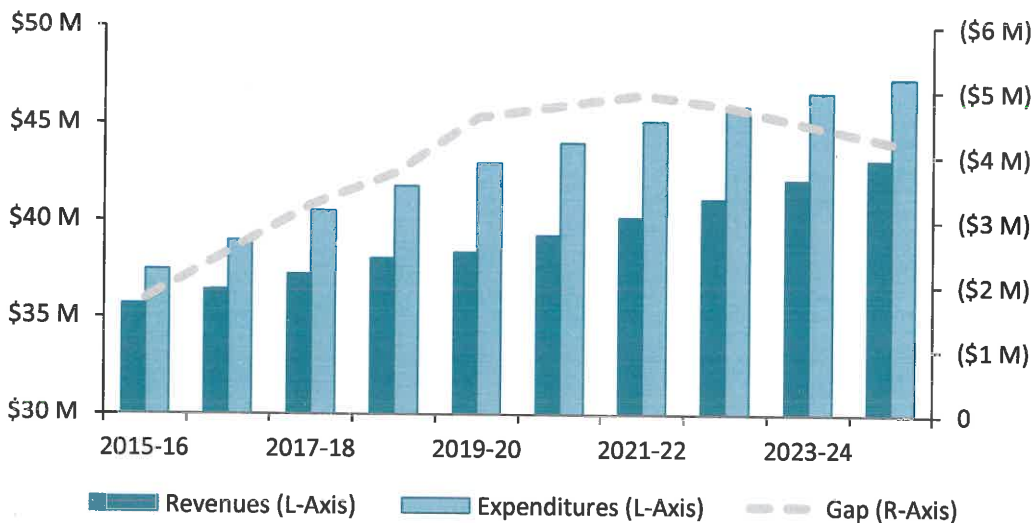


Analysis

General Fund Expenditures Exceed Revenues throughout Forecast

Based on our forecast methodology, which excludes transfers, the 2015-16 General Fund “gap” between revenues and expenditures is \$1.78 million. As shown in Figure 6, the General Fund gap steadily increases to \$4.9 million in 2021-22, and then begins to decline through the remainder of the forecast period. These steady increases in the earlier years of the forecast are due primarily to the phased increases in pension and OPEB funding requirements. Over the forecast period, we project General Fund expenditures to grow at an average annual rate of 2.7% while revenues are projected to grow by 2.1%.

Figure 6 – General Fund “Gap” Increases over the Forecast Period



While the City has developed a balanced General Fund budget for 2015-16, the General Fund has been reliant for several years on interfund transfers to achieve this balance. Many of the interfund transfers into the General Fund, such as the indirect cost allocation and engineering services transfers, are based on capital project activity in the fiscal year. When capital projects are limited, these transfers decline significantly. While interfund transfers appropriately allocate citywide service costs to the City's special funds, volatile transfers such as the indirect cost allocation lead to unpredictable fluctuations in available General Fund resources. One of the City's long-term financial objectives is to eliminate the General Fund's reliance on interfund transfers.

Other Operating Funds

Excluding the General Fund, we project that other operating fund ("special fund") revenues will grow by an annual average of 2.2% while expenditures grow by 1.8%. We project a minor (\$80,000) mismatch between special fund revenues and expenditures in 2015-16 that eventually increases to a surplus of \$369,000 in 2024-25. However, we note that each fund has its own restrictions on allowable expenditures. Therefore, a revenue surplus in one special fund cannot be used to offset an operating deficit in another. Additionally, since the forecast excludes transfers, and these special funds are subject to several transfers to the General Fund, actual special fund resources over the forecast period will be lower.

Conclusion

Due to conservative fiscal management practices and a vibrant local economy, the City's financial position is strong. As part of the 10-year forecast, we evaluated the City's future financial position based on current economic conditions, operating trends, and financial commitments. This year's 10-year forecast highlights the importance of proactively addressing pension and OPEB liabilities.

Through a balanced approach, the City will be able to address future cost pressures and other service demands. The City will continue implementing operational efficiencies that reduce costs but maintain service levels. The City's existing reserve and pension/OPEB funding policies proactively hedge against future increases in legacy costs. Finally, the continued economic development efforts of the City will help spur additional growth in local jobs, income, and the tax base.

Exhibit – 10-Year Forecast Summary

OPERATING FUNDS^a	<u>2015-16</u>	<u>2016-17</u>	<u>2017-18</u>	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>	<u>2023-24</u>	<u>2024-25</u>
Revenues	46,832,000	47,834,000	48,883,000	49,968,000	50,537,000	51,691,000	52,883,000	54,113,000	55,382,000	56,690,000
Payroll	34,663,000	36,014,000	37,457,000	38,622,000	39,693,000	40,635,000	41,546,000	42,137,000	42,627,000	43,188,000
Operating	14,011,000	14,347,000	14,691,000	15,044,000	15,405,000	15,775,000	16,153,000	16,541,000	16,938,000	17,344,000
Total Expenditures	48,674,000	50,361,000	52,148,000	53,666,000	55,098,000	56,410,000	57,699,000	58,678,000	59,565,000	60,532,000
Revenues Less Expenditures	(1,842,000)	(2,527,000)	(3,265,000)	(3,698,000)	(4,561,000)	(4,719,000)	(4,816,000)	(4,565,000)	(4,183,000)	(3,842,000)
GENERAL FUND	<u>2015-16</u>	<u>2016-17</u>	<u>2017-18</u>	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>	<u>2023-24</u>	<u>2024-25</u>
Revenues	35,650,000	36,411,000	37,205,000	38,032,000	38,337,000	39,224,000	40,144,000	41,098,000	42,087,000	43,111,000
Payroll	29,453,000	30,755,000	32,079,000	33,195,000	34,153,000	35,015,000	35,889,000	36,443,000	36,913,000	37,445,000
Operating	7,979,000	8,170,000	8,366,000	8,567,000	8,772,000	8,983,000	9,199,000	9,419,000	9,645,000	9,877,000
Total Expenditures	37,432,000	38,925,000	40,445,000	41,762,000	42,925,000	43,998,000	45,088,000	45,862,000	46,558,000	47,322,000
Revenues Less Expenditures	(1,782,000)	(2,514,000)	(3,240,000)	(3,730,000)	(4,588,000)	(4,774,000)	(4,944,000)	(4,764,000)	(4,471,000)	(4,211,000)

^a Includes General Fund

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City Structure



City of Rocklin Overview Organizational Charts Elected and Appointed Positions Salary Schedule Salary Schedules

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CITY OF ROCKLIN OVERVIEW

Structure of the Government Body

The City of Rocklin operates under a Council-Manager form of government, which vests authority in an elected City Council. The City Council is the City's legislative and policy-making body and appoints the City Manager who is responsible for the overall administration of the City. In addition to the appointment of the City Manager, the City Council also appoints the City Attorney, City Treasurer, City Clerk and members of the Board of Appeals, Planning Commission, and Parks, Recreation & Arts Commission.

The city-wide organizational chart displays the relationships between organizational units of the City government. Day-to-day operations are handled by the City's departments. The departments are run by Department Directors who report to the City Manager. This organization ensures the City Manager can keep the City Council aware of operational issues of importance and of city-wide concern.



Rocklin City Council Chambers

City Profile and History

The City of Rocklin is located at the junction of Interstate 80 and State Highway 65, near the base of the Sierra foothills in California's Gold Country. It is part of the Sacramento-Roseville-Arden-Arcade Metropolitan Statistical Area (MSA), which includes the four counties of El Dorado, Placer, Sacramento, and Yolo. Rocklin is ideally located in proximity to many tourist locations and recreational amenities. It is within 20 minutes of Folsom Lake, 30 minutes of downtown and Old Sacramento, and less than 2 hours from Lake Tahoe, the Pacific Ocean, and San Francisco.

Rocklin, which encompasses 19.87 square miles with a population of 60,252 as of January 1, 2015, is the second largest incorporated area by population in Placer County. The City has long been known as a safe community with low crime rates, excellent schools and beautiful parks. The City's Insurance Protection Class Code or ISO Rating is 2, putting the Rocklin Fire Department in the top 2% in the nation. Rocklin also continues to enjoy one of the lowest crime rates in the Greater Sacramento Area. The Rocklin Police Department is one of only 19 accredited agencies in California and among only 5% in the entire nation.

Schools in Rocklin are highly rated. The Rocklin Unified School District (RUSD) was ranked as the #1 school district in the Sacramento Metro area in 2015. Sierra College is ranked first in Northern California for transfers to four-year universities and has almost 14,000 students taking for-credit courses at their main Rocklin campus. Additionally, the City of Rocklin is home to the fast-

growing William Jessup University, the Greater Sacramento region's only private four-year, residential university.

The City of Rocklin has a long history, but much of the growth has been within the last 30 years. Rocklin was first recognized as a destination along the transcontinental railroad in 1864, about the same time granite mining began. Rocklin was incorporated in 1893 during the heyday of railroad and granite mining activity. But both industries declined in the early 1900s when Rocklin's railroad round house operations moved from Rocklin to nearby Roseville and cement largely replaced granite as a building material of choice.



Mansion Oaks Park

North of Rocklin's core was Spring Valley Ranch, founded in 1855 by the Whitney family. Whitney's ranch included sheep and a wide variety of agricultural products and grew from 12,000 acres to 27,000 acres by 1913.

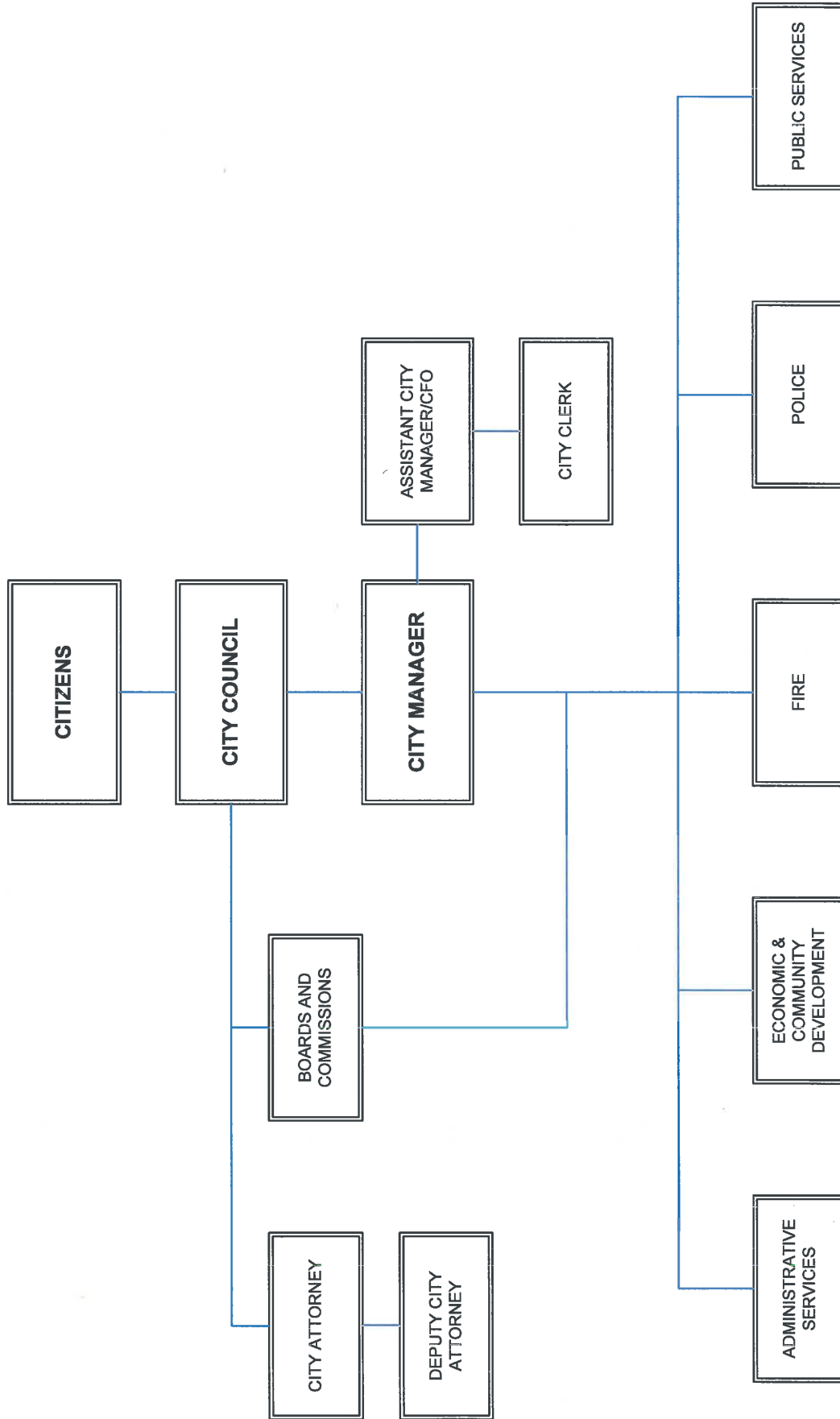
This land was eventually subdivided and sold off to various development interests including the Sunset International Petroleum Corporation in 1960. This group developed what is known as the Sunset Whitney neighborhood, centered around a beautiful golf course.

The mid 1980s marked the initial development of Stanford Ranch, a 3,000 acre master planned community that had been part of Whitney's Spring Valley Ranch. This began a period of steady growth for Rocklin that continues today with additional master plan areas including Whitney Oaks (1,000 acres) and Whitney Ranch (1,300 acres) as well as other quality developments that fill Rocklin's almost 20 square miles. Growth in Rocklin has not only included residential, but retail, office and industrial development as well. Rocklin is home to local, national and international businesses providing jobs in a wide variety of industries including high-tech, logistics, communications and professional and business services. Rocklin is now nearing the end of its growth phase. With few remaining large, undeveloped parcels and no opportunities for large-scale annexations, City leaders are shifting their focus from one of growth to long-term sustainability.

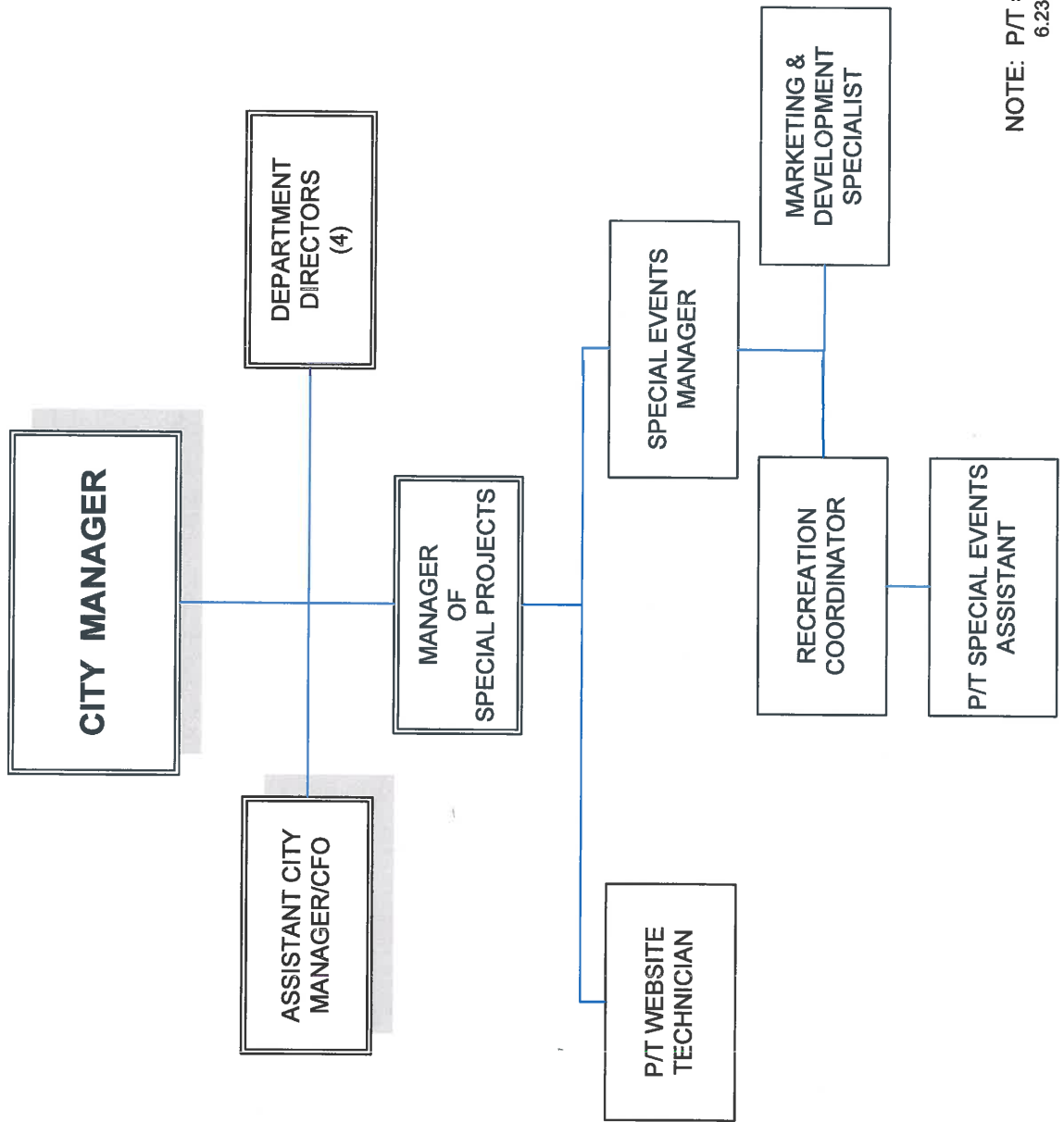
Rocklin is rich in traditions and history. Throughout the years, the City continues to be a leader in providing excellent services, a safe community, and maintaining a high quality of life.



CITY OF ROCKLIN Organizational Chart – FY 2015-16



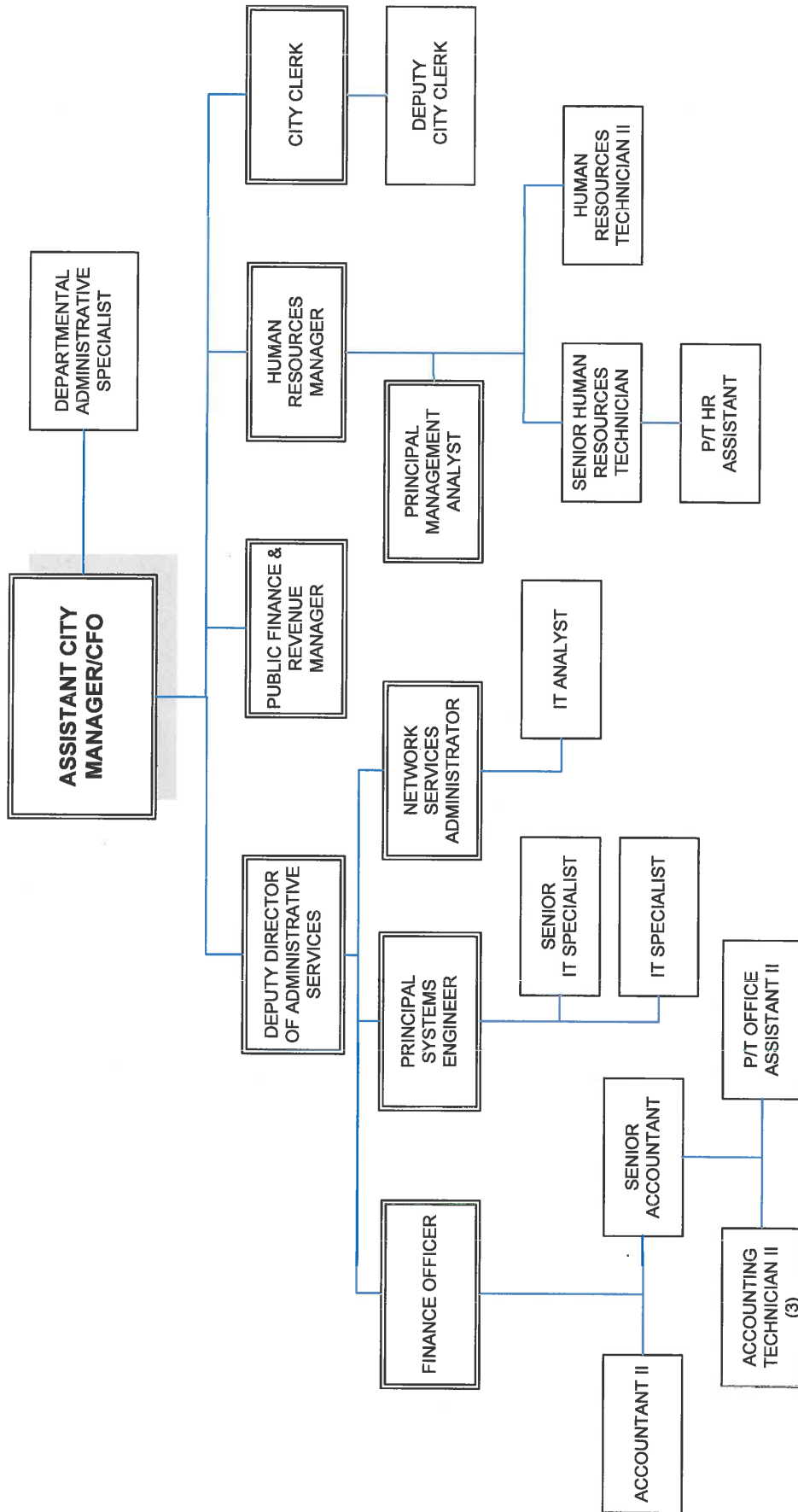
OFFICE OF THE CITY MANAGER
Organizational Chart – FY 2015-16



NOTE: P/T = Part Time
6.23.15

ADMINISTRATIVE SERVICES DEPARTMENT

Organizational Chart – FY 2015-16

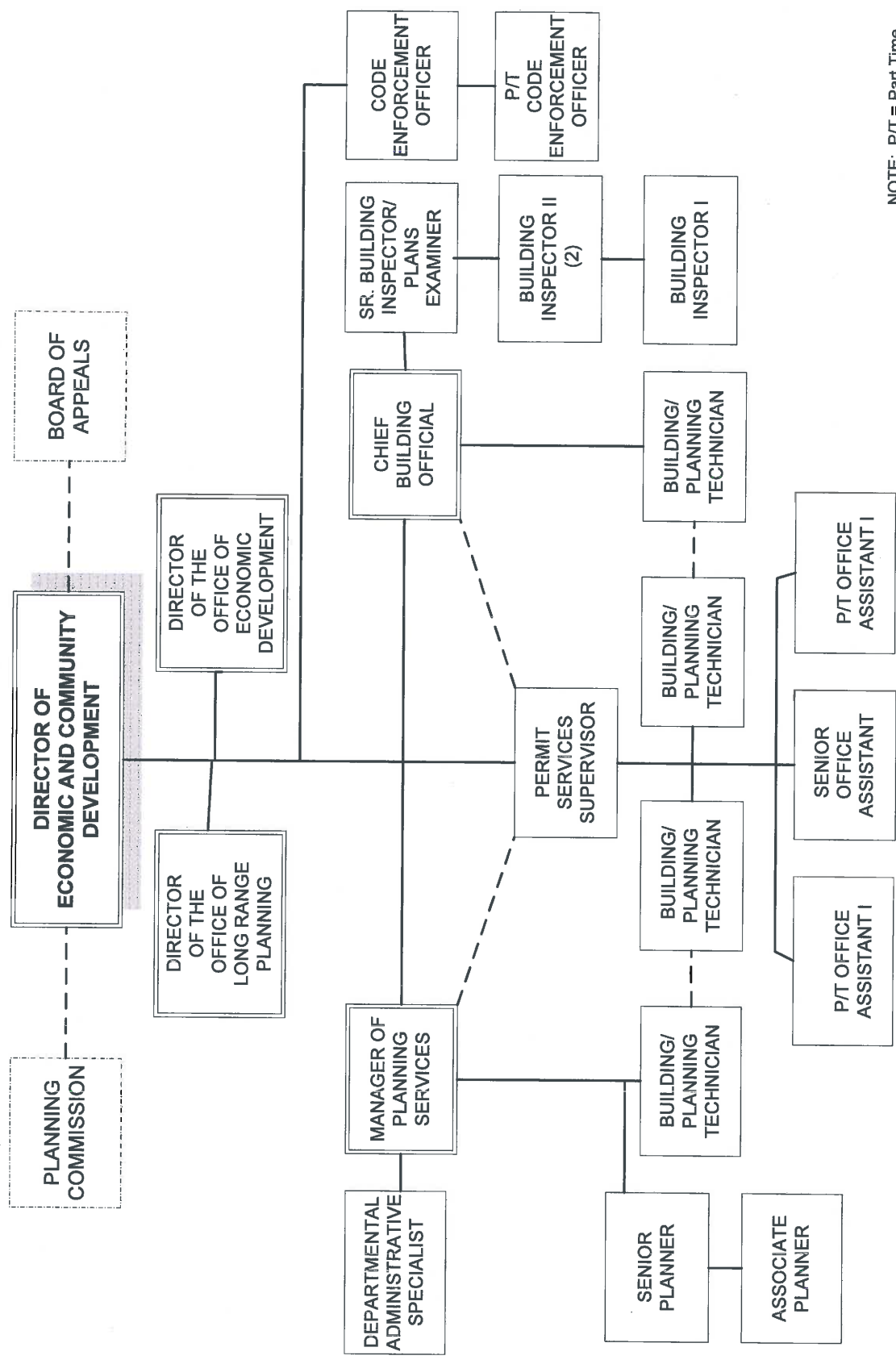


NOTE: P/T = Part Time
6.23.15



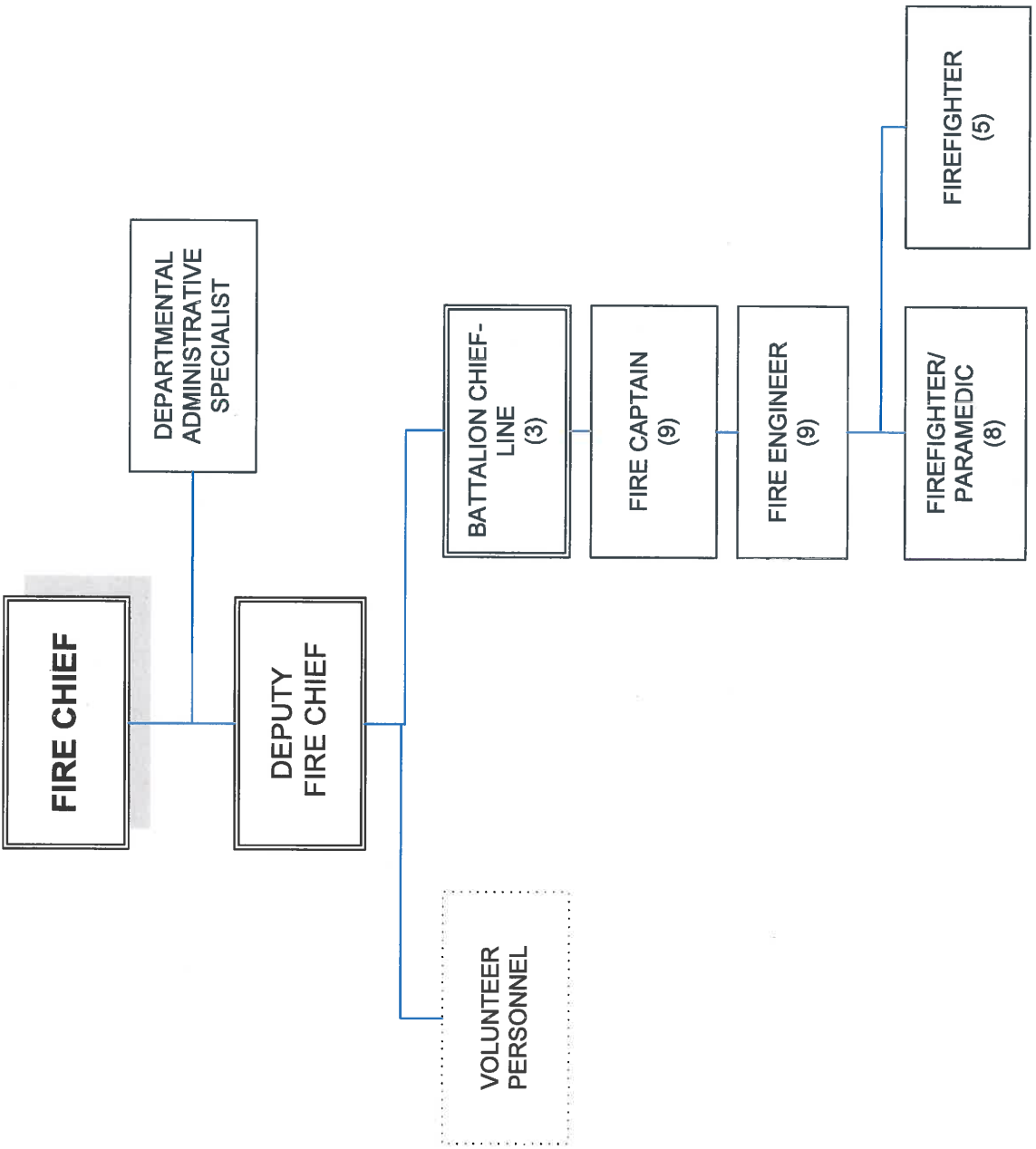
ECONOMIC & COMMUNITY DEVELOPMENT DEPARTMENT

Organizational Chart – FY 2015-16



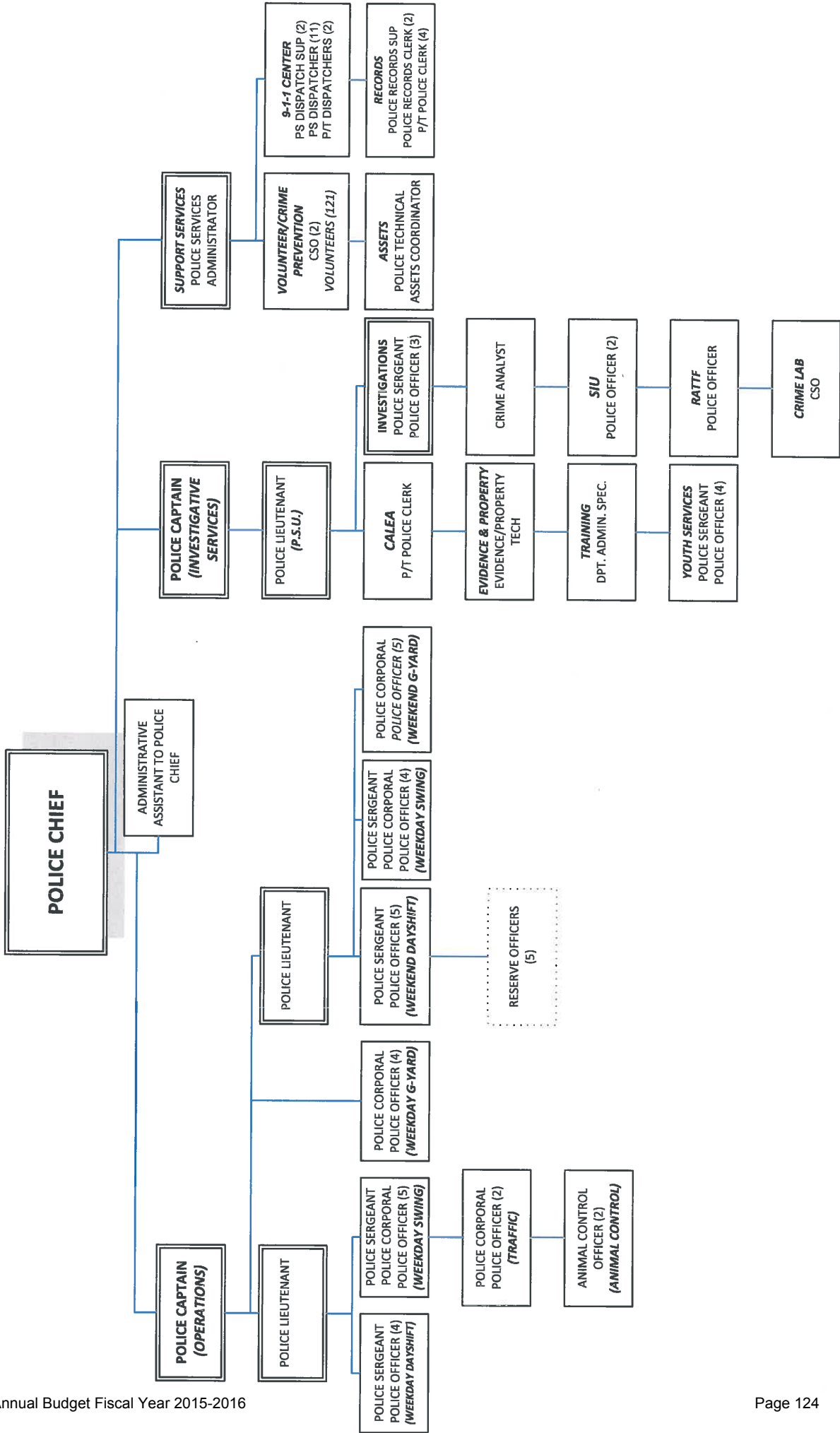
NOTE: P/T = Part Time
6.23.15

FIRE DEPARTMENT
Organizational Chart – FY 2015-16



POLICE DEPARTMENT

Organizational Chart – FY 2015-16

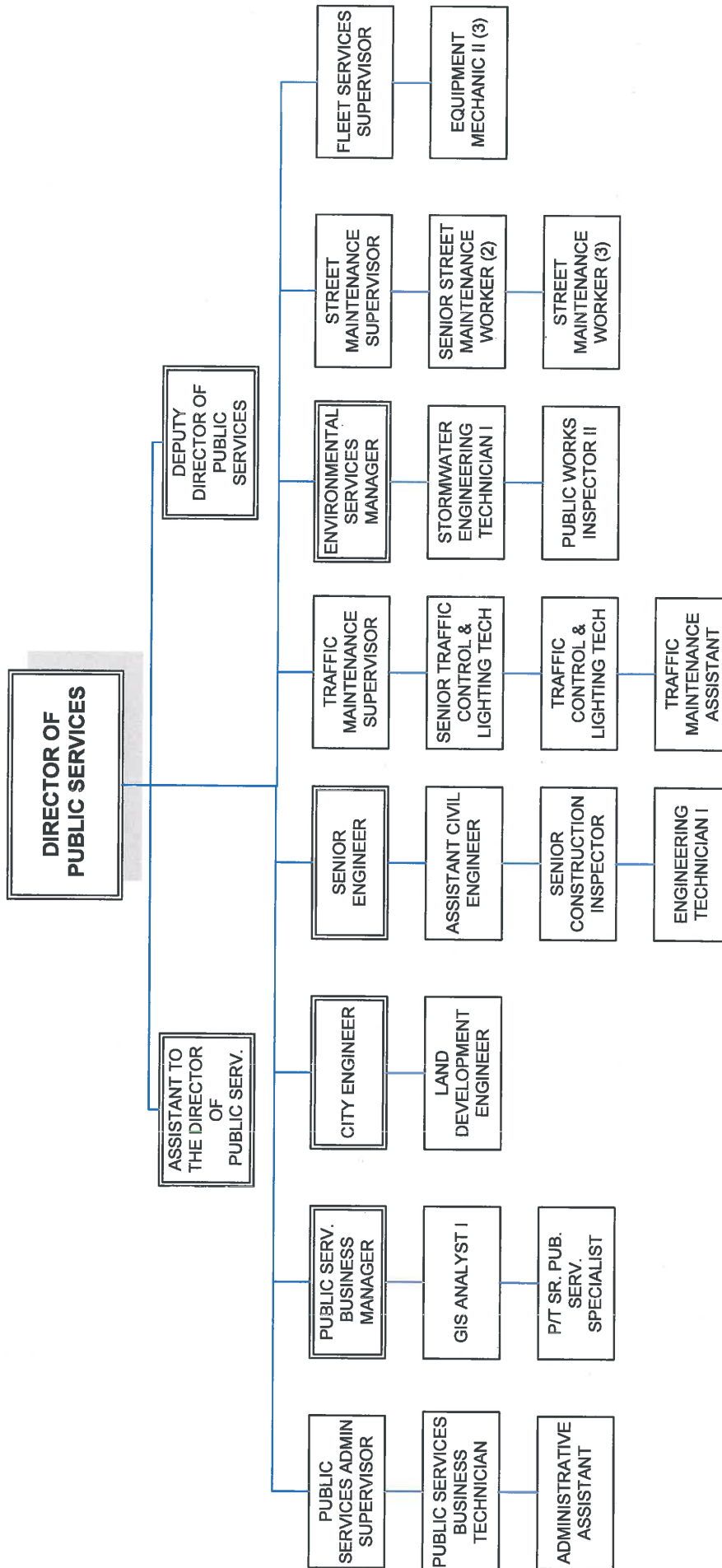


NOTE: P/T = Part Time

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PUBLIC SERVICES DEPARTMENT

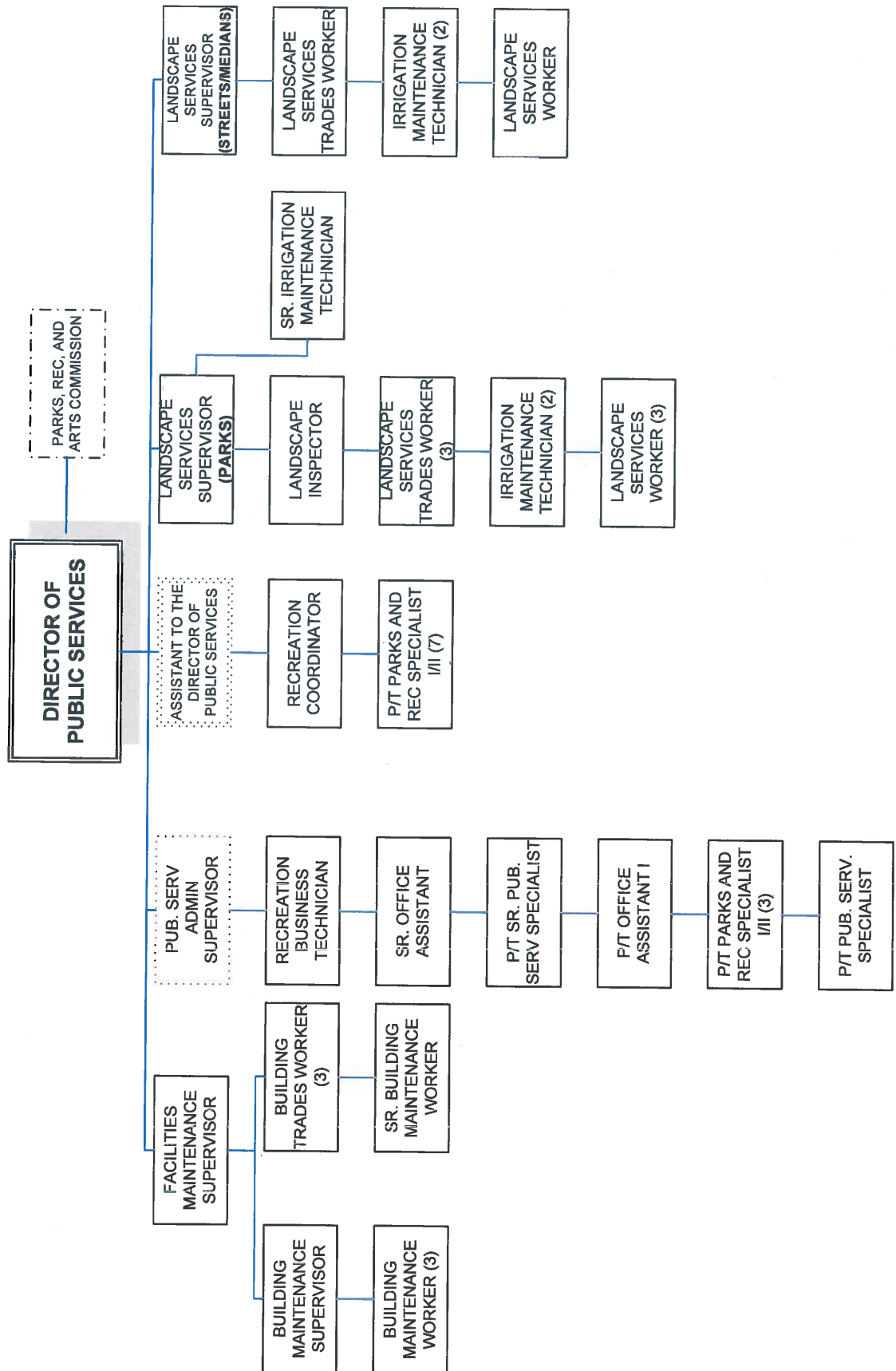
Organizational Chart – FY 2015-16



NOTE: P/T = Part Time
6.23.15

PUBLIC SERVICES DEPARTMENT - PARKS AND RECREATION

Organizational Chart – FY 2015-16



NOTE: P/T = Part Time
6.23.15

CITY OF ROCKLIN
ELECTED AND APPOINTED POSITIONS SALARY SCHEDULE
(Annual Salary)
Effective June 27, 2015

<u>POSITION</u>	<u>MEMBERS</u>	<u>ANNUAL COMPENSATION</u>
Elected:		
City Council	5	8,220
Appointed:		
Planning Commission	5	3,600
Parks, Recreation & Arts Commission	5	1,800

CITY OF ROCKLIN
CONFIDENTIAL SALARY SCHEDULE
(Annual Salary)
Effective June 27, 2015

<u>FTE</u>	<u>Classification</u>	<u>Range</u>	<u>Step 1</u>	<u>Step 2</u>	<u>Step 3</u>	<u>Step 4</u>	<u>Step 5</u>	<u>Step 6</u>
0	Secretary	11	42,122	44,228	46,440	48,762	51,200	53,760
1	Administrative Assistant to Police Chief	17	48,832	51,274	53,837	56,529	59,356	62,324
4	Departmental Administrative Specialist							
0	Human Resources Technician I							
1	Human Resources Technician II	20	52,587	55,216	57,977	60,876	63,919	67,115
0	Payroll Administrator	24	58,047	60,949	63,996	67,196	70,556	74,084
1	Senior Human Resources Technician							
1	Deputy City Clerk	28	63,851	67,044	70,396	73,916	77,612	81,492

8 Total FTEs

CITY OF ROCKLIN
 FIRE SALARY SCHEDULE
 (Annual Salary)
 Effective: June 27, 2015

<u>FTE</u>	<u>Classification</u>	<u>Step 1</u>	<u>Step 2</u>	<u>Step 3</u>	<u>Step 4</u>	<u>Step 5</u>	<u>Step 6</u>
13	Firefighter	67,764	71,159	74,721	78,463	82,374	86,493
9	Fire Engineer	75,269	79,030	82,993	87,138	91,502	96,077
9	Fire Captain	86,043	90,335	94,862	99,612	104,595	109,825
3	Battalion Chief-Line	101,763	106,853	112,195	117,800	123,703	129,876
0	Fire Marshal						
34 Total FTEs							

CITY OF ROCKLIN
MANAGEMENT SALARY SCHEDULE
(Annual Salary)
Effective June 27, 2015

FTE	Classification	Range	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
1	Marketing and Development Specialist	1	58,363	61,281	64,345	67,562	70,940	74,487
1	Special Events Manager	3	61,281	64,345	67,562	70,940	74,487	78,212
1	Assistant to the Director of Public Services	5	64,345	67,562	70,940	74,487	78,212	82,122
0	Finance Resources Analyst	12	76,486	80,310	84,326	88,542	92,969	97,617
1	Public Services Business Manager							
0	Application Services Administrator	14	80,363	84,381	88,600	93,030	97,682	102,566
1	Network Services Administrator							
1	City Clerk	15	82,369	86,487	90,812	95,352	100,120	105,126
0	Management Analyst							
1	Police Services Administrator	16	84,428	88,650	93,082	97,736	102,623	107,754
1	Principal Management Analyst	17	86,536	90,863	95,406	100,177	105,185	110,445
1	City Engineer	18	88,702	93,137	97,794	102,683	107,817	113,208
1	Environmental Services Manager							
1	Finance Officer							
0	Manager of Building Services							
1	Manager of Planning Services							
1	Principal Systems Engineer							
1	Public Finance and Revenue Manager							
1	Senior Engineer							
1	Director of the Office of Economic Development	20	93,137	97,794	102,683	107,817	113,208	118,869
1	Manager of Special Projects							
1	Chief Building Official	22	97,911	102,806	107,947	113,344	119,011	124,962
0	Deputy City Attorney							
1	Human Resources Manager							
0	Information Technology Manager							
1	Deputy Director of Administrative Services	23	100,358	105,376	110,645	116,177	121,986	128,085
1	Director of the Office of Long-Range Planning							
1	Deputy Director -Public Services							

<u>FTE</u>	<u>Classification</u>	<u>Range</u>	<u>Step 1</u>	<u>Step 2</u>	<u>Step 3</u>	<u>Step 4</u>	<u>Step 5</u>	<u>Step 6</u>
1	Deputy Fire Chief	32	125,331	131,598	138,178	145,087	152,341	159,958
1	Director of Economic and Community Development							
2	Police Captain							
1	Director of Public Services	34	131,676	138,260	145,173	152,432	160,054	168,056
1	Assistant City Manager/Chief Financial Officer	38	145,346	152,614	160,244	168,256	176,669	185,503
1	Fire Chief	41	156,522	164,348	172,566	181,194	190,254	199,766
1	Police Chief	43	164,446	172,668	181,302	190,367	199,885	209,879
				<u>Salary</u>		<u>Resolution No.</u>		<u>Date Adopted</u>
1	City Attorney			231,342		2005-395		12/13/2005
1	City Manager			223,890		2014-230		10/28/2014
1	Deputy City Attorney			95,207		Contract		06/02/2014

33 Total FTE's

CITY OF ROCKLIN
POLICE SALARY SCHEDULE
(Annual Salary)
Effective June 27, 2015

<u>FTE</u>	<u>Classification</u>	<u>Range</u>	<u>Step 1</u>	<u>Step 2</u>	<u>Step 3</u>	<u>Step 4</u>	<u>Step 5</u>	<u>Step 6</u>
6	Police Sergeant	SP 1	86,191	90,497	95,027	99,761	104,762	109,982
44	Police Officer	SP 2	70,107	73,607	77,289	81,152	85,219	89,469
2	Public Safety Dispatch Supervisor	NSP2	58,292	61,213	64,265	67,485	70,861	74,407
3	Community Service Officer	NSP3	54,226	56,943	59,785	62,775	65,921	69,213
1	Crime Analyst							
0	Police Com. Program Coordinator							
1	Police Records Supervisor							
1	Police Technical Assets Coordinator							
0	Senior Public Safety Dispatcher							
0	Senior Records Clerk	NSP4	51,830	54,433	57,150	60,011	63,014	66,162
1	Evidence/Property Technician	NSP5	50,578	53,120	55,771	58,551	61,476	64,558
10	Public Safety Dispatcher II							
1	Public Safety Dispatcher I	NSP6	46,913	49,263	51,723	54,312	57,027	59,888
2	Police Records Clerk	NSP7	44,677	46,913	49,263	51,723	54,312	57,027
0	Police Officer Trainee							
2	Animal Control Officer	NSP8	44,472	46,684	49,029	51,474	54,049	56,759
74 Total FTEs								

CITY OF ROCKLIN
PUBLIC SERVICE EMPLOYEES SALARY SCHEDULE
(Annual Salary)
Effective June 27, 2015

<u>FTE</u>	<u>Classification</u>	<u>Range</u>	<u>Step 1</u>	<u>Step 2</u>	<u>Step 3</u>	<u>Step 4</u>	<u>Step 5</u>	<u>Step 6</u>
0	Office Assistant I	5	29,072	30,529	32,066	33,668	35,351	37,112
0	Office Assistant II	9	32,092	33,708	35,390	37,152	39,019	40,965
2	Senior Office Assistant	15	37,218	39,085	41,032	43,085	45,244	47,522
3	Building Maintenance Worker	16	38,158	40,066	42,065	44,172	46,383	48,688
4	Landscape Services Worker	17	39,111	41,059	43,112	45,271	47,536	49,907
3	Street Maintenance Worker							
1	Traffic Maintenance Assistant							
0	Equipment Mechanic I	19	41,086	43,139	45,297	47,562	49,947	52,436
4	Irrigation Maintenance Technician	20	42,119	44,224	46,437	48,753	51,205	53,761
1	Senior Building Maintenance Worker							
0	Accounting Technician I	21	43,164	45,323	47,588	49,973	52,476	55,111
1	Administrative Assistant							
2	Senior Street Maintenance Worker							
4	Landscape Services Trades Worker	22	44,251	46,462	48,781	51,218	53,788	56,476
0	Public Services Technician							
3	Building Trades Worker	23	45,351	47,616	49,999	52,502	55,125	57,880
1	Engineering Technician I							
3	Equipment Mechanic II							
4	Planning/Building Technician							
2	Recreation Coordinator							
3	Accounting Technician II	25	47,654	50,026	52,529	55,164	57,920	60,807
1	Code Enforcement Officer							
0	Community Development Technician							
1	Traffic Control and Lighting Technician							
1	Building Inspector I	26	48,833	51,284	53,840	56,542	59,364	62,329
0	Construction Inspector I							
1	Landscape Inspector							
0	Public Works Inspector I							
1	Senior Irrigation Maintenance Technician							

<u>FTE</u>	<u>Classification</u>	<u>Range</u>	<u>Step 1</u>	<u>Step 2</u>	<u>Step 3</u>	<u>Step 4</u>	<u>Step 5</u>	<u>Step 6</u>
0	Engineering Technician II	27	50,066	52,569	55,192	57,946	60,847	63,893
0	GIS/Engineering Technician							
0	Permit Center Coordinator							
1	Public Services Business Technician							
1	Recreation Business Technician							
0	Accountant I	28	51,310	53,879	56,570	59,404	62,370	65,496
1	Building Maintenance Supervisor							
1	Stormwater Engineering Technician I							
0	Community Development Inspector	30	53,906	56,608	59,443	62,410	65,522	68,806
0	Construction Inspector II							
1	Public Works Inspector II							
1	Senior Traffic Control and Lighting Technician							
2	Building Inspector II	31	55,256	58,025	60,927	63,972	67,164	70,528
0	Building Plans Examiner							
1	GIS Analyst I							
1	Information Technology Specialist							
0	Recreation Supervisor							
1	Senior Construction Inspector	32	56,635	59,468	62,449	65,562	68,846	72,291
1	Accountant II	33	58,053	60,952	64,012	67,204	70,568	74,091
0	Assistant Planner							
1	Fleet Services Supervisor							
0	GIS Analyst II							
2	Landscape Services Supervisor							
1	Permit Services Supervisor							
1	Public Services Administrative Supervisor							
1	Street Maintenance Supervisor							
1	Assistant Civil Engineer	35	60,992	64,038	67,244	70,608	74,145	77,854
1	Facilities Maintenance Supervisor							
0	Public Services Operations Supervisor							
1	Senior Accountant							
1	Senior Information Technology Specialist							
0	Assistant Land Surveyor	37	64,078	67,284	70,648	74,184	77,892	81,787
1	Land Development Engineer							
1	Traffic Maintenance Supervisor							

<u>FTE</u>	<u>Classification</u>	<u>Range</u>	<u>Step 1</u>	<u>Step 2</u>	<u>Step 3</u>	<u>Step 4</u>	<u>Step 5</u>	<u>Step 6</u>
0	Administrative Analyst	39	67,323	70,687	74,224	77,932	81,840	85,933
1	Associate Planner							
1	Information Technology Analyst							
1	Senior Building Inspector/Plans Examiner							
0	Plan Check Engineer	44	76,171	79,986	83,986	88,183	92,595	97,217
1	Senior Planner							

74 Total FTEs

CITY OF ROCKLIN
 PUBLIC SAFETY MANAGEMENT SALARY SCHEDULE
 (Annual Salary)
 Effective: June 27, 2015

<u>FTE</u>	<u>Classification</u>	<u>Range</u>	<u>Step 1</u>	<u>Step 2</u>	<u>Step 3</u>	<u>Step 4</u>	<u>Step 5</u>	<u>Step 6</u>	<u>Step 7*</u>
0	Police Services Manager	PM8	66,956	70,304	73,821	77,512	81,388	85,460	
<u>3</u>	Police Lieutenant	PM23	106,014	111,314	116,880	122,724	128,860	135,303	142,068

3 Total FTEs

** Per Article 9.1 in the PSMG MOU sworn employees who have fifteen (15) years of full-time service working for the City of Rocklin, and who have been at the top step of their classification for two years will go to step seven (7) of the salary range.*

CITY OF ROCKLIN
 PERMANENT-PART-TIME EMPLOYEES SALARY SCHEDULE
 (Hourly Salary)
 Effective June 27, 2015

<u>FTE</u>	<u>Classification</u>	<u>Range</u>	<u>Step 1</u>	<u>Step 2</u>	<u>Step 3</u>
5	Parks & Recreation Specialist I	3	\$9.26	\$9.72	\$10.20
4	Office Assistant I				
5	Parks & Recreation Specialist II	7	\$12.00	\$12.60	\$13.23
1	Public Services Specialist				
2	Senior Public Services Specialist	9	\$14.00	\$14.70	\$15.43
1	Special Events Assistant				
0	Office Assistant II				
1	Human Resources Assistant	11	\$16.00	\$16.80	\$17.64
5	Police Clerk				
0	Police Dispatcher I	13	\$21.46	\$22.54	\$23.67
1	Code Enforcement Officer				
2	Police Dispatcher II	15	\$23.14	\$24.30	\$25.52
1	Website Technician	17	\$25.00	\$26.25	\$27.56

Total Permanent Part-Time Employees (Not FTEs)

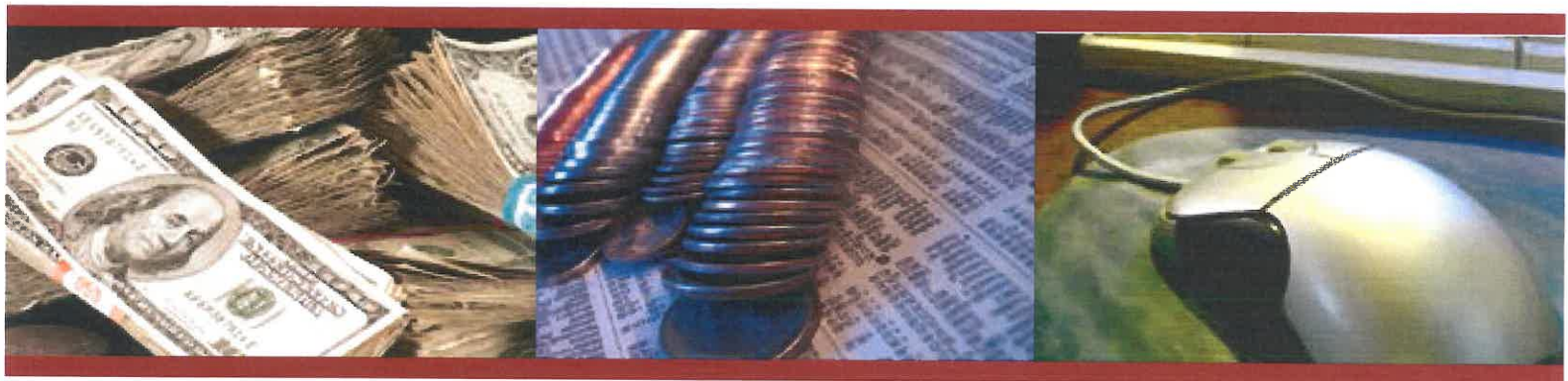
28 Employees

Definition:

- 20 Hours per week
- 999 Hours per fiscal year
- No Benefits

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Budget Overview



Key Management Practices

Budget and Revenue Highlights

Fund Overview

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KEY MANAGEMENT PRACTICES

Governmental budgeting allocates and balances the resources drawn from the public to the demand for services and projects. Budgeting helps policy makers set goals, assists program managers and department heads in the improvement of organizational performance, and ensures that both elected and appointed officials are accountable to the public.

Budget guidelines are essentially policy statutes that provide a sense of the budgetary environment. Budget guidelines and Financial Policy Statements address the budget's scope and the assignment of roles to various budgetary participants. The following formal policy statements are presented to establish the financial goals of the organization and the principles that will govern budget deliberations.

Authorization

In accordance with Chapter 3.28 of the Rocklin Municipal Code, the City Manager shall prepare and submit by May 15th of each year, the annual budget to the City Council. The budget shall include an explanation message, and shall contain itemized statements for recommended City expenditures and estimated revenues. The City Council shall conduct one or more hearings on the proposed budget and make changes as deemed appropriate. The City Council shall adopt a final budget on or before June 30th of each year. The City Manager shall keep the City Council fully advised as to the financial condition and future needs of the City and shall make recommendations to the City Council concerning the affairs of the City.

Basis of Budgeting

An operating, capital project and transfer budget is adopted each fiscal year for the General Fund and certain Special Revenue, Capital Project, Debt Service, Permanent, Proprietary, and Fiduciary Funds. The proposed budget shall be balanced by fund, meaning that the recommended appropriations do not

exceed the combined total of estimated revenues and unreserved fund balance for each of the City's individual funds subject to appropriation. The level of budgetary control for the City is at the fund level.

Department heads are given authority to control their budgets and to make changes indicated to meet program objectives and to meet performance goals. In no case may total expenditures of a particular department or fund exceed what is appropriated by the City Council without approval by the City Council. Unexpended appropriations shall lapse at year end.

Fund Accounting

The City follows principles of fund accounting for all governmental and proprietary funds. Each fund is a fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with specific regulations, restrictions or limitations.

Investment Policy

The primary objective of the City's investment policy, Legislative Policy #1, is the preservation of investment principal. The City's investment portfolio will provide sufficient liquidity to meet the City's operating and capital requirements to insure the orderly execution of the City's business affairs. In investing public funds, the City will strive to maximize the return of its investment portfolio, but will avoid assuming unreasonable risks. To control risks regarding specific security types, the City will diversify its investments. A comprehensive report related to the City's investment performance will be provided quarterly to the City Investment Committee and the City Council. Confidence in the City's investment policies is based on clear and constant communication of decisions and performance of investments.

Fiscal Procedures

The City of Rocklin budget process and related financial procedures are in compliance with the recommended standards as outlined by the Government Finance Officers Association. They meet all Generally Accepted Accounting Principles (GAAP), the recommended best practices of the Governmental Accounting Standards Board (GASB) and the City's internal financial policies.

The City will maintain an accounting system to provide all of the data needed to allow for the timely preparation of financial statements for the entire City in conformity with GAAP. The City will contract for an independent audit of the City's finances and for compliance with GASB and state laws. The audit will be

published annually as a Comprehensive Annual Financial Report (CAFR).

Capital Investment Plan

The City will develop and implement a five-year capital investment plan, which will require the City to anticipate long-term needs. The five-year capital investment plan will determine the capital investment priorities, provide for the budget of current year projects, and provide for the forecasting and anticipation of future year expenditures.



Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g. roads, bridges, sidewalks, and similar items), are defined by the City as assets with an initial, individual cost of \$10,000 or more, \$100,000 for infrastructure and an estimated life in excess of one year.

Fleet Equipment

The City's budget will provide for the adequate maintenance and repair of fleet equipment and for their orderly replacement.

Risk Management

The City operates a risk management and loss prevention program to minimize losses.

One-Time Revenues

A local government that becomes dependent on one-time revenue, or on a source of revenue that will soon disappear, can, in essence, create deficits for itself. The City of Rocklin will utilize General Fund one time or temporary funds to obtain capital assets, fund capital projects, replenish the General Fund Operating Reserve and/or make other nonrecurring purchases. Otherwise, strategic planning to earmark replacement revenue must be identified at the onset.

Debt Policy

Sound budget management requires that the City determine the availability of revenue to support future capital improvements (infrastructure). In addition to the policies and procedures for land secured financing as enacted by Resolution No. 2005-112, the City utilizes "Capital Needs Financing" as noted below and conducts ongoing analysis of refunding opportunities.

Capital Needs Financing

The City of Rocklin will, where possible, and in accordance with the adopted Capital Investment Plan, employ pay-as-you-go financing to save interest expenditures, preserve debt capacity for future borrowing, and not encumber future budgets with mandatory debt service expenditures. Exceptions to this practice will be for capital expenditures, which are determined to be time

sensitive for purposes of public health, safety, welfare, or for economic gain.

Capital Expenditures

All capital projects planned and budgeted for in any given fiscal year will have funding identified and proven to be available. This means that all projects are subject to funding already received in prior fiscal years. Funds that are earmarked for receipt in current fiscal years will not be utilized for current year expenditures.

Operating Funds – Operating Expenditures

All Non-General Fund Operating Funds will maintain sufficient cash balances to cover a minimum of six months of operating expenditures planned and budgeted at the end of every fiscal year. This means that operations within these Funds are subject to funding already received. This policy will ensure the City maintains sufficient cash on hand to cover its normal operations and enable it to identify and avoid potential cash flow issues.

De-obligation

In the event that an unplanned capital project is identified as a higher priority than a budget initially appropriated, the funded project list may be altered to take into account the new project. In this event, all projects will be reviewed and a new priority list established. Any project(s) that are removed from the current funded project list will have the attached funding source de-obligated and that funding source will be attached to the new project(s) and/or returned to the reserve.

General Fund Operating Reserve

The City of Rocklin will maintain an operating reserve equal to 25% of the planned budgeted expenditures in the General Fund (less any capital equipment and/or project costs). These reserved dollars will be used to support unforeseen emergencies, operating insufficiencies and short-term internal loans. Management will exercise every mechanism available, e.g. budget cuts, hiring freezes, etc., to avoid use of the reserve. Should the reserve level exceed 25%, excess funds may be transferred to support the City's Capital Investment Plan. To the extent the reserve level falls below 25%, a plan will be executed to replenish the reserve at the targeted funding level within three years.

General Fund Disaster Contingency Reserve

The City of Rocklin will maintain an emergency reserve equal to \$1 million as set by Resolution No. 2012-136. These reserved dollars will be used in the event of a "declared" emergency providing financial support for recovery efforts as directed by the City Council.

Self-Insured Losses Reserve

The City of Rocklin will maintain a self insured losses reserve equal to \$1 million. These reserved dollars will be used for losses not covered under existing insurance programs.

Retiree's Health Reserve

The City of Rocklin will maintain a Retiree's Health Reserve. These reserved dollars will be used to fund a Retiree's Health Trust to offset the retiree's health accrued liability. Interest

earned on these funds will be used to offset current retiree's health insurance premium payments. Additionally, the Retiree's Health Fund will be partially funded by annual transfers-in of 45% of the General Fund's current fiscal year's fund balance surplus as limited by the transfer to the GF – Special Reserve Funds and the total amount transferred into the General Fund through the annual Indirect Cost Allocation.

Fleet Capital Reserve

The City of Rocklin will maintain Fleet Capital Reserves for the purchases of new and replacement vehicles and other capital assets. These reserves will be designated for each Operating Fund and summarized in the annual budget. The amount added to each Fund's reserve will be calculated by utilizing the annual asset depreciation expense, and allocated through the same methodology as the Fleet Allocation process.

General Fund – Special Reserve Funds

At the end of each fiscal year, after calculating the 25% General Fund Operating Reserve, any General Fund surplus (net amount by which the fund balance is increased in that fiscal year) will be transferred to the GF–Special Reserve Funds and to the Retiree's Health Fund as limited by the total amount transferred into the General Fund through the annual Indirect Cost Allocation. The surplus will be split between the funds with 45% transferred to the GF–Streets Maintenance Reserve Fund, 5% transferred to the GF-Economic Development Reserve Fund, 5% transferred to the GF-Code Enforcement Reserve Fund, and 45% transferred to the Retiree's Health Fund.

Unfunded Pension Liability Reduction

In the event that at the end of the prior fiscal year there was an increase in the General Fund unassigned (unreserved) Fund Balance, 50% of this increase will be used to pay down the City's unfunded pension liability. This transfer of funds will occur during the budget process following each year in which an increase occurs.



“75:25” Operating Expenditure Rule

To support fiscal stability, the City will work to maintain a personnel to operations/maintenance expenditure ratio no greater than 75:25. Pension and health care costs can be extremely volatile, and can lead to significant year-over-year expenditure increases. Maintaining a healthy balance between personnel and operations/maintenance expenditures allows for greater control over total expenditures and allows the City to more easily respond to unforeseen costs. The City will analyze its personnel to operations/maintenance expenditure ratio during the budget process each year, and make prudent adjustments to bring the ratio back to appropriate levels within three years.

BUDGET AND REVENUE HIGHLIGHTS

The City Budget

The City's budget document contains a complete overview of the projected revenues and the proposed departmental expenditures for a given fiscal year. The City's budget is separated on a department/function basis into Administrative Services, Economic & Community Development, Fire, Legislative, Parks & Recreation, Police, and Public Services; each with differing goals, objectives, and the ability to generate fees or other revenue to fund a portion or all of their operating costs.

The City's budget process is set forth in Chapter 3.28 of the Rocklin Municipal Code. Section 3.28.050 states, "The Council shall adopt a final budget on or before June 30 of each year by resolution". Though generally considered good stewardship of public resources and a fiduciary duty to the citizens of the City, there is no stated requirement in the Rocklin Municipal Code, or state statutes, that the City approves a balanced budget.

The City, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. The City budget includes the following types of funds: General Fund, Special Revenue funds, Capital Project funds, Debt Service funds, Internal Service fund, Permanent funds, and Agency funds. Fund descriptions are included in the Fund Overview section.

Revenue Overview

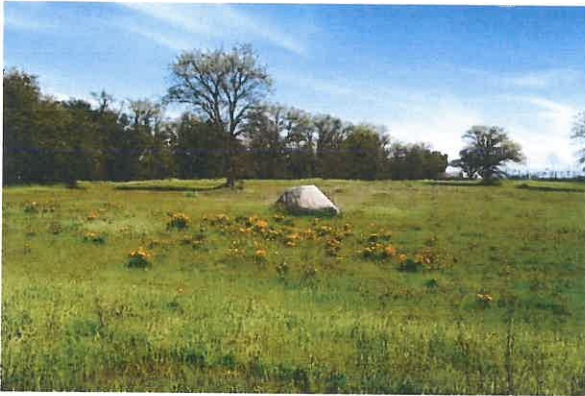
Revenue is presented in the City budget by major revenue categories: Taxes, Licenses and Permits, Intergovernmental Revenues, Fines, Forfeitures & Penalties, Charges for Services, Use of Money and Property, and Miscellaneous. The budgeted revenue is presented in total and is also broken down into sub-categories within each major category.

Revenue estimates are based on information received from City departments, outside agencies (County of Placer Assessor, State Department of Finance, Placer County Transportation Planning Agency, etc.), historical data and current economic trends. The City takes a conservative approach to forecasting revenue.

Unlike a private business, some of the City's revenue is restricted to certain uses by law. A special tax is levied for the specific purpose approved by the voters. Fees are charged for specific services. Many intergovernmental revenues (i.e. State & Federal funds) are designated by law for specific types of activities/projects.

Major sources of the City's General Fund revenue for day-to-day operations and services come from property tax and sales and use tax.

Property Tax: Under California law, property taxes are assessed and collected by the counties up to 1% of assessed value, plus other increases approved by the voters. The property taxes go into a pool and are then allocated to the cities by statutory formula. Approximately 12.6% of ad valorem property taxes levied in Rocklin go to the City.



Granite Drive Undeveloped Site

Property taxes attach annually as an enforceable lien on January 1. Taxes are levied on January 1, are payable in two installments, and are delinquent on December 10 and April 10. Placer County (the County) is responsible for the collection and allocation of property taxes. The County apportions secured property tax revenue in accordance with the alternate methods of distribution, the "Teeter Plan," as prescribed by Section 4717 of the California Revenue and Taxation code. Therefore, the City receives 100% of the secured property tax levies to which it is entitled, whether or not collected.

The current economic climate within the housing and commercial real estate markets has improved over the last year. The City is projecting property tax revenues to increase at 4.4% in fiscal year 2015-2016. This increase is a result of assessed values for existing property increasing by 1.998%, increased values related to property transfers, and Prop 8 adjustments.

Sales Tax: Sales tax is imposed on retailers for the privilege of selling tangible personal property in California. A use tax is imposed on purchasers whenever sales tax does not apply, such as for goods purchased out of state for use in California. The sales and use tax rate in a specific California location has three parts: the State tax rate, the local tax rate and any district tax rate that may be in effect. State sales and use taxes provide revenue to the state's General Fund, to cities and counties through specific state fund allocations, and to other local jurisdictions. The current sales tax rate in Placer County – City of Rocklin – is 7.5%. The 7.5% is distributed to various agencies with 1.0% going to the City of Rocklin and 6.5% going to other agencies.

The City is forecasting an increase of 11.8% in sales tax revenues for the 2015-2016 fiscal year due to recent retail development, stronger consumer spending trends, and a one-time increase related to the unwind of the Triple Flip.

FUND OVERVIEW

Consistent with other governmental agencies, the City uses fund accounting. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. All of the funds of the City can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental Funds

Governmental funds include the General Fund, Special Revenue, Capital Project, Permanent, and Debt Service funds.

The General Fund is used to account for resources traditionally associated with the City which are not required legally or by sound financial management to be accounted for in another fund. From this fund the City's general operating expenditures are paid, the fixed charges, and the capital costs that are not paid through other funds.

Special Revenue Funds are used to account for specific revenues that are legally or otherwise restricted to expenditures for particular purposes. Examples of Special Revenue Funds include State Gas Tax and SB325 Tax (sales tax on fuel purchases).

Capital Project Funds are used to account for financial resources used for the acquisition or construction of major capital facilities other than those financed by proprietary funds. Examples of Capital Project Funds include Traffic Circulation Impact fees and Capital Construction Impact Fees.

Permanent Funds, such as the Conservation Easement Endowment Fund, are used to report resources that are legally restricted to the extent that only earnings, and not principal,

may be used to support the City's programs.

Debt Service Funds account for the accumulation of financial resources for the payment of interest and principal on the general long-term debt of the City or its component units.



Proprietary Funds

The City maintains one type of proprietary fund, an internal service fund. Internal service funds are an accounting methodology used to accumulate and allocate costs internally among the City's various functions. The Fleet Internal Service Fund is used to account for the financing of the City's fleet services provided by one City department to other departments on a cost-reimbursement basis.

Fiduciary Funds

Agency Funds account for assets held by the City in a purely custodial capacity. Examples of Agency Funds include the Wetlands Maintenance Trust and the Boroski Landfill Monitoring Trust.

Revenues



Revenues by Category

Revenues

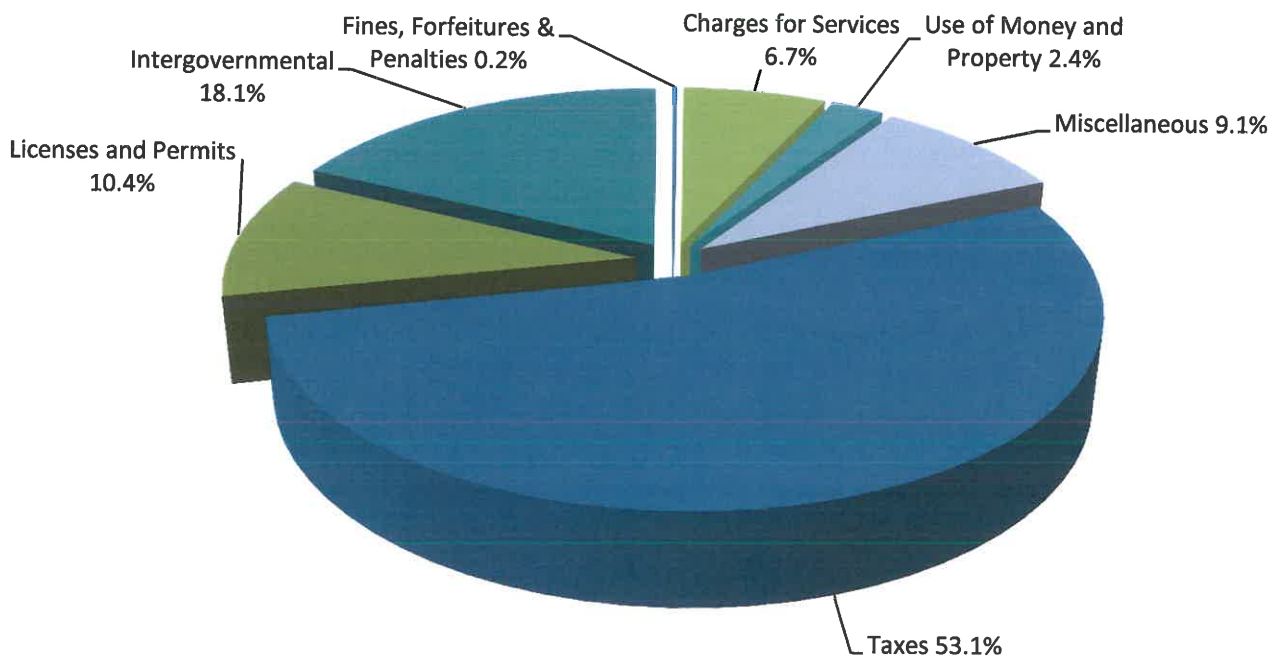
General Fund Revenues by Category

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City of Rocklin

Revenues by Category Budget Year 15-16

	FY 14-15 Original Budget	FY 14-15 Projected Actual	FY 15-16 Budget
Taxes	31,705,700	32,569,100	34,712,900
Licenses and Permits	9,524,300	6,693,400	6,835,300
Intergovernmental	10,368,400	7,298,400	11,822,400
Fines, Forfeitures & Penalties	128,000	130,800	118,500
Charges for Services	5,679,600	6,321,100	4,399,600
Use of Money and Property	1,569,900	2,051,900	1,579,700
Miscellaneous	7,139,200	4,202,000	5,926,600
Total All	\$66,115,100	\$59,266,700	\$65,395,000



City of Rocklin

Revenues Budget Year 15-16

	FY 14-15 Original Budget	FY 14-15 Projected Actual	FY 15-16 Budget
Taxes			
Business Licenses	290,000	260,000	260,000
Franchise	1,940,000	2,000,000	2,040,000
Other	7,615,000	7,668,100	8,094,900
Property	12,133,300	12,567,000	13,130,000
Sales	8,958,400	9,240,000	10,330,000
Transfer	334,000	349,000	363,000
Transient Occupancy	435,000	485,000	495,000
TOTAL Taxes	31,705,700	32,569,100	34,712,900
Licenses and Permits			
Building Permits	1,287,300	1,607,100	1,764,200
Capital Construction Fees	1,376,800	1,390,700	973,000
Dog Licenses	56,600	53,400	53,400
Land Use Permits & EIQ's/CEQA	103,600	134,200	90,200
Oak Tree Mitigation Fees	23,600	9,400	23,600
Other	42,500	67,300	64,000
Park Development Fees	1,749,300	1,112,200	1,597,000
Public Facilities Impact Fees	963,300	404,500	399,100
Traffic Impact Fees	3,879,800	1,903,900	1,846,700
Whitney Ranch Trunk Sewer Fee	41,500	10,700	24,100
TOTAL Licenses and Permits	9,524,300	6,693,400	6,835,300
Intergovernmental			
Grants	5,407,400	1,870,900	6,367,600
Other	688,400	677,600	680,200
State Gas Tax	4,272,600	4,725,900	4,750,600
State Motor Vehicle In-Lieu	0	24,000	24,000
TOTAL Intergovernmental	10,368,400	7,298,400	11,822,400

City of Rocklin

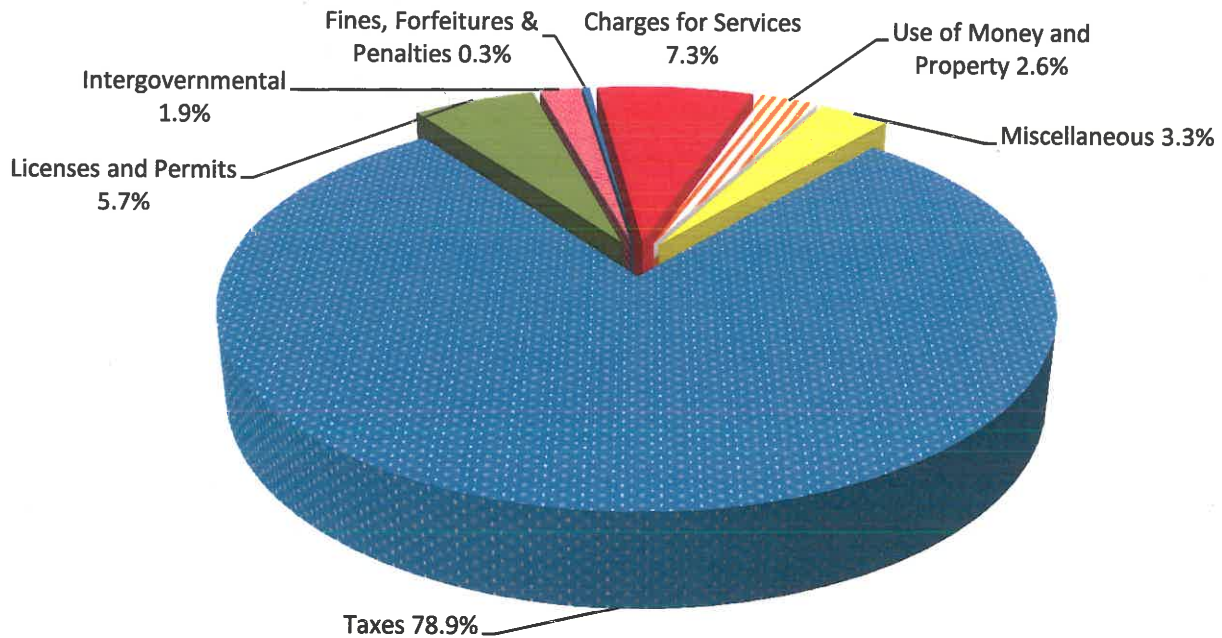
Revenues Budget Year 15-16

	FY 14-15 Original Budget	FY 14-15 Projected Actual	FY 15-16 Budget
Fines, Forfeitures & Penalties			
Fines, Forfeitures & Penalties	128,000	130,800	118,500
TOTAL Fines, Forfeitures & Penalties	128,000	130,800	118,500
Charges for Services			
Business License Application Fees	7,700	9,000	8,500
Concurrent App/Tent Subdv Maps	76,900	129,600	72,500
Contract & Misc Revenue Fees	698,000	705,400	705,900
Engineering Inspection/Plan Checks	1,026,000	1,560,500	1,441,000
Fleet Internal Service Fund Charges	1,014,300	1,277,100	1,380,700
Other	758,500	714,100	523,700
Program Fees	2,098,200	1,925,400	267,300
TOTAL Charges for Services	5,679,600	6,321,100	4,399,600
Use of Money and Property			
Interest	727,500	1,210,900	711,100
Other	37,500	41,500	36,500
Rents	804,900	799,500	832,100
TOTAL Use of Money and Property	1,569,900	2,051,900	1,579,700
Miscellaneous			
Administrative Fees	481,900	481,900	526,000
Developer Contributions	4,100,000	1,500,000	2,600,000
Donations	1,000	5,800	0
Insurance Revenues	426,900	428,700	410,300
Other	717,000	508,400	608,300
Retirees Health	1,412,400	1,277,200	1,782,000
TOTAL Miscellaneous	7,139,200	4,202,000	5,926,600
Total All Categories:	\$66,115,100	\$59,266,700	\$65,395,000

City of Rocklin

General Fund Revenues by Category Budget Year 15-16

	FY 14-15 Original Budget	FY 14-15 Projected Actual	FY 15-16 Budget
Taxes	24,614,600	25,428,000	27,145,000
Licenses and Permits	1,490,000	1,862,000	1,971,800
Intergovernmental	617,800	894,400	654,900
Fines, Forfeitures & Penalties	128,000	124,200	118,500
Charges for Services	2,103,600	2,765,500	2,528,200
Use of Money and Property	869,800	883,600	904,600
Miscellaneous	1,043,500	1,191,200	1,134,600
Total All	\$30,867,300	\$33,148,900	\$34,457,600



Expenditures



Department Expenditure Summary
Expenditures by Department/Function
Operations Expenditures
Operations Expenditures by Department & Fund
Capital Expenditures
Capital Expenditures by Department & Fund
Total Departmental Expenditures by Fund

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City of Rocklin

Department Expenditure Summary Budget Year 15-16

ADMINISTRATIVE SERVICES

	FY 14-15 Original Budget	FY 14-15 Projected Actual	FY 15-16 Budget
ADMINISTRATIVE SERVICES			
ASSISTANT CITY MANAGER / CFO	1.00	1.00	1.00
DEPUTY DIRECTOR - ADMIN SERVICES	0.00	1.00	1.00
HUMAN RESOURCES MANAGER	1.00	1.00	1.00
BUDGET & TECHNOLOGY MANAGER	1.00	0.00	0.00
CITY CLERK	0.00	0.00	0.50
FINANCE OFFICER	1.00	1.00	1.00
PUBLIC FINANCE & REVENUE MNGR	0.00	1.00	1.00
PRINCIPAL MANAGEMENT ANALYST	2.00	1.00	1.00
PRINCIPAL SYSTEMS ENGINEER	1.00	1.00	1.00
NETWORK SERVICES ADMINISTRATOR	1.00	1.00	1.00
INFORMATION TECHNOLOGY ANALYST	0.00	0.00	1.00
SR INFORMATION TECHNOLOGY SPEC	1.00	1.00	1.00
INFORMATION TECHNOLOGY SPECIALIST	1.00	1.00	1.00
SR ACCOUNTANT	0.00	0.00	1.00
ACCOUNTANT I/II	2.00	2.00	1.00
PAYROLL ADMINISTRATOR	1.00	0.00	0.00
DEPUTY CITY CLERK	0.00	0.00	0.50
SR HUMAN RESOURCES TECHNICIAN	1.00	1.00	1.00
HUMAN RESOURCES TECHNICIAN I/II	0.00	1.00	1.00
ACCOUNTING TECHNICIAN I/II	3.00	3.00	3.00
DEPARTMENTAL ADMINISTRATIVE SPEC	1.00	1.00	1.00
PART-TIME HUMAN RESOURCES ASST *	1.00	1.00	1.00
PART-TIME OFFICE ASST I/II *	1.00	1.00	1.00
	20.00	20.00	22.00
Expenditure Categories			
CAPITAL EXPENSE	7,000	6,900	75,000
COMPENSATION	5,180,600	7,545,600	5,819,100
OPERATING EXPENSE	4,002,500	4,435,900	4,330,000
	9,190,100	11,988,400	10,224,100

City of Rocklin

Department Expenditure Summary

Budget Year 15-16

ADMINISTRATIVE SERVICES

	FY 14-15 Original Budget	FY 14-15 Projected Actual	FY 15-16 Budget
<u>Funding Sources</u>			
CAPITAL CONST - DEBT SERVICE	539,300	539,300	536,500
CAPITAL CONST IMPACT FEES	8,600	8,600	2,200
CDBG - HUD ENTITLEMENT	2,800	2,800	2,800
CDBG HOUSING REHABILITATION	900	900	900
CFD #5	279,400	328,800	351,800
CFD #6 OPEN SPACE MAINTENANCE	25,100	29,200	40,400
COMMUNITY PARK FEES	2,600	3,000	52,300
GAS TAXES	104,000	103,700	109,700
GENERAL FUND	5,571,700	6,870,900	6,062,200
LANDSCAPING & LIGHTING MAINT 2	116,900	175,700	168,100
LIGHTING MAINTENANCE DIST NO 1	25,800	28,300	30,100
OAK TREE MITIGATION FEES	1,700	1,900	5,300
PARK DEVELOPMENT FEES	4,000	4,600	700
RETIREEES HEALTH FUND	2,040,000	3,413,800	2,401,300
SALES TAX SB325	21,500	22,000	23,100
TECHNOLOGY FEE	445,800	454,900	434,700
TRAFFIC CIRCULATION IMPACT FEE	0	0	2,000
	9,190,100	11,988,400	10,224,100

City of Rocklin

Department Expenditure Summary

Budget Year 15-16

ECONOMIC & COMMUNITY DEVELOPMENT

	FY 14-15 Original Budget	FY 14-15 Projected Actual	FY 15-16 Budget
ECONOMIC & COMMUNITY DEVELOPMENT			
DIRECTOR OF ECONOMIC & COMM DEV	0.00	1.00	1.00
DPTY DIR OF COMMUNITY DEVELOPMENT	1.00	1.00	0.00
DIR OF OFFICE OF LONG RANGE PLNG	0.00	0.00	1.00
DIR OF OFFICE OF ECONOMIC DEV	0.00	0.00	1.00
MNGR OF PLANNING SERVICES	1.00	1.00	1.00
CHIEF BUILDING OFFICIAL	1.00	1.00	1.00
SR PLANNER	1.00	1.00	1.00
ASSOCIATE PLANNER	1.00	1.00	1.00
SR BUILDING INSPECTOR	1.00	1.00	0.00
SR BLDG INSP/PLANS EXAMINER	0.00	1.00	1.00
PERMIT SERVICES SUPERVISOR	0.00	0.00	1.00
COMMUNITY DEVELOPMENT INSPECTOR	1.00	1.00	0.00
BUILDING INSPECTOR I/II	2.00	2.00	3.00
PERMIT CENTER COORDINATOR	1.00	1.00	0.00
PLANNING/BUILDING TECHNICIAN	3.00	4.00	4.00
CODE ENFORCEMENT OFFICER	0.00	0.00	1.00
DEPARTMENTAL ADMINISTRATIVE SPEC	0.00	0.00	1.00
ADMINISTRATIVE ASSISTANT	1.00	0.00	0.00
SR OFFICE ASSISTANT	1.00	1.00	1.00
PART-TIME CODE ENFORCE OFFICER *	0.00	0.00	1.00
PART-TIME OFFICE ASST I/II *	1.00	2.00	2.00
	16.00	19.00	22.00
Expenditure Categories			
CAPITAL EXPENSE	0	0	0
COMPENSATION	1,691,700	1,872,300	2,477,100
OPERATING EXPENSE	374,000	448,100	279,800
	2,065,700	2,320,400	2,756,900
Funding Sources			
CDBG - FIRST TIME HOME BUYERS	0	17,000	0
CDBG - HUD ENTITLEMENT	38,800	41,000	48,000
CDBG HOUSING REHABILITATION	2,000	13,900	0
GENERAL FUND	2,019,900	2,123,600	2,708,900
LOW MOD INCOME HOUSING ASSET	0	124,900	0
TECHNOLOGY FEE	5,000	0	0
	2,065,700	2,320,400	2,756,900

City of Rocklin

Department Expenditure Summary

Budget Year 15-16

FIRE

	FY 14-15 Original Budget	FY 14-15 Projected Actual	FY 15-16 Budget
FIRE			
FIRE CHIEF	1.00	1.00	1.00
DEPUTY FIRE CHIEF	1.00	1.00	1.00
BATTALION CHIEF - LINE	3.00	3.00	3.00
FIRE CAPTAIN	9.00	9.00	9.00
FIRE ENGINEER	9.00	9.00	9.00
FIREFIGHTER (PARAMEDIC)	8.00	8.00	8.00
FIREFIGHTER	5.00	5.00	5.00
DEPARTMENTAL ADMINISTRATIVE SPEC	0.00	0.00	1.00
ADMINISTRATIVE ASST TO FIRE CHIEF	1.00	1.00	0.00
	37.00	37.00	37.00
Expenditure Categories			
CAPITAL EXPENSE	30,000	16,000	30,000
COMPENSATION	6,641,000	6,867,000	6,730,900
OPERATING EXPENSE	280,700	269,300	357,100
	6,951,700	7,152,300	7,118,000
Funding Sources			
CAPITAL CONST IMPACT FEES	30,000	16,000	30,000
GENERAL FUND	6,908,600	7,122,800	7,074,100
ROCKLIN CFD #1	13,100	13,500	13,900
	6,951,700	7,152,300	7,118,000

City of Rocklin

Department Expenditure Summary

Budget Year 15-16

LEGISLATIVE

	FY 14-15 Original Budget	FY 14-15 Projected Actual	FY 15-16 Budget
LEGISLATIVE			
CITY MANAGER	1.00	1.00	1.00
CITY ATTORNEY	1.00	1.00	1.00
CITY CLERK	1.00	1.00	0.50
MNGR OF PUBLIC AFFAIRS & ECON GROW	1.00	1.00	0.00
MNGR OF HSNB & COMM REVITALIZATION	1.00	1.00	0.00
MNGR OF SPECIAL PROJECTS	0.00	0.00	1.00
CODE ENFORCEMENT OFFICER	1.00	1.00	0.00
DEPUTY CITY CLERK	0.00	0.00	0.50
SPECIAL EVENTS MANAGER	0.00	0.00	1.00
RECREATION COORDINATOR	0.00	0.00	1.00
DEPUTY CITY ATTORNEY	1.00	1.00	1.00
MARKETING & DEVELOPMENT SPECIALIST	0.00	0.00	1.00
ASSISTANT CITY CLERK	1.00	1.00	0.00
PART-TIME WEBSITE TECH *	1.00	1.00	1.00
PART-TIME CODE ENFORCE OFFICER *	1.00	1.00	0.00
PART-TIME SPECIAL EVENTS ASSISTANT *	0.00	0.00	1.00
	10.00	10.00	10.00
Expenditure Categories			
CAPITAL EXPENSE	0	0	0
COMPENSATION	1,774,100	1,860,100	1,824,800
OPERATING EXPENSE	928,700	988,900	1,177,200
	2,702,800	2,849,000	3,002,000
Funding Sources			
BOROSKI LANDFILL MONITORING	19,000	19,000	19,000
CDBG HOUSING REHABILITATION	0	1,900	0
GENERAL FUND	2,683,800	2,828,100	2,908,000
GF - CODE ENFORCE. RESERVE	0	0	50,000
GF - ECONOMIC DEV. RESERVE	0	0	25,000
	2,702,800	2,849,000	3,002,000

City of Rocklin

Department Expenditure Summary

Budget Year 15-16

PARKS & RECREATION

	FY 14-15 Original Budget	FY 14-15 Projected Actual	FY 15-16 Budget
PARKS & RECREATION			
DEPUTY DIRECTOR - PUBLIC SERVICES	1.00	1.00	0.00
LANDSCAPE SERVICES SUPERVISOR	2.00	2.00	2.00
FACILITIES MAINTENANCE SUPERVISOR	1.00	1.00	1.00
BUILDING MAINTENANCE SUPERVISOR	1.00	1.00	1.00
RECREATION SUPERVISOR	1.00	1.00	0.00
PUBLIC SVCS OPERATIONS SUPERVISOR	0.00	1.00	0.00
YOUTH SERVICES SUPERVISOR	1.00	0.00	0.00
RECREATION BUSINESS TECH	1.00	1.00	1.00
LANDSCAPE INSPECTOR	1.00	1.00	1.00
RECREATION COORDINATOR	2.00	2.00	1.00
YOUTH SERVICES COORDINATOR	11.00	11.00	0.00
BUILDING TRADES WORKER	3.00	3.00	3.00
LANDSCAPE SERVICES TRADES WORKER	4.00	4.00	4.00
SR IRRIGATION MAINTENANCE TECH	1.00	1.00	1.00
IRRIGATION MAINTENANCE TECHNICIAN	4.00	4.00	4.00
SR BUILDING MAINTENANCE WORKER	1.00	1.00	1.00
LANDSCAPE SERVICES WORKER	4.00	4.00	4.00
BUILDING MAINTENANCE WORKER	3.00	3.00	3.00
SR OFFICE ASSISTANT	0.00	0.00	1.00
PART-TIME SR PUBLIC SERVICES SPEC *	2.00	2.00	1.00
PART-TIME PUBLIC SERVICES SPEC *	1.00	1.00	1.00
PART-TIME PARKS & REC SPEC I/II *	13.00	13.00	10.00
PART-TIME OFFICE ASST I/II *	0.00	0.00	1.00
PART-TIME YOUTH SERVICES TEACHER *	23.00	23.00	0.00
	81.00	81.00	41.00
Expenditure Categories			
CAPITAL EXPENSE	75,000	0	0
COMPENSATION	3,446,300	3,447,700	1,755,600
OPERATING EXPENSE	2,289,500	2,360,600	2,024,400
	5,810,800	5,808,300	3,780,000

City of Rocklin

Department Expenditure Summary

Budget Year 15-16

PARKS & RECREATION

	FY 14-15 Original Budget	FY 14-15 Projected Actual	FY 15-16 Budget
<u>Funding Sources</u>			
CFD #5	1,751,000	1,650,200	1,517,900
GENERAL FUND	1,895,800	2,136,700	2,022,800
KJ/PRESCHOOL FUND	1,905,900	1,776,900	173,000
OAK TREE MITIGATION FEES	47,800	47,900	47,800
PARK REPAIR & MAINTENANCE	66,800	66,800	0
REC FACILITIES CONTRIBUTION	125,000	111,300	0
TECHNOLOGY FEE	18,500	18,500	18,500
	5,810,800	5,808,300	3,780,000

City of Rocklin

Department Expenditure Summary Budget Year 15-16

POLICE

	FY 14-15 Original Budget	FY 14-15 Projected Actual	FY 15-16 Budget
POLICE			
POLICE CHIEF	1.00	1.00	1.00
POLICE CAPTAIN	2.00	2.00	2.00
POLICE LIEUTENANT	3.00	3.00	3.00
POLICE SERGEANT	6.00	6.00	6.00
POLICE SERVICES ADMINISTRATOR	1.00	1.00	1.00
POLICE OFFICER (CORPORAL)	4.00	4.00	5.00
POLICE OFFICER	38.00	38.00	39.00
PUBLIC SAFETY DISPATCH SUPERVISOR	2.00	2.00	2.00
CRIME ANALYST	1.00	1.00	1.00
COMMUNITY SERVICE OFFICER	3.00	3.00	3.00
POLICE TECHNICAL ASSETS COORD	1.00	1.00	1.00
POLICE RECORDS SUPERVISOR	1.00	1.00	1.00
DEPARTMENTAL ADMINISTRATIVE SPEC	1.00	1.00	1.00
EVIDENCE/PROPERTY TECHNICIAN	1.00	1.00	1.00
PUBLIC SAFETY DISPATCHER I/II	11.00	11.00	11.00
POLICE RECORDS CLERK	2.00	2.00	2.00
ADMINISTRATIVE ASST TO POLICE CHIEF	1.00	1.00	1.00
ANIMAL CONTROL OFFICER	2.00	2.00	2.00
PART-TIME POLICE DISPATCHER I/II *	2.00	2.00	2.00
PART-TIME POLICE CLERK *	5.00	5.00	5.00
	88.00	88.00	90.00
Expenditure Categories			
CAPITAL EXPENSE	0	0	0
COMPENSATION	12,292,700	12,136,400	12,660,700
OPERATING EXPENSE	706,100	816,200	800,800
	12,998,800	12,952,600	13,461,500
Funding Sources			
ASSET FORFEITURE - FEDERAL	5,000	0	38,100
ASSET FORFEITURE - STATE	5,000	0	26,900
GENERAL FUND	12,951,000	12,806,700	13,396,500
TECHNOLOGY FEE	20,000	0	0
TRAFFIC SAFETY/ PD GRANTS	17,800	145,900	0
	12,998,800	12,952,600	13,461,500

City of Rocklin

Department Expenditure Summary

Budget Year 15-16

PUBLIC SERVICES

	FY 14-15 Original Budget	FY 14-15 Projected Actual	FY 15-16 Budget
PUBLIC SERVICES			
DIRECTOR OF PUBLIC SERVICES	1.00	1.00	1.00
DEPUTY DIRECTOR - PUBLIC SERVICES	1.00	1.00	1.00
CITY ENGINEER	1.00	1.00	1.00
ENVIRONMENTAL SERVICES MANAGER	1.00	1.00	1.00
SR ENGINEER	1.00	1.00	1.00
ASSISTANT CIVIL ENGINEER	1.00	1.00	1.00
ASST TO DIRECTOR OF PUBLIC SVCS	0.00	1.00	1.00
PUBLIC SERVICES BUSINESS MNGR	1.00	1.00	1.00
PUBLIC SERVICES ADMIN SUPV	0.00	1.00	1.00
ENGINEERING TECHNICIAN 1	1.00	1.00	1.00
LAND DEVELOPMENT ENGINEER	1.00	1.00	1.00
STREET MAINTENANCE SUPERVISOR	1.00	1.00	1.00
TRAFFIC MAINTENANCE SUPERVISOR	1.00	1.00	1.00
FLEET SERVICES SUPERVISOR	1.00	1.00	1.00
PUBLIC SERVICES BUSINESS TECHNICIAN	1.00	0.00	1.00
SR TRAFFIC CONTROL & LIGHTING TECH	2.00	2.00	1.00
STORMWATER ENGINEERING TECH I/II	1.00	1.00	1.00
PUBLIC WORKS INSPECTOR I/II	1.00	1.00	1.00
SR CONSTRUCTION INSPECTOR	0.00	1.00	1.00
CONSTRUCTION INSPECTOR I/II	1.00	0.00	0.00
GIS ANALYST I	1.00	1.00	1.00
TRAFFIC CONTROL & LIGHTING TECH	1.00	0.00	1.00
TRAFFIC MAINTENANCE ASSISTANT	0.00	1.00	1.00
EQUIPMENT MECHANIC I/II	3.00	3.00	3.00
PUBLIC SERVICES TECHNICIAN	1.00	0.00	0.00
SR STREET MAINTENANCE WORKER	2.00	2.00	2.00
STREET MAINTENANCE WORKER	3.00	3.00	3.00
ADMINISTRATIVE ASSISTANT	0.00	0.00	1.00
SR OFFICE ASSISTANT	2.00	2.00	0.00
PART-TIME SR PUBLIC SERVICES SPEC *	0.00	0.00	1.00

	31.00	31.00	32.00
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Expenditure Categories

CAPITAL EXPENSE	19,203,800	9,093,100	17,310,300
COMPENSATION	4,902,200	4,888,600	5,251,600
OPERATING EXPENSE	11,258,800	10,963,000	8,157,800
	35,364,800	24,944,700	30,719,700

City of Rocklin

Department Expenditure Summary

Budget Year 15-16

PUBLIC SERVICES

	FY 14-15 Original Budget	FY 14-15 Projected Actual	FY 15-16 Budget
<u>Funding Sources</u>			
ADA	2,800	2,800	0
BICYCLE AND PEDESTRIAN	83,800	5,000	115,200
CAPITAL CONST IMPACT FEES	401,500	16,500	1,297,500
CDBG - HUD ENTITLEMENT	114,000	128,200	160,600
CFD #5	2,264,000	2,038,400	2,143,900
CFD #6 OPEN SPACE MAINTENANCE	211,000	206,700	229,300
GAS TAXES	2,661,600	1,933,300	1,053,100
GENERAL FUND	2,940,900	3,235,500	3,435,900
GF - CODE ENFORCE. RESERVE	0	0	35,000
GF - STREETS MAINT. RESERVE	832,400	832,400	620,200
LANDSCAPING & LIGHTING MAINT 2	1,989,200	1,981,900	1,617,800
LIGHTING MAINTENANCE DIST NO 1	224,300	221,800	220,000
OAK TREE MITIGATION FEES	145,700	47,700	499,200
PARK REPAIR & MAINTENANCE	30,000	30,000	0
PROP 1B PTMISEA	137,000	286,400	470,000
PROP 1B TSSSDRA	51,000	70,100	35,200
PUBLIC IMPROVEMENT AGREEMENT	380,400	480,900	0
REC FACILITIES CONTRIBUTION	450,000	516,300	0
SALES TAX SB325	3,094,500	2,916,300	3,225,800
SB325 TRANSIT FUNDS	628,900	629,300	630,000
STREETS SR/GRANTS FUND	4,729,300	694,500	5,241,000
TRAFFIC CIRCULATION IMPACT FEE	11,396,100	6,298,900	7,772,100
VEHICLE FLEET MANAGEMENT	2,596,400	2,371,800	1,917,900
	35,364,800	24,944,700	30,719,700

City of Rocklin

Department Expenditure Summary

Budget Year 15-16

	FY 14-15 Original Budget	FY 14-15 Projected Actual	FY 15-16 Budget
<hr/>			
<u>Positions Totals</u>	<hr/>	<hr/>	<hr/>
	283.00	286.00	254.00 **
<hr/>			
<u>Expenditures Categories Totals</u>			
Capital Expense Totals:	<hr/>	<hr/>	<hr/>
	19,315,800	9,116,000	17,415,300
Compensation Totals:	<hr/>	<hr/>	<hr/>
	35,928,600	38,617,700	36,519,800
Operating Expense Totals:	<hr/>	<hr/>	<hr/>
	19,840,300	20,282,000	17,127,100
Total All Departments:	<hr/>	<hr/>	<hr/>
	\$75,084,700	\$68,015,700	\$71,062,200
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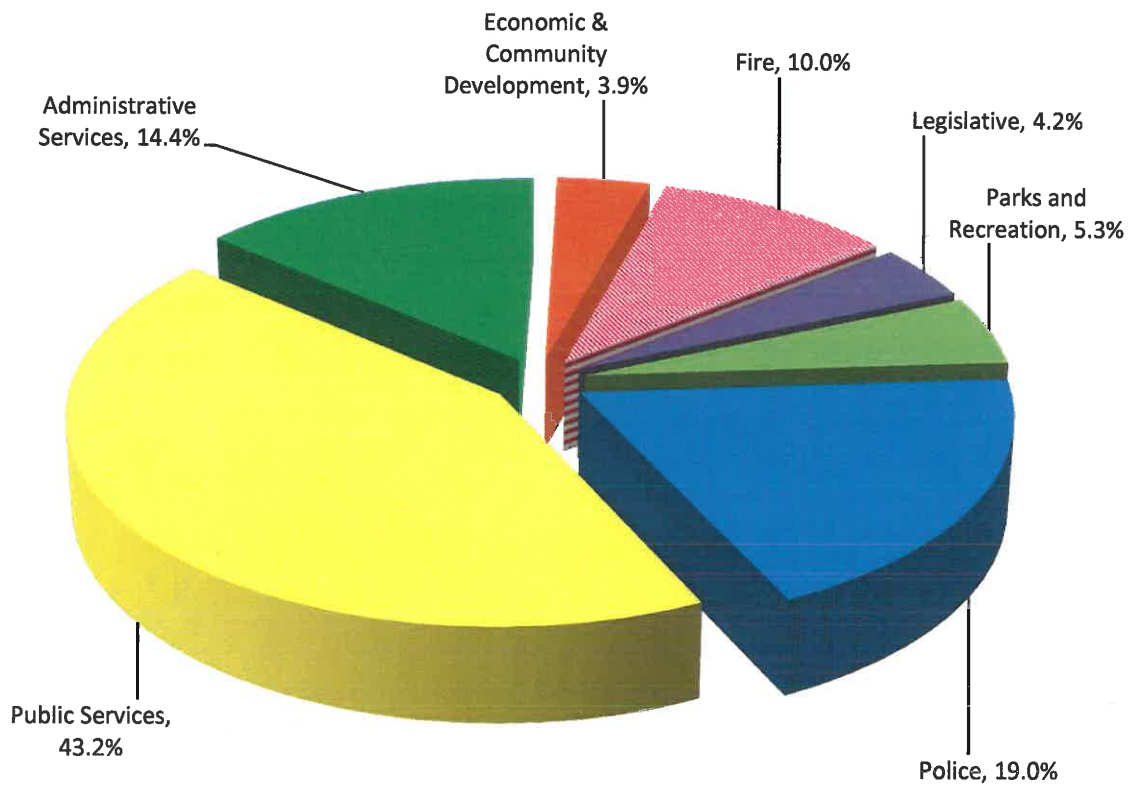
* Denotes part-time positions that are not fulltime equivalents.

**Includes 28 permanent part-time positions.

City of Rocklin

Expenditures by Department/Function

Budget Year 15-16



City of Rocklin

Operations Expenditures

Budget Year 15-16

	FY 14-15 Original Budget	FY 14-15 Projected Actual	FY 15-16 Budget
ADMINISTRATIVE SERVICES	9,183,100	11,981,500	10,149,100
ECONOMIC & COMMUNITY DEVELOPMENT	2,065,700	2,320,400	2,756,900
FIRE	6,921,700	7,136,300	7,088,000
LEGISLATIVE	2,702,800	2,849,000	3,002,000
PARKS & RECREATION	5,735,800	5,808,300	3,780,000
POLICE	12,998,800	12,952,600	13,461,500
PUBLIC SERVICES	16,161,000	15,851,600	13,409,400
TOTAL Operations Expenditures:	\$55,768,900	\$58,899,700	\$53,646,900

City of Rocklin

Operations Expenditures by Department & Fund

Budget Year 15-16

	FY 14-15 Original Budget	FY 14-15 Projected Actual	FY 15-16 Budget
ADMINISTRATIVE SERVICES			
CAPITAL CONST - DEBT SERVICE	539,300	539,300	536,500
CAPITAL CONST IMPACT FEES	8,600	8,600	2,200
CDBG - HUD ENTITLEMENT	2,800	2,800	2,800
CDBG HOUSING REHABILITATION	900	900	900
CFD #5	279,400	328,800	351,800
CFD #6 OPEN SPACE MAINTENANCE	25,100	29,200	40,400
COMMUNITY PARK FEES	2,600	3,000	52,300
GAS TAXES	104,000	103,700	109,700
GENERAL FUND	5,564,700	6,864,000	5,987,200
LANDSCAPING & LIGHTING MAINT 2	116,900	175,700	168,100
LIGHTING MAINTENANCE DIST NO 1	25,800	28,300	30,100
OAK TREE MITIGATION FEES	1,700	1,900	5,300
PARK DEVELOPMENT FEES	4,000	4,600	700
RETIREEES HEALTH FUND	2,040,000	3,413,800	2,401,300
SALES TAX SB325	21,500	22,000	23,100
TECHNOLOGY FEE	445,800	454,900	434,700
TRAFFIC CIRCULATION IMPACT FEE	0	0	2,000
TOTAL ADMINISTRATIVE SERVICES:	9,183,100	11,981,500	10,149,100
ECONOMIC & COMMUNITY DEVELOPMENT			
CDBG - FIRST TIME HOME BUYERS	0	17,000	0
CDBG - HUD ENTITLEMENT	38,800	41,000	48,000
CDBG HOUSING REHABILITATION	2,000	13,900	0
GENERAL FUND	2,019,900	2,123,600	2,708,900
LOW MOD INCOME HOUSING ASSET	0	124,900	0
TECHNOLOGY FEE	5,000	0	0
TOTAL ECONOMIC & COMMUNITY DEVELOPMENT:	2,065,700	2,320,400	2,756,900
FIRE			
GENERAL FUND	6,908,600	7,122,800	7,074,100
ROCKLIN CFD #1	13,100	13,500	13,900
TOTAL FIRE:	6,921,700	7,136,300	7,088,000

City of Rocklin

Operations Expenditures by Department & Fund Budget Year 15-16

	FY 14-15 Original Budget	FY 14-15 Projected Actual	FY 15-16 Budget
LEGISLATIVE			
BOROSKI LANDFILL MONITORING	19,000	19,000	19,000
CDBG HOUSING REHABILITATION	0	1,900	0
GENERAL FUND	2,683,800	2,828,100	2,908,000
GF - CODE ENFORCE. RESERVE	0	0	50,000
GF - ECONOMIC DEV. RESERVE	0	0	25,000
TOTAL LEGISLATIVE:	2,702,800	2,849,000	3,002,000
PARKS & RECREATION			
CFD #5	1,751,000	1,650,200	1,517,900
GENERAL FUND	1,895,800	2,136,700	2,022,800
KJ/PRESCHOOL FUND	1,905,900	1,776,900	173,000
OAK TREE MITIGATION FEES	47,800	47,900	47,800
PARK REPAIR & MAINTENANCE	66,800	66,800	0
REC FACILITIES CONTRIBUTION	50,000	111,300	0
TECHNOLOGY FEE	18,500	18,500	18,500
TOTAL PARKS & RECREATION:	5,735,800	5,808,300	3,780,000
POLICE			
ASSET FORFEITURE - FEDERAL	5,000	0	38,100
ASSET FORFEITURE - STATE	5,000	0	26,900
GENERAL FUND	12,951,000	12,806,700	13,396,500
TECHNOLOGY FEE	20,000	0	0
TRAFFIC SAFETY/ PD GRANTS	17,800	145,900	0
TOTAL POLICE:	12,998,800	12,952,600	13,461,500

City of Rocklin

Operations Expenditures by Department & Fund Budget Year 15-16

	FY 14-15 Original Budget	FY 14-15 Projected Actual	FY 15-16 Budget
PUBLIC SERVICES			
ADA	2,800	2,800	0
BICYCLE AND PEDESTRIAN	6,800	5,000	1,600
CAPITAL CONST IMPACT FEES	1,500	1,500	277,500
CDBG - HUD ENTITLEMENT	114,000	128,200	160,600
CFD #5	2,264,000	2,031,600	2,059,500
CFD #6 OPEN SPACE MAINTENANCE	211,000	206,700	227,000
GAS TAXES	2,661,600	1,933,300	1,035,100
GENERAL FUND	2,940,900	3,235,500	3,334,000
GF - CODE ENFORCE. RESERVE	0	0	5,000
GF - STREETS MAINT. RESERVE	832,400	832,400	620,200
LANDSCAPING & LIGHTING MAINT 2	1,989,200	1,981,900	1,597,200
LIGHTING MAINTENANCE DIST NO 1	224,300	221,800	220,000
OAK TREE MITIGATION FEES	45,700	47,700	97,100
PARK REPAIR & MAINTENANCE	30,000	30,000	0
PROP 1B TSSSDRA	0	6,800	0
PUBLIC IMPROVEMENT AGREEMENT	0	476,200	0
REC FACILITIES CONTRIBUTION	450,000	516,300	0
SALES TAX SB325	1,423,400	1,436,300	1,034,100
SB325 TRANSIT FUNDS	628,900	629,300	630,000
TRAFFIC CIRCULATION IMPACT FEE	144,100	162,500	192,600
VEHICLE FLEET MANAGEMENT	2,190,400	1,965,800	1,917,900
TOTAL PUBLIC SERVICES:	16,161,000	15,851,600	13,409,400
TOTAL Operations Expenditures:	\$55,768,900	\$58,899,700	\$53,646,900

City of Rocklin

Capital Expenditures

Budget Year 15-16

	FY 14-15 Original Budget	FY 14-15 Projected Actual	FY 15-16 Budget
ADMINISTRATIVE SERVICES	7,000	6,900	75,000
ECONOMIC & COMMUNITY DEVELOPMENT	0	0	0
FIRE	30,000	16,000	30,000
LEGISLATIVE	0	0	0
PARKS & RECREATION	75,000	0	0
POLICE	0	0	0
PUBLIC SERVICES	19,203,800	9,093,100	17,310,300
TOTAL Capital Expenditures :	\$19,315,800	\$9,116,000	\$17,415,300

City of Rocklin

Capital Expenditures by Department & Fund

Budget Year 15-16

	FY 14-15 Original Budget	FY 14-15 Projected Actual	FY 15-16 Budget
<hr/>			
ADMINISTRATIVE SERVICES			
GENERAL FUND	7,000	6,900	75,000
TOTAL ADMINISTRATIVE SERVICES:	7,000	6,900	75,000
ECONOMIC & COMMUNITY DEVELOPMENT			
TOTAL ECONOMIC & COMMUNITY DEVELOPMENT:	0	0	0
FIRE			
CAPITAL CONST IMPACT FEES	30,000	16,000	30,000
TOTAL FIRE:	30,000	16,000	30,000
LEGISLATIVE			
TOTAL LEGISLATIVE:	0	0	0
PARKS & RECREATION			
REC FACILITIES CONTRIBUTION	75,000	0	0
TOTAL PARKS & RECREATION:	75,000	0	0
POLICE			
TOTAL POLICE:	0	0	0

City of Rocklin

Capital Expenditures by Department & Fund

Budget Year 15-16

	FY 14-15 Original Budget	FY 14-15 Projected Actual	FY 15-16 Budget
PUBLIC SERVICES			
GENERAL FUND	0	0	101,900
GF - CODE ENFORCE. RESERVE	0	0	30,000
GAS TAXES	0	0	18,000
SALES TAX SB325	1,671,100	1,480,000	2,191,700
BICYCLE AND PEDESTRIAN	77,000	0	113,600
PROP 1B TSSSDRA	51,000	63,300	35,200
PROP 1B PTMISEA	137,000	286,400	470,000
CFD #5	0	6,800	84,400
CFD #6 OPEN SPACE MAINTENANCE	0	0	2,300
LANDSCAPING & LIGHTING MAINT 2	0	0	20,600
STREETS SR/GRANTS FUND	4,729,300	694,500	5,241,000
TRAFFIC CIRCULATION IMPACT FEE	11,252,000	6,136,400	7,579,500
CAPITAL CONST IMPACT FEES	400,000	15,000	1,020,000
OAK TREE MITIGATION FEES	100,000	0	402,100
PUBLIC IMPROVEMENT AGREEMENT	380,400	4,700	0
VEHICLE FLEET MANAGEMENT	406,000	406,000	0
TOTAL PUBLIC SERVICES:	19,203,800	9,093,100	17,310,300
TOTAL Capital Expenditures:	\$19,315,800	\$9,116,000	\$17,415,300

City of Rocklin

Total Departmental Expenditures by Fund

Budget Year 15-16

	Economic & Comm. Development	Administrative Services	Fire	Legislative	Parks & Recreation	Police	Public Services	By Fund
100 GENERAL FUND	2,708,900	6,062,200	7,074,100	2,908,000	2,022,800	13,396,500	3,435,900	37,608,400
110 KJ/PRESCHOOL FUND					173,000			173,000
120 GF - STREETS MAINT. RESERVE							620,200	620,200
121 GF - CODE ENFORCE. RESERVE				50,000			35,000	85,000
122 GF - ECONOMIC DEV. RESERVE		434,700		25,000	18,500			25,000
130 TECHNOLOGY FEE		2,401,300						453,200
151 RETIREES HEALTH FUND		109,700						2,401,300
201 GAS TAXES		23,100						1,162,800
210 SALES TAX SB325								3,248,900
211 SB325 TRANSIT FUNDS								630,000
212 BICYCLE AND PEDESTRIAN								115,200
216 PROP 1B TSSDRA								35,200
217 PROP 1B PTMISEA								470,000
221 REC FACILITIES CONTRIBUTION								-
230 LIGHTING MAINTENANCE DIST NO 1		30,100	13,900					250,100
231 ROCKLIN CFD #1								13,900
232 CFD #5		351,800			1,517,900			4,013,600
233 CFD #6 OPEN SPACE MAINTENANCE		40,400						269,700
235 LANDSCAPING & LIGHTING MAINT 2		168,100						1,785,900
240 STREETS SR/GRANTS FUND								5,241,000
242 ASSET FORFEITURE - STATE						26,900		26,900
243 ASSET FORFEITURE - FEDERAL						38,100		38,100
244 TRAFFIC SAFETY/PD GRANTS								-
251 CDBG HOUSING REHABILITATION		900						900
253 CDBG 2000 - OAK COURT								-
254 CDBG - FIRST TIME HOME BUYERS								-
257 CDBG - HUD ENTITLEMENT	48,000							211,400
270 LOW/MOD INCOME HOUSING ASSET		2,800						-
300 PARK DEVELOPMENT FEES		700						700
301 COMMUNITY PARK FEES		52,300						52,300
302 TRAFFIC CIRCULATION IMPACT FEE		2,000						7,772,100
304 CAPITAL CONST IMPACT FEES		2,200						1,329,700
305 OAK TREE MITIGATION FEES		5,300	30,000					552,300
306 WHITNEY RANCH TRUNK SEWER PROJ					47,800			-
309 PUBLIC IMPROVEMENT AGREEMENT								-
400 CAPITAL CONST - DEBT SERVICE		536,500						536,500
500 VEHICLE FLEET MANAGEMENT								1,917,900
727 BOROSKILANDELL MONITORING				19,000				19,000
728 WETLANDS MAINT PARCEL 34								-
729 CONS. EASEMENT ENDOW								-
736 SUP LAW ENF SERVE AB3229								-
737 ADA								-
738 PARK REPAIR & MAINTENANCE								-
TOTAL All Funds	\$2,756,900	\$10,224,100	\$7,118,000	\$3,002,000	\$3,780,000	\$13,461,500	\$30,719,700	\$71,062,200

Fund Analysis



Fund Analysis Budget Projection 2014-2015

Fund Analysis Budget Estimate 2015-2016

Summary of Transfers Budget 2015-2016

CITY OF ROCKLIN
Fund Analysis Budget Projection FY 14/15

		Beginning Balance	Revenue	Expenses
FUNDS				
100	GENERAL FUND Reserved			
	Building Repair Allocation	611,900	144,000	377,000
	Self Insured Losses	1,000,000	413,700	1,040,500
	Disaster Contingency	1,000,000		
	Fleet Capital Reserve	1,009,800		
	Operating Reserve	8,181,400		
	GENERAL FUND Reserved Totals	11,803,100	557,700	1,417,500
	GENERAL FUND Unreserved	8,500,600	32,508,600	35,706,800
	TOTAL GENERAL FUND	20,303,700	33,066,300	37,124,300
110	KJ/PRESCHOOL FUND	(6,800)	1,840,900	1,776,900
120	GF - STREET MAINT. RESERVE	1,324,800	-	832,400
121	GF - CODE ENFORCE. RESERVE	172,100	-	-
122	GF - ECONOMIC DEV. RESERVE	172,100	-	-
130	TECHNOLOGY FEE	225,700	438,000	473,400
151	RETIREEES HEALTH FUND	11,056,800	1,277,200	3,413,800
201	GAS TAX ALL SECTIONS	2,713,900	1,698,600	2,037,000
	201 - FLEET CAPITAL RESERVE	92,700	-	-
210	SALES TAX - SB325	4,317,600	2,624,000	2,938,300
	210 - FLEET CAPITAL RESERVE	29,600	-	-
211	SB325 TRANSIT FUNDS	79,300	550,000	629,300
212	BICYCLE AND PEDESTRIAN FACILIT	-	5,000	5,000
216	PROP 1B TSSSDRA	2,800	67,300	70,100
217	PROP 1B PTMISEA	-	286,400	286,400
221	REC FACILITIES CONTRIBUTION	734,300	500	627,600
230	LIGHTING MAINTENANCE DIST NO 1	-	250,600	250,100
231	ROCKLIN CFD #1	-	1,340,800	13,500
232	CFD #5	2,681,000	3,619,000	4,017,400
	232 - FLEET CAPITAL RESERVE	108,800	-	-
233	CFD #6 OPEN SPACE MAINTENANCE	134,500	251,600	235,900
	233 - FLEET CAPITAL RESERVE	1,600	-	-
235	LANDSCAPING & LIGHTING MAINT 2	1,582,900	1,700,700	2,157,600
	235 - FLEET CAPITAL RESERVE	56,700	-	-

* Intrafund transfer - not included in transfer summary.

Transfer of annual General Fund surplus with 45% going to Retiree's Health and the remainder split between the GF Reserve Funds, limited by the Indirect Cost Allocation.

CITY OF ROCKLIN
Fund Analysis Budget Projection FY 14/15

Interest	Transfers In	Transfers Out	Ending Balance
			378,900
	626,800 *		1,000,000
			1,000,000
	321,900 *		1,331,700
	1,098,000 *		9,279,400
-	2,046,700	-	12,990,000
82,600	1,771,000	794,300	6,361,700
82,600	3,817,700	794,300	19,351,700
-	115,400	172,600	-
-	296,900 #	-	789,300
-	33,000 #	-	205,100
-	33,000 #	-	205,100
-	-	-	190,300
631,200	297,000 #	-	9,848,400
5,800	-	391,000	1,990,300
-	45,700	-	138,400
12,200	-	601,400	3,414,100
-	9,600	-	39,200
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
1,200	-	108,400	-
-	-	500	-
-	-	1,327,300	-
7,700	49,100	78,700	2,260,700
-	50,000	-	158,800
500	19,100	1,400	168,400
-	500	-	2,100
4,900	240,900	39,000	1,332,800
-	31,800	-	88,500

* Intrafund transfer - not included in transfer summary.

Transfer of annual General Fund surplus with 45% going to Retiree's Health and the remainder split between the GF Reserve Funds, limited by the Indirect Cost Allocation.

CITY OF ROCKLIN
Fund Analysis Budget Projection FY 14/15

		Beginning Balance	Revenue	Expenses
FUNDS				
240	STREETS SR/GRANTS FUND	-	694,500	694,500
242	ASSET FORFEITURE - STATE	26,900	-	-
243	ASSET FORFEITURE - FEDERAL	64,400	-	-
244	TRAFFIC SAFETY TRUST	-	145,900	145,900
251	CDBG HOUSING REHABILITATION	343,500	-	16,700
253	CDBG 2000 - OAK COURT	308,700	-	-
254	CDBG - FIRST TIME HOME BUYERS	133,300	-	17,000
257	CDBG - HUD ENTITLEMENT	-	211,400	172,000
270	LOW MOD INCOME HOUSING ASSET	11,488,400	-	124,900
300	PARK DEVELOPMENT FEES	(2,174,500)	855,700	4,600
301	COMMUNITY PARK FEES	(1,261,700)	256,000	3,000
302	TRAFFIC CIRC IMPACT FEE	6,601,000	3,631,200	6,298,900
304	CAPITAL CONST IMPACT FEES	(527,100)	1,795,200	41,100
305	OAK TREE MITIGATION FEES	1,590,500	9,400	97,500
	305 - FLEET CAPITAL RESERVE	1,300	-	-
306	WHITNEY RANCH TRUNK SEWER FEE	6,700	10,700	-
309	PUBLIC IMP AGREEMENT FUND	480,900	-	480,900
400	CAPITAL CONST - DEBT SERVICE	-	-	539,300
500	VEHICLE FLEET MANAGEMENT	4,243,000	1,328,900	2,371,800
727	BOROSKI LANDFILL MONITORING TR	-	-	19,000
728	WETLANDS MAINT TRUST PARCEL 34	63,800	-	-
729	CONS. EASEMENT ENDOW	454,600	-	-
736	SUP LAW ENF SERVE AB3229	-	100,000	-
737	ADA	48,400	-	2,800
738	PARKS REPAIR & MAINTENANCE	130,100	-	96,800
TOTAL All Funds:		67,806,300	58,055,800	68,015,700

* Intrafund transfer - not included in transfer summary.

Transfer of annual General Fund surplus with 45% going to Retiree's Health and the remainder split between the GF Reserve Funds, limited by the Indirect Cost Allocation.

CITY OF ROCKLIN
Fund Analysis Budget Projection FY 14/15

Interest	Transfers In	Transfers Out	Ending Balance
-	-	-	-
-	-	-	26,900
-	-	-	64,400
-	-	-	-
10,100	-	-	336,900
-	-	-	308,700
7,900	-	-	124,200
-	-	39,400	-
420,300	-	-	11,783,800
-	-	-	(1,323,400)
-	-	-	(1,008,700)
11,200	-	1,018,900	2,925,600
100	-	542,700	684,400
4,800	-	17,900	1,489,300
-	900	-	2,200
-	-	-	17,400
-	-	-	-
-	539,300	-	-
7,500	-	362,100	2,845,500
-	19,000	-	-
1,500	-	1,900	63,400
1,400	-	1,400	454,600
-	-	100,000	-
-	-	-	45,600
-	-	-	33,300
1,210,900	5,598,900	5,598,900	59,057,300

* Intrafund transfer - not included in transfer summary.

Transfer of annual General Fund surplus with 45% going to Retiree's Health and the remainder split between the GF Reserve Funds, limited by the Indirect Cost Allocation.

CITY OF ROCKLIN
Fund Analysis Budget Estimate FY 15/16

		Beginning Balance	Revenue	Expenses
FUNDS				
100	GENERAL FUND Reserved			
	Building Repair Allocation	378,900	144,000	504,700
	Self Insured Losses	1,000,000	395,300	1,083,200
	Disaster Contingency	1,000,000		
	* Fleet Capital Reserve	1,331,700		151,400
	Operating Reserve	9,279,400		
	GENERAL FUND Reserved Totals	12,990,000	539,300	1,739,300
	GENERAL FUND Unreserved	6,361,700	33,847,300	35,869,100
	TOTAL GENERAL FUND	19,351,700	34,386,600	37,608,400
110	KJ/PRESCHOOL FUND	-	173,000	173,000
120	GF - STREET MAINT. RESERVE	789,300	-	620,200
121	GF - CODE ENFORCE. RESERVE	205,100	-	85,000
122	GF - ECONOMIC DEV. RESERVE	205,100	-	25,000
130	TECHNOLOGY FEE	190,300	317,700	453,200
151	RETIREEES HEALTH FUND	9,848,400	1,782,000	2,401,300
201	GAS TAX ALL SECTIONS	1,990,300	1,265,400	1,139,900
	201 - FLEET CAPITAL RESERVE	138,400	-	22,900
210	SALES TAX - SB325	3,414,100	3,050,000	3,243,000
	210 - FLEET CAPITAL RESERVE	39,200	-	5,900
211	SB325 TRANSIT FUNDS	-	630,000	630,000
212	BICYCLE AND PEDESTRIAN FACILIT	-	115,200	115,200
216	PROP 1B TSSSDRA	-	35,200	35,200
217	PROP 1B PTMISEA	-	470,000	470,000
221	REC FACILITIES CONTRIBUTION	-	-	-
230	LIGHTING MAINTENANCE DIST NO 1	-	250,600	250,100
231	ROCKLIN CFD #1	-	1,365,800	13,900
232	CFD #5	2,260,700	4,015,000	3,901,800
	232 - FLEET CAPITAL RESERVE	158,800	-	111,800
233	CFD #6 OPEN SPACE MAINTENANCE	168,400	250,800	266,800
	233 - FLEET CAPITAL RESERVE	2,100	-	2,900
235	LANDSCAPING & LIGHTING MAINT 2	1,332,800	1,700,700	1,761,500
	235 - FLEET CAPITAL RESERVE	88,500	-	24,400

* Intrafund transfer - not included in transfer summary.

Transfer of annual General Fund surplus with 45% going to Retiree's Health and the remainder split between the GF Reserve Funds, limited by the Indirect Cost Allocation.

CITY OF ROCKLIN
Fund Analysis Budget Estimate FY 15/16

Interest	Transfers In	Transfers Out	Ending Balance
			18,200
	687,900 *		1,000,000
			1,000,000
	404,100 *		1,584,400
	78,500 *		9,357,900
-	1,170,500	-	12,960,500
71,000	2,168,200	187,900	6,391,200
71,000	3,338,700	- 187,900	19,351,700
-	-	-	-
-	76,100 #	-	245,200
-	8,400 #	-	128,500
-	8,400 #	-	188,500
-	-	-	54,800
613,400	76,000 #	-	9,918,500
1,800	-	168,500	1,949,100
-	41,000	-	156,500
5,900	-	582,400	2,644,600
-	8,700	-	42,000
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	500	-
-	-	1,351,900	-
4,600	1,300	86,000	2,293,800
-	56,100	-	103,100
400	-	3,300	149,500
-	2,300	-	1,500
3,700	-	35,800	1,239,900
-	27,900	-	92,000

* Intrafund transfer - not included in transfer summary.

Transfer of annual General Fund surplus with 45% going to Retiree's Health and the remainder split between the GF Reserve Funds, limited by the Indirect Cost Allocation.

CITY OF ROCKLIN
Fund Analysis Budget Estimate FY 15/16

	Beginning Balance	Revenue	Expenses
FUNDS			
240	-	5,241,000	5,241,000
242	26,900	-	26,900
243	64,400	-	38,100
244	-	-	-
251	336,900	-	900
253	308,700	-	-
254	124,200	-	-
257	-	260,700	211,400
270	11,783,800	-	-
300	(1,323,400)	1,300,000	700
301	(1,008,700)	297,000	52,300
302	2,925,600	4,856,700	7,774,100
304	684,400	1,372,100	1,329,700
305	1,489,300	23,600	549,800
305 - FLEET CAPITAL RESERVE	2,200	-	2,500
306	17,400	24,100	-
309	-	-	-
400	-	-	536,500
500	2,845,500	1,400,700	1,917,900
727	-	-	19,000
728	63,400	-	-
729	454,600	-	-
736	-	100,000	-
737	45,600	-	-
738	33,300	-	-
TOTAL All Funds:	59,057,300	64,683,900	71,062,200

* Intrafund transfer - not included in transfer summary.

Transfer of annual General Fund surplus with 45% going to Retiree's Health and the remainder split between the GF Reserve Funds, limited by the Indirect Cost Allocation.

CITY OF ROCKLIN
Fund Analysis Budget Estimate FY 15/16

Interest	Transfers In	Transfers Out	Ending Balance
-	-	-	-
-	-	-	-
-	-	-	26,300
-	-	-	-
-	-	-	336,000
-	-	-	308,700
-	-	-	124,200
-	-	49,300	-
1,800	-	-	11,785,600
-	-	-	(24,100)
-	-	-	(764,000)
-	-	987,800	(979,600)
1,700	-	582,100	146,400
4,000	-	20,800	946,300
-	2,500	-	2,200
-	-	-	41,500
-	-	-	-
-	536,500	-	-
-	-	43,400	2,284,900
-	19,000	-	-
1,500	-	1,900	63,000
1,300	-	1,300	454,600
-	-	100,000	-
-	-	-	45,600
-	-	-	33,300
711,100	4,202,900	4,202,900	53,390,100

* Intrafund transfer - not included in transfer summary.

Transfer of annual General Fund surplus with 45% going to Retiree's Health and the remainder split between the GF Reserve Funds, limited by the Indirect Cost Allocation.

City of Rocklin

Summary of Transfers

Budget 2015-2016

Transfer To Funds														TOTALS	Purpose
Fund	100	120	121	122	151	201	210	232	233	235	305	400	727		
100		76,100												76,100	General Fund Surplus
100			8,400											8,400	General Fund Surplus
100				8,400										8,400	General Fund Surplus
100					76,000									76,000	General Fund Surplus
100													19,000	19,000	Boroski
201						41,000								41,000	Fleet - Intrafund Reserve
201	9,000													9,000	Facilities Maint. Allocation
201	118,500													118,500	Indirect Cost Allocation
210							8,700							8,700	Fleet - Intrafund Reserve
210	1,900													1,900	Facilities Maint. Allocation
210	423,800													423,800	Indirect Cost Allocation
210	148,000													148,000	Engineering Services Fee
230	500													500	Facilities Maint. Allocation
231	1,351,900													1,351,900	Special Revenue
232								56,100						56,100	Fleet - Intrafund Reserve
232	29,900													29,900	Facilities Maint. Allocation
233									2,300					2,300	Fleet - Intrafund Reserve
233	1,000													1,000	Facilities Maint. Allocation
235										27,900				27,900	Fleet - Intrafund Reserve
235	7,900													7,900	Facilities Maint. Allocation
257	49,300													49,300	CDBG HUD
302	655,900													655,900	Indirect Cost Allocation
302	331,900													331,900	Engineering Services Fee
304												536,500		536,500	Debt Service
304	45,600													45,600	Indirect Cost Allocation
305											2,500			2,500	Fleet - Intrafund Reserve
305	18,300													18,300	Indirect Cost Allocation
500	43,400													43,400	Facilities Maint. Allocation
728	1,900													1,900	Wetlands Maintenance
729								1,300						1,300	Cons. Eas. Endowment
736	100,000													100,000	SLES Transfer
Totals	3,338,700	76,100	8,400	8,400	76,000	41,000	8,700	57,400	2,300	27,900	2,500	536,500	19,000	4,202,900	

Transfer From Funds

Special Reports



Fleet Equipment Purchases/Leases

Park Construction Projects

Street Construction/Repair Projects

Other Capital Projects

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**CITY OF ROCKLIN
2015/2016 BUDGET
FLEET EQUIPMENT PURCHASES / LEASES**

<u>REPLACEMENT VEHICLES & EQUIPMENT</u>	<u>TOTAL CAPITAL COST</u>	<u>FUNDED RESERVES</u>	<u>ADDITIONAL CAPITAL</u>
<u>POLICE</u>			
1 TAHOE POLICE VEHICLE	\$ 39,500	\$ 39,500	\$ -
1 HARLEY DAVIDSON MOTORCYCLE	\$ 28,000	\$ 28,000	\$ -
6 LEASED VEHICLES	\$ 28,000	\$ 28,000	\$ -
<u>ECONOMIC & COMMUNITY DEVELOPMENT</u>			
1 SPARK ELECTRIC VEHICLE	\$ 35,000	\$ 35,000	\$ -
<u>PUBLIC SERVICES</u>			
2 ALTERNATIVE FUEL VEHICLES	\$ 55,000	\$ 55,000	\$ -
1 SPARK ELECTRIC VEHICLE	\$ 35,000	\$ 35,000	\$ -
1 BACKHOE LEASE	\$ 20,200	\$ 20,200	\$ -
1 3500 PICKUP TRUCK	\$ 38,500	\$ 38,500	\$ -
MISC. EQUIPMENT*	\$ 10,000	\$ 10,000	\$ -
<u>PARKS & RECREATION</u>			
1 REARS FLAIL MOWER	\$ 8,500	\$ 8,500	\$ -
1 UTILITY TRUCK	\$ 45,000	\$ 45,000	\$ -
1 JOHN DEERE GATOR	\$ 15,000	\$ 15,000	\$ -
1 TRACTOR LEASE	\$ 9,300	\$ 9,300	\$ -
MISC. EQUIPMENT*	\$ 10,000	\$ 10,000	\$ -
<u>TOTAL REPLACEMENT ITEMS:</u>	<u>\$ 377,000</u>	<u>\$ 377,000</u>	<u>\$ -</u>

* DENOTES ITEMS CHARGED ACROSS DEPARTMENTS OR DIVISIONS.

**CITY OF ROCKLIN
2015/2016 BUDGET
PARK CONSTRUCTION PROJECTS**

<u>PROJECT</u>	<u>FUNDING SOURCE</u>	<u>15-16 BUDGET AMOUNT</u>	<u>TOTAL PROJ COST</u>
<u>LAND IMPROVEMENTS</u>			
Misc. Landscaping	232 - CFD #5	\$ 45,000	\$ 45,000
<u>REPAIR PROJECTS</u>			
Misc. Repair Projects	100 - General Fund	\$ 66,500	\$ 66,500
Reserve/Replacement Study	100 - General Fund	\$ 110,000	\$ 110,000
<u>TOTAL:</u>		<u>\$ 221,500</u>	<u>\$ 221,500</u>

**CITY OF ROCKLIN
2015/2016 BUDGET
STREET CONSTRUCTION / REPAIR PROJECTS**

<u>PROJECT</u>	<u>FUND</u>	<u>15-16 BUDGET AMOUNT</u>	<u>TOTAL PROJ COST</u>
Granite Drive Storm Drain	210 - Sales Tax	\$ 538,000	\$ 640,100 (A)
Safe Routes to School	210 - Sales Tax	\$ 1,200,000	\$ 1,200,000 (B)
South Whitney Road Project	210 - Sales Tax	\$ 300,000	\$ 1,000,000 (C)
Springview Drainage Rehab	210 - Sales Tax	\$ 60,000	\$ 602,000 (D)
Secret Ravine Bridge Repair	210 - Sales Tax 240 - Streets/SR -Grant Fund	\$ 89,000 \$ 215,000	\$ 304,000 (E)
Sunset Bridge Repair	240 - Streets/SR -Grant Fund	\$ 386,000	\$ 481,600 (F)
Sunset Blvd. Sidewalk	212 - Bike & Ped Fund	\$ 113,600	\$ 113,600 (G)
Front Street Park & Ride	217 - Prop 1B PTMISEA	\$ 470,000	\$ 1,047,800 (H)
Bike Path/NEV Improvements	302 - Traffic Circulation Impact Fees 240 - Streets/SR -Grant Fund	\$ 75,000 \$ 1,300,000	\$ 1,719,000 (I)
Whitney Ranch Off Ramp	302 - Traffic Circulation Impact Fees 240 - Streets/SR -Grant Fund	\$ 5,411,000 \$ 2,630,000	\$ 11,314,600 (J)
University Ave. South	302 - Traffic Circulation Impact Fees	\$ 843,500	\$ 4,297,100 (K)
Rocklin Rd. ROW	302 - Traffic Circulation Impact Fees	\$ 100,000	\$ 415,500 (L)
Basin 104 Improvements	302 - Traffic Circulation Impact Fees	\$ 1,075,000	\$ 1,075,000 (M)
Pacific Street/Rocklin Rd. Roundabout	240 - Streets/SR -Grant Fund	\$ 400,000	\$ 2,700,000 (N)
Lost Ave. Resurfacing	302 - Traffic Circulation Impact Fees	\$ 75,000	\$ 875,000 (O)
Street Paving Projects	120 - GF Streets Reserve	\$ 600,000	\$ 600,000 (P)
<u>TOTAL:</u>		\$ 15,881,100	\$ 28,385,300

Funding sources:

- (A) SB325 - \$538,000, RDA SA - \$102,100
- (B) Safe Routes to School Grant - \$1,200,000
- (C) SB325 - \$1,000,000
- (D) SB325 - \$602,000
- (E) SB325 - \$89,000; Bridge Preventative Maintenance Program - \$215,000
- (F) SB325 - \$95,600; Bridge Preventative Maintenance Program - \$386,000
- (G) Bike & Pedestrian Fund - \$113,600
- (H) PTMISEA - \$1,047,800
- (I) CMAQ - \$135,500, RSTP - \$1,400,000, Traffic Circulation - \$183,500
- (J) Traffic Circulation Impact Fees - \$8,684,600; PCWA - \$1,695,000; SPRTA - \$935,000
- (K) WJU Reimbursement - \$489,000; Traffic Circulation Impact Fees - \$3,808,100
- (L) Traffic Circulation Impact Fees - \$415,500
- (M) Traffic Circulation Impact Fees - \$1,075,000
- (N) CMAQ - \$2,700,000
- (O) Traffic Circulation Impact Fees - \$875,000
- (P) GF Streets Reserve - \$600,000

**CITY OF ROCKLIN
2015/2016 BUDGET
OTHER CAPITAL PROJECTS**

<u>PROJECT</u>	<u>FUND</u>	<u>15-16 BUDGET AMOUNT</u>	<u>TOTAL PROJ COST</u>
Fire Station 1(#23)	304 - Capital Construction Fees	\$ 550,000	\$ 2,800,000 (A)
Quinn Quarry Project	304 - Capital Construction Fees	\$ 720,000	
	305 - Oak Tree Mititgation	\$ 400,000	
	240 - Streets/SR - Grants Fund	\$ 310,000	\$ 3,045,000 (B)
<u>TOTAL:</u>		<u>\$ 1,980,000</u>	<u>\$ 5,845,000</u>

Funding sources:

(A) Capital Contruction Fees - \$550,000; Unfunded - \$2,250,000

(B) Park Grant - \$310,000; RDA SA - \$1,600,000; Oak Tree Mitigation - \$400,000; Capital Construction Fees - \$735,000